



BOGAN SHIRE COUNCIL

Business Paper Extraordinary Meeting (Estimates)

14 May 2020



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7 May 2020

COUNCIL MEETING NOTICE

The Extraordinary (Estimates) Meeting of Council will be held in the Council Chambers, or via GoToMeeting Nyngan on Thursday 14 May 2020 at 9.30am.

AGENDA

1. Opening Prayer
2. Remembrances
3. Apologies
4. Declarations of Interest
5. General Manager's Report

Your attendance at this meeting would be appreciated.

Yours sincerely

Cathy Ellison

Executive Assistant



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REPORTS TO EXTRAORDINARY MEETING OF COUNCIL – GENERAL MANAGER

1 DELIVERY PROGRAM 2017 - 2021

Summary:-

This report is for Council to consider any amendments to the Delivery Program.

1.1 Introduction

The purpose of this report is for Council to consider any amendments to the Delivery Program.

1.2 Background

In accordance with the Integrated Planning and Reporting Framework prescribed by the New South Wales Government, Council has adopted a long-term (25 year) Community Strategic Plan and a medium-term (4 year) Delivery Program in addition to its annual Operational Plan and Budget.

Whilst the Community Strategic Plan runs until 2027, the existing Delivery Program sets out the activities that will be carried out between 2017/18 and 2020/21 towards achieving the strategies and goals specified in Council's Community Strategic Plan.

1.3 Discussion

According to requirements of the Office of Local Government, Council must review its Delivery Program each year, before preparing the Operational Plan.

The following amendments have been made to the 2017-2021 Delivery Program for Council to review:-

- Amendments to staff position titles and staff responsibilities within the Plan.
- Updates have been made to include approved budgeted figures for years that were projected in the original Delivery Program.
- Strategy 1.1.1 (iii) has been amended to take out the Easter Challenge and add the Nyngan Pony Club.

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- Strategy 1.2.6 (i) has been amended to reflect changes with the Youth and Community Centre.
- Strategy 1.5.1 (iii) has been amended to say support Dental Services instead of operate.
- Strategy 2.3.1 (v) has been amended to reflect a name change for the alliance.
- Strategy 3.3.3 (ii) has been amended to ongoing to reflect this activity will be reviewed annually.

The full amended version of the 2017-2021 Delivery Program is available to Councillors on request from the General Manager's office. Once adopted, copies will be available on the Bogan Shire Council website and from the General Manager's office.

1.4 Recommendation

That the amended 2017-21 Delivery Program be adopted.

2 OPERATING PLAN AND BUDGET 2020/2021

Summary:-

This report is to present the draft of the 2020/21 Operating Plan and Budget for Council's consideration and approval for public exhibition as required by the provisions of the Local Government Act.

2.1 Introduction

The purpose of this report is to present the draft of the 2020/21 Operating Plan and Budget for Council's consideration and approval for public exhibition as required by the provisions of the Local Government Act.

2.2 Background

Under the Integrated Planning and Reporting Framework prescribed by the New South Wales Government, Council has adopted a Community Strategic Plan and Delivery Program.

In addition to these planning documents Council is required to prepare and adopt an Operational Plan and Budget.

The Operational Plan and Budget details the specific activities that will be carried out in 2020/21, the 2020/21 estimates of income and expenditure and a Revenue Policy containing the schedule of rates, fees and charges.

The following is a summary of Operational Plan requirements contained in section 405 of the Local Government Act:-

- Council must have an annual Operational Plan, adopted before the beginning of each financial year, outlining the activities to be undertaken that year, as part of the Delivery Program.
- The Operational Plan will include the Statement of Revenue Policy.
- The draft Operational Plan must be publicly exhibited for at least 28 days and public submissions can be made to Council during the period.

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- The exhibition must be accompanied by a map showing where the various rates will apply within the Local Government area.
- Council must accept and consider any submissions made on the draft Operational Plan before adopting the Operational Plan.

2.3 Discussion

The attachments, which form the basis for Council's draft Operational Plan and Budget refer.

The Delivery Program is a statement of commitment to the community. Supporting the Delivery Program is the annual Operational Plan and Budget. It spells out the details of the Program – the individual projects and activities that will be undertaken that year to achieve the commitments made in the Delivery Program.

The Operational Plan and Budget (2020/21) provides detailed information for the year for each service including information on Capital Works, Rates, Fees and Charges.

1. Activities for 2020/21

Attachment 1 sets out the Council Activities to be carried out in 2020/21 under each of Council's Outcomes and Strategies. These are derived directly from Council's adopted four-year Delivery Program.

Council should consider these Activities and approve a draft for public exhibition before adoption at the June Council meeting.

2. 2020/21 Budget Estimates

Attachment 2 details the matters to be considered as part of the Budget Estimates.

Council should consider these Estimates and approve a draft for public exhibition before adoption at the June Council meeting.

3. Revenue Policy

Attachment 3 is Council's draft Revenue Policy for 2020/21 which sets out the draft rates, fees and charges to be levied in 2020/21.

Council should consider this Policy and approve a draft for public exhibition before adoption at the June Council meeting.

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2.4 Attachments

1. Activities for 2020/21
2. 2020/21 Budget Overview
 - 1) Cash Position of Funds 2020/21
 - 2) General Fund Operating & Capital 2020/21
 - 3) Plant Acquisitions & Disposals 2020/21
 - 4) Water Fund Operating & Capital 2020/21
 - 5) Sewer Fund Operating & Capital 2020/21
 - 6) Capital Budget 2020/21
3. Revenue Policy

2.5 Recommendation

That the draft Operational Plan and Budget 2020/21 be considered and approved for public exhibition.



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Attachment 1 - Activities

Please see the following pages

Attachment 2 - 2020/2021 Budget Overview

2020/2021 BUDGET ESTIMATES

1. Introduction

Bogan Shire Council, more than ever, is faced with the challenge of constricted revenue, particularly in rates as a result of rate-pegging, and increasing operational costs. Grant funding is, as always, very important to smaller Councils like ours to maintain the current levels of service to our community and to maintain our large asset base.

Unfortunately a well-motivated application for additional Federal Government Funding under the FAG grant scheme on the grounds of expenditure disability as a small rural centre was not approved by the Grants Commission as reported to Council at its April meeting. In addition high – level approaches to Government for some form of rate relief to counter the effects of the drought have not met with success.

COVID-19 has thrown an unknown aspect on the 2020-21 budget that makes it difficult to accurately predict what the next twelve months looks like for Bogan Shire Council, nevertheless, a budget has been put together based on prior years and what is anticipated Council will receive.

2. New Infrastructure – Grant Funding

We have been successful in applications over the past couple of years to obtain two rounds of Stronger Country Community Funding totalling \$2,306,313 that has helped Council upgrade several items of community infrastructure. These include: -

- Heritage & Moonagee Parks;
- New lights at Larkin Oval;
- Nyngan Memorial Swimming Pool upgrades;
- Recreational and Exercise Pathway along Nymagee Street; and
- Seniors Living Units.

In addition to this, the first round of Drought Community Funding for \$1,000,000, has also seen several improvements to community infrastructure such as:-

- A new canteen facility at Larkin Oval;
- Further upgrades to the Nyngan Pool;
- Repairs and upgrades to Coolabah Hall and the Wye Pavilion;
- Upgrades to the Chinese Cemetery and old fire station that will one day house the Garford Engine; and

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- This Grant also provided funding for the rejuvenation of the Nyngan main street to stimulate the local economy by painting facades and undertaking awning inspections at no cost to businesses.

Council was also given additional Roads to Recovery funding for 2019-20 and 2020-21 under a Government Drought Package that has added an extra \$455,762 in each of these years. This has allowed additional resheeting, resealing and construction to be undertaken. A Drought Relief Grant was received in 2018/2019 from the RMS for 3km of rehabilitation on Cockies Road as well as \$150,000 for 2km of construction on the same road in both 2018/2019 and 2019/2020.

There is no doubt that all of this funding has allowed projects to be carried out that otherwise would have had to be funded from Council's budget and may not have been able to be achieved.

A further round of Stronger Country Community Funding has been recently allocated to Council amounting to \$764,812 for a Youth/Community Centre and additional Drought Community Funding of \$1,000,000 has been applied for to enable further capital projects to be undertaken.

3. General Fund

Overview

The General Fund is expected to produce \$1,511,163 in cash - refer to Attachment 2.1. However, once the effects of depreciation (a non-cash expense) totalling \$3,414,800 are taken into account the Fund returns an accounting deficit of \$1,903,637. Of concern is the amount of cash being generated is less than depreciation.

The General Fund (incorporating the Waste Fund) is generating a loss of \$483,509 once the effect of the surplus of the Plant Fund is removed from the General Fund. It is an accounting requirement that the Plant Fund monies are kept separate.

To enable Council to fund the proposed budgeted Capital Works for 2020/2021, Council would need to transfer this amount from money set aside in previous years (known as unrestricted cash) to fund this loss. Anything Council adds to the Capital Budget or Operating Budget will also increase this loss.

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The unrestricted cash balance on the General Fund as at 30 June 2019 was \$5,363,000. The transfer from this reserve for 2019/2020 to fund an Operating Deficit for the year was budgeted to be \$429,936, including budget reviews. This with the budgeted loss to the General Fund in 2020/2021 would leave an estimated \$4.4 million in unrestricted cash.

The table below summarises this position:

| | 2020/2021 | | | |
|----------------------------|------------------------|--|--------------------------|-------------|
| | GENERAL FUND | | | |
| | EXCLUDING PLANT | | UNRESTRICTED CASH | |
| Cash Operating Income | \$ 15,998,554 | | 2018/2019 | \$5,363,000 |
| Cash Operating Expenditure | \$ 15,732,813 | | Reduction to Cash | \$429,936 |
| | \$ 265,741 | | 19/20 Council Decisions | |
| | | | | \$4,933,064 |
| Net Capital Costs | \$ 749,250 | | 20/21 Loss General Fund | \$483,509 |
| | | | | |
| Budgeted Loss | -\$ 483,509 | | Estimated Unrestricted | |
| | | | Cash Y/E 20/21 | \$4,449,555 |
| Trf in unrestricted cash | \$ 483,509 | | | |

The practice of continuing to run the Budget at a loss to this extent is not a financially responsible or sustainable one and Council should reconsider its Capital Budget to achieve a closer to balanced budget as it is not recommend that we go into 2020/2021 carrying a loss this large. Council will have the same functions to operate in future years and the cash reserves will quickly diminish if Council does not try to achieve a balanced result.

The experiences of 2020 have made it even more evident that the need to keep some cash reserves is optimal when unforeseen events occur like the current pandemic or natural disaster such as drought or flooding. Council is still not aware of how much Covid-19 will ultimately cost and Council’s cash flow could be adversely affected by ratepayers not being able to meet their liabilities and having to still pay running costs especially staff wages. If Council had to have closed down during the pandemic and received no income the weekly cost of payroll is close to \$100,000 therefore cash reserves would be quickly eaten up.

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Additional items for consideration

There are some specific items included in the Operating Budget for Council's consideration, as per requests throughout 2019/2020. \$6,000 to fund a Micro chipping and Vaccination Program requested by Western Rivers Veterinary Group and \$6,000 to 2WEB for a promotional package.

Key Considerations

The following key considerations have informed Councils' Operating Budget:-

- Council's Arts and Culture Fund contribution of \$10,000 has been included again for 2020/2021 and \$5,000 for the Tongling Delegation.
- An estimate of Council audit costs will see them rise by \$5,555 which is said to be a one off due to the auditing of the new accounting standards. Audit costs have increased from \$35,000 in 2016/17 when the Auditor General assumed responsibility for Council's audit to \$55,205 in 2020/21.
- Insurance premiums are also set to rise between 10 and 20% due to the many factors that have affected insurance premiums around the world and therefore a 10% increase on last year's premium has been budgeted at a cost of approximately \$72,000. There are things that may be able to be done to reduce these premiums, such as increasing excesses, but this may only be known by the first Budget Review and it is still unknown at this stage what our increases will be, it could be more like 20%.
- Reduced investment income has been anticipated based on the current interest rates for investments being below 1% and has meant a reduced budget of approximately \$115,000.
- Salary cost increases have been contained to the anticipated 2.5% Local Government Award increase making allowance, where necessary, for adjustments required under the Award including salary progression in line with attainment of additional skills. The resulting overall increase to wages for the 2020/2021 year is therefore 2.89%.
- On 2 April the Federal Government announced the Early Childhood Education and Care Relief package to counteract the effect of the COVID-19 pandemic. Under this package families receive free child care and child care service providers receive, on a fortnightly basis, 50% of the revenue they generated in the fortnight immediately prior to 2 March.

In addition the State Government announced on 9 April that they would make up the other 50% of lost revenue to service providers. Full details of this assistance are not yet known and additional assistance packages have been announced.

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The full impact of this on the operations of the Bogan Shire Early Learning Centre and consequently the operating budget is not yet known. A report will be submitted to a future meeting of Council.

Rates Revenue

Rates are proposed to be increased by 2.6% in line with the rate cap. Minimum rates have also been increased by 2.6% for 2020/21 making the minimum Nyngan residential rate \$275, an increase of \$7. This increase results in an extra \$77,791 to Council’s budget.

The amount charged to individual rate assessments will be subject to variations within rating categories where minimum rates and Ad Valorems cause increases by more or less than this amount, but the average increase will be about 2.6%.

Financial Assistance Grants

Council derives its revenue or income in the General Fund from a variety of sources including rates and grants. The Financial Assistance Grant (FAG) makes up about a third of Council’s revenue and Property Rates almost a quarter. The FAG untied grant is very important for Council as it relieves pressure on the requirement for Property Rates to fund the operating cost of many of Council’s services including:-

- Road maintenance \$1,821,005
- Bogan Shire Medical Centre \$754,491
- Parks, Gardens, Ovals, Sport & Rec Showground & Cemetery \$621,956
- Bogan Shire Early Learning Centre \$303,297
- Swimming Pool \$227,330
- Library \$183,818
- Companion Animals \$102,906
- Aerodrome \$ 63,450
- Not for Profit – Community Expenses \$ 84,500

Cash available to fund Capital

The surplus cash generated by the General Fund of \$1,511,163 can be used to partially fund net capital spending of the Fund, including capital loan repayments, with the balance requiring funding from the following sources if Council goes ahead with the attached draft Capital Works Program. All Capital projects have been included for Council’s consideration and to produce a balanced budget, the Capital budget will need to be reduced in the General Fund.

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Items marked as a lower priority in the budget workshop have not been included in the Capital Budget and are listed below the budgeted items on Attachment 2.6.

- Capital Grants \$1,650,286
- Sale of Plant \$ 566,025
- Transfer from Unrestricted Cash \$ 483,509

4. General Fund - Waste Fund

Although the Waste Fund is not separate to the General Fund it is reflected as an entity in its own right as per Legislative requirements. Waste charges are proposed to be increased by 5% for 2020/2021 across all services. In addition to this \$120 has been taken from the residential sewer charge of residential ratepayers and added to the residential waste facility charge to offset this increase for the same ratepayers to enable Council to get the Waste Fund back to funding itself. This is a one off change that possibly should not continue in 2021/2022 but can be reviewed for that budget. This translates to an initial operating surplus of \$47,474 and reduces to a \$319 deficit after Capital Works and Loan R6epayments.

Public Holidays and Hours of operation

The Nyngan Waste Facility currently operates Thursday, Friday, Saturday and Sunday 9am – 4:30pm and is closed all public holidays with the exception of Boxing Day (if it falls between Thursday–Sunday when the Waste Facility is normally open).

It has been suggested that the Waste Facility be closed on Boxing Day which would result in savings in wages and plant hire. Staff currently receive penalty rates for weekend work, therefore the day on which Boxing Day falls will impact the amount saved in wages. The saving in wages will vary between \$266.24 - \$798.29 and the saving in plant hire is expected to be \$562.50 creating an overall saving between \$828.74 and \$1,360.

In response to discussions regarding opening the Waste Facility for additional days/hours it is important for Council to note that additional costs will be incurred.

The cost of operating the Nyngan Waste Facility is high. In 2016, as a result of directives from the NSW Government Council had to accept a strict set of licence conditions, which are closely monitored by the Environmental Protection Agency, to be able to keep the Facility operational. Some of these conditions include manning the Waste Facility at all times it is open, compacting and capping waste each day, monitoring requirements relating to water and gas, hazard reduction and maintaining fire breaks, dust minimisation and overall minimising the effects on the environment all contribute to the cost of running the Facility.

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Should the Waste Facility open from 9am – 12pm on a Monday (or any week day) the cost - accounting for wages, on costs and plant hire total \$466.10 a day - equates to \$24,237 over a twelve month period. This would translate into an increase of \$19 in Waste Depot fees for all ratepayers paying the Waste Depot Charge.

In this regard usage statistics collected at the time indicated that minimal customers used the facility on a Monday hence the resolution at the 27 June 2019 Council Meeting to close the Waste Facility on a Monday.

Bulky Kerbside Collection

It is estimated that an annual bulky kerbside collection would cost approximately \$5,000. This amount includes staff costs as well as vehicle charges for a standard five day week. As this has not been carried out previously this figure is only an indicative estimate and may vary.

It is proposed that each rate payer/household receive 1 bulky kerbside collection each financial year where they can dispose of acceptable waste to the size of 3 cubic metres.

The process would involve two employees collecting bulky kerbside waste in a Council vehicle and disposing at the Waste Facility.

To avoid household items being missed and left sitting on the kerb causing potential work health and safety issues, it is suggested that a booking system be put in place. Residents could phone, make the booking and list items for collection. Should Council choose to implement the booking option this service could potentially be used on an as needs basis throughout the year as opposed to a one off annual kerbside collection. It is envisaged that the collection would be offered once a quarter with residents being notified in advance to allow for bookings.

A fee per collection of \$35 could be implemented if Council wishes to try and recoup costs. However if Council wish to provide the service free of charge it is suggested that should items placed on the kerb exceed the 3 cubic metre threshold a charge should be incurred. If Council wishes to do this in the 2020/2021 budget and not recoup costs a budget adjustment will need to be made for the estimated cost of the collection.

No hazardous waste would be accepted and it is suggested that if any waste that incurs a fee at the Waste Facility this fee should be applied to cover associated costs.

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5. General Fund - Plant Fund

Although the Plant Fund is not separate to the General Fund it is reflected as an entity in its own right as per accounting requirements. It is estimated that the Plant Fund will have at least a \$229,000 surplus at the end of June 2020 which can be added to 2020/2021 Plant Fund Revenue to fund all of the recommended purchases for the year shown on Attachment 2.3 which total \$1,748,000 or a net of \$1,181,975.

It is important to remember that from time to time, the Fund will only show a surplus which is necessary for it to accumulate sufficient cash to purchase particularly the large, expensive items of plant.

The following table sets out the transactions on the Plant Fund:-

| | \$ |
|--|-----------------------|
| Estimated Cash Opening Balance at 01 July 2020 | 229,167 |
| Add: Budgeted Operating Revenue for 2020/21 | 2,628,647 |
| Less: Budgeted Operating Costs (exc. depreciation) for 2020/21 | 1,383,225 |
| Add: Budgeted Revenue from Disposals for 2020/21 | 566,025 |
| Less: Budgeted Cost of Acquisitions for 2020/21 | 1,748,000 |
| Projected Cash Closing Balance at 30 June 2021 | <u><u>292,614</u></u> |

Operating costs of the Plant Fund include the cost of running the workshops, employee salaries, as well as fuel and plant, vehicle and machinery maintenance.

For budget purposes, disposal proceeds of light vehicles are based on the average value given by Redbook Australia and those of other vehicles and plant are based on enquiry and historical sales.

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Disposal proceeds can vary a lot between what was budgeted and what is achieved depending on market conditions. Currently, acknowledging it is an extreme situation, we have had to pull a vehicle back from auction in Sydney as it was attracting no interest due to impacts of COVID-19. By way of illustration, the following table shows disposal proceeds in the current year:

| PLANT NO. | ITEM | Purchase Price of New Item | | | Disposal Proceeds of Old Item | | | |
|-----------|----------------------|----------------------------|---------------------|-----------------------------|-------------------------------|------------------------|-----------------------------|----------------------|
| | | BUDGETED PRICE EX GST | ACTUAL PRICE EX GST | Difference Budget vs Actual | BUDGETED PROCEEDS EX GST | ACTUAL PROCEEDS EX GST | Difference Budget vs Actual | |
| 2005003 | Car | 40,000 | 40,071 | 71 | 25,500 | 23,000 | 2,500 | |
| 2013003 | Utility | 38,000 | 33,108 | -4,892 | 17,000 | 16,847 | 153 | |
| 534 | Grader | 380,000 | 371,000 | -9,000 | 70,000 | 168,000 | -98,000 | |
| 724 | Roller - Multi Tyred | 150,000 | 138,000 | -12,000 | 22,000 | 24,000 | -2,000 | |
| 2129001 | Medium Truck | 70,000 | 72,205 | 2,205 | 26,000 | 34,363 | -8,363 | |
| | | | | -23,616 Gain | | | | -105,710 Gain |

In this instance the higher disposal proceeds of the grader makes a big difference to the overall result. This is due to the highly variable market for these items of plant.

The Plant Fund should be operated in such a way that it has sufficient cash available to meet operating costs during the year as well as the cost of replacement items of plant, vehicles and machinery when it becomes time to do so.

6. Water Fund

The Water Fund is expected to produce \$531,492 in cash - refer to Attachment A. Once the effects of depreciation (a non-cash expense) totalling \$450,000 are taken into account the Fund returns an accounting surplus of \$81,492. The cash surplus can be used to fund net capital spending budgeted at \$345,000 leaving an estimated cash balance of \$186,492.

No increase to Bogan Shire usage or access charges is proposed however a 2.6% increase to the Cobar Water Board for usage charges has been included. Water restrictions or a wet season could mean we do not meet our budgeted amount for user charges of \$1,050,000 in 2020/2021. It is proposed that access charges remain at \$591 for a standard 20mm access and water remains at \$2.00 per kilolitre for consumption.

This fund had a surplus of \$1.141 million at the 30 June 2020 with approximately \$300,000 in carry-forward projects to be funded from this.

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Council has received considerable Grant Funding through the Safe and Secure Water Program for emergency repairs to the first 700ML storage and funding for replacement of the Beleringar Syphon, the bore investigation, temporary weir in the Bogan River and leak repairs in the Albert Priest Channel and in addition to this Council has also secured funding for the second 535ML water storage. Without this Grant Funding these projects would not have been able to be achieved within Council's budget.

7. Sewer Fund

The Sewer Fund is expected to produce a deficit of \$32,628 in cash - refer to Attachment A. However, once the effects of depreciation (a non-cash expense) totalling \$165,000 are taken into account the Fund returns an accounting deficit of \$197,628.

Due to the healthy state of the Sewer Fund a nil increase is proposed for sewer charges. Moreover it is proposed to reduce the residential sewer access charge by \$120 to residential ratepayers paying the \$540 sewer access charge and put it to the Waste Facility charge for these same ratepayers.

These ratepayers would pay a reduced fixed charge of \$420 per connection while residential vacant properties will remain at \$540 and non-residential properties would continue to pay a fee based on their water usage with a minimum charge of \$540. Residential flat sewer charge will remain at \$415.

Net capital spending has been budgeted at \$3,000. The restricted cash in the Sewer Fund at the end of June 2019 was \$2,309,000 with prior year Capital Projects amounting to approximately \$332,000 yet to complete.

8. Road Construction and Maintenance

Road maintenance forms a large proportion of Council's expenditure and we have successfully constructed and sealed many kilometres of road in the last few years with obvious benefits for all users. Some of these construction projects have been completed using grant funding and some with Council's own funding.

One aspect which is often spoken about in considering new construction is the impact this has on ongoing maintenance costs. Sealing a road saves maintenance costs for re-sheeting and grading but does have implications for longer term maintenance as well as a relatively high initial capital cost.

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The following information has been supplied by the Director, Engineering Services:-

- i. The construction and sealing of one kilometre of road costs an average of \$150,000. The maintenance cost of that section of sealed road can vary depending on its location and the natural material it is built on.
- ii. Resealing a kilometre costs \$33,000 and is required every 8 - 10 years. Bitumen patching is not usually required for the first couple of years after a new construction, then the frequency increases until a reseal is completed. Bitumen patching costs increase on average from \$0 in the first 2 years up to \$1,000 per annum in year 10. This is a total of \$4,500 over 10 years and this can double over the following 5 years if a reseal is delayed.
- iii. Re-sheeting an unsealed section of road with crushed rock costs on average \$20,000 per kilometre. The frequency of re-sheeting depends on the location and the natural material the road is constructed on. Black soil areas may require re-sheeting every few years if it has been wet where other well drained areas on natural gravel may need a re-sheet every 10 – 20 years.
- iv. Maintenance grading of an unsealed section of road varies between \$1,350 and \$1,500 per kilometre. Regional roads and local arterial roads take higher traffic volumes and are graded twice per year if required.

The following table shows the total cost comparison of one kilometre of sealed road and unsealed road.

| | Cost over 10 Years | Cost over 20 Years | Cost over 30 Years |
|---------------------|-------------------------------|-------------------------------|-------------------------------|
| Sealed | | | |
| Construction | \$ 150,000 | \$ 150,000 | \$ 150,000 |
| Re-sealing | \$ 33,000 | \$ 66,000 | \$ 99,000 |
| Bitumen Patching | \$ 4,500 | \$ 9,000 | \$ 13,500 |
| Total | \$ 187,500 | \$ 225,000 | \$ 262,500 |
| Annual Cost | \$ 18,750 | \$ 11,250 | \$ 8,750 |
| Unsealed | | | |
| Re-sheeting | \$ 20,000 | \$ 40,000 | \$ 60,000 |
| Maintenance Grading | \$ 30,000 | \$ 60,000 | \$ 90,000 |
| Gravel Patching | \$ 10,000 | \$ 20,000 | \$ 30,000 |
| Total | \$ 60,000 | \$ 120,000 | \$ 180,000 |
| Annual Cost | \$ 6,000 | \$ 6,000 | \$ 6,000 |

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The table above shows that the average annual cost of constructing and maintaining a sealed section of road is three times higher than maintaining an unsealed road for the first ten years, and reduces to double the cost for the next ten years. The cost of unsealed maintenance is constant throughout the life of the road as it does not include the initial capital construction cost.

Overall Council's maintenance budget has only increased by \$46,000 since 2017/2018 which does not cover the increase to wage costs over this period and Council does not annually have the funds to fully maintain enough kilometres of their existing road network either sealed or unsealed.

9. Capital Budget

Council's total Capital Program is \$4,495,536. This is funded by \$1,650,286 in Grants and \$566,025 sale of plant leaving a net spend of \$2,279,225 including water and sewer. This is considered unaffordable and the Program should be discussed and reviewed at this meeting.

In addition to these Capital costs are additional operational costs that Council needs to be aware of for new infrastructure. This is particularly relevant as Council has received Grants for so many new assets recently and there is generally always increases to maintenance costs including wages, plant, water, materials and electricity which all increase our operating budget costs for future years.

Attachment 2.6 - Part One, reflects those Capital Budget submissions made by Directors and Councillors and recommended for consideration by the General Manager with those submissions in Part Two considered by Council to be of lesser priority given funding constraints. These are recommended to be further considered at Budget Reviews as and when funds become available.

As things stand, Council will need to draw on cash reserves or loans of \$483,509 in the General Fund to fund the draft Capital Budget.

Council has not budgeted for any additional Capital Loans in 2020/2021.

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10. Conclusion

The following key budget matters should be considered by Council:-

- Current deficit of \$483,509 in the General Fund.
- No increase to water access charges or to consumption charges for Bogan Shire users.
- Increase to Waste Charges of 5% for all services. \$120 has been added to residential Waste Depot Charge.
- Sewer – no increase to charges, residential charges have been reduced by \$120. Deficit to come from Cash Reserves in Sewer Fund.

Stephanie Waterhouse
Director, Finance and Corporate Services



**General Manager's Report to the Extraordinary Meeting (Estimates) of Council held on
14 May 2020 at 9.30am**

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**General Manager's Report to the Extraordinary Meeting (Estimates) of Council held on
14 May 2020 at 9.30am**

Attachment 3 – Revenue Policy 2020/2021

There have been a few changes to the Revenue Policy by way of increases to Council's fees and charges. Keeping in mind that fees and charges, as per Council's Resolution, are not charged to a bona fide community organisations or events where it can be clearly shown that proceeds from the event go back into the Bogan Shire community. Fees and charges are also subject to GST.

Changes have been summarised below and a full copy of the Revenue Policy forms part of your Draft Operational Plan and Budget.

- Bonds – Palais Theatre has been removed.
- Council Equipment – a charge of \$100 has been added for Council portable projector and screen.
- Early Learning Centre Fees have been increased by \$5 per daily fee and Enrolment Fee has also increased by \$5.
- Museum Entry Fees have been increased at the suggestion of the Museum Co-Ordinator to \$5 per adult from \$3, \$2 per child from \$1 and a family charge of \$10 introduced.
- External hire charges have been increased on some plant items that have been reviewed by the Director of Engineering to recover more to offset the costs of hiring the items of plant.
- Water Connections – a 25mm Village Water Connection fee has been introduced of \$1,000 at the request of the Manger of Works and Services.
- Waste Facility Fees – Timber (sawn timber suitable for chipping) increased to \$10, clean drums to landfill increased to \$3, bricks concrete and masonry (clean only) \$35, mattresses lounges and carpet have been included to be charged at \$5 each. Major events disposal charge has been increased by \$5 to \$225 and replacement waste bins have been increased from \$66 to \$75.

**General Manager's Report to the Extraordinary Meeting (Estimates) of Council held on
14 May 2020 at 9.30am**

It is also proposed that the following fees be waived by Council for 2020/2021 due to the Covid-19 Pandemic:-

- Advertising Structures Information Bay signs –a total of \$800.
- Food business inspections (takeaway and mobile food vans) \$200 per premise.
- Neighbour notification on Development Applications \$220.
- Trade Waste Inspection Fees.

3.1 Recommendation

That the Revenue Policy contained in the 2020/2021 Draft Operational Plan and Budget be adopted.

3 LONG TERM FINANCIAL PLAN 2019-2029

Summary:-

This report is for Council to change amendments to the Long Term Financial Plan as required by the provisions of the Local Government Act.

3.1 Introduction

The purpose of this report is for Council to note the content of the Long Term Financial Plan in the context of the development of the Operational Plan and Budget.

3.2 Background

As part of the new Integrated Planning and Reporting Framework prescribed by the New South Wales Government, Council adopted a Resourcing Strategy incorporating a Long Term Financial Plan in June 2018.

Guidelines from the Office of Local Government stipulate that "The Long Term Financial Plan must be updated at least annually as part of the development of the Operational Plan".

Accordingly, the amended Long Term Financial Plan is attached.

3.3 Discussion

The Long Term Financial Plan will be amended following the adoption of the draft Operational Plan and Budget for Council's approval in June 2020.

3.4 Attachment

Long Term Financial Plan

3.5 Recommendation

That the Long Term Financial Plan 2020-2030, as attached, be adopted.

Derek Francis
General Manager



**General Manager's Report to the Extraordinary Meeting (Estimates) of Council held on
14 May 2020 at 9.30am**

Attachment - Long Term Financial Plan.

NOTES

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1.1 Social and Cultural

Outcome: Our community enjoys and actively participates in our rich culture, social environment and communal vibe.

| 2020/2021 Approved Budget | \$ |
|------------------------------|----------------|
| Operating Expenditure | 197,396 |
| Employee Costs | 112,046 |
| Plant | 20,800 |
| Materials and Contracts | 44,100 |
| Other Culture | 20,450 |
| Operating Income | -1,500 |
| Capital Expenditure | 0 |
| Capital Income | 0 |

1 - Social

1.1 Social and Cultural

Outcome: Our community enjoys and actively participates in our rich culture, social environment and communal vibe.

| Strategy 1.1.1 Continue to support and create opportunities for community festivals, events and cultural activities through planning, marketing, direct involvement and various forms of assistance. | |
|---|--------------------------------------|
| Activities 2020/2021 | Council Lead |
| Provide community events, activities and venues to celebrate Australia Day | Director People & Community Services |
| Seek sponsorship and organise the Christmas Lights and Rural Mailbox Competitions | Director People & Community Services |
| Provide facilities for community events at the Nyngan Showgrounds and racecourse including the Nyngan Show, Ag Expo, Pony Club and Duck Creek Races | Director Engineering Services |
| Support a range of local community organisations and events | Director People & Community Services |
| Support and encourage the Arts, including through the Bogan Shire Council Arts Fund | Director People & Community Services |

| Strategy 1.1.2 Support all local communities, heritage and cultural groups to reconnect to, preserve and share our Shire's heritage and social history, and continue to promote the attractions that contribute to the cultural and economic development of the Shire. | |
|---|--------------------------------------|
| Activities 2020/2021 | Council Lead |
| Continue to support the Nyngan Museum and Mid-State Shearing Shed Museum in the identification, preservation and display of European and Aboriginal heritage items | Director People & Community Services |
| Conduct citizenship ceremonies | General Manager |
| Promote annual events calendar via website and council column (e.g. WSPA End of Year Concert, ANZAC Day Events etc.) | Director People & Community Services |
| Continue to promote the Nyngan Museum and Mid-State Shearing Shed Museum | Director People & Community Services |

| Strategy 1.1.3 Identify, respect and preserve sites and items of historical significance. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Maintain and preserve Council owned historic buildings in line with Council's Resolutions | Director Development and Environmental Services |
| Investigate opportunities for grant funding for studies and preservation of our historic buildings | Director Development and Environmental Services |
| Undertake a review of the Community Heritage Study | Director Development and Environmental Services |

| Strategy 1.1.4 Develop and support volunteer groups to carry out functions and projects for the benefit of the community and volunteers. | |
|---|---|
| Activities 2020/2021 | Council Lead |
| Work with volunteer groups to support their activities. (e.g. administrative support and assistance with grant applications) | Director People & Community Services |
| Support National Tree Day | Director Development and Environmental Services |
| Produce and update the Community Directory - both the hard copy and on Council's website | Director People & Community Services |
| Administer and support Section 355 Committees of Council | General Manager |

1 - Social

1.2 Community Centres

Outcome: Our community uses and values the educational, recreational and social opportunities provided by our community centres.

| 2020/2021 Approved Budget | \$ |
|------------------------------|------------------|
| Operating Expenditure | 1,169,471 |
| Employee Costs | 423,853 |
| Plant | 176,000 |
| Materials and Contracts | 527,741 |
| Other | 41,877 |
| Operating Income | -133,132 |
| Capital Expenditure | 105,162 |
| Capital Income | -33,000 |

1.2 Community Centres

Outcome: Our community uses and values the educational, recreational and social opportunities provided by our community centres.

| | |
|---|---|
| Strategy 1.2.1 Provide and maintain Nyngan Pool facilities to cater for a variety of users. | |
| Activities 2020/2021 | Council Lead |
| Undertake a review of the public pool facilities and maintain best practice standards | Director Development and Environmental Services |
| Review potential for wider usage of pool facilities outside existing user groups | Director Development and Environmental Services |
| Strategy 1.2.2 Maintain and improve our parks, gardens and playgrounds to promote their use and enjoyment by the whole community and our visitors. | |
| Activities 2020/2021 | Council Lead |
| Investigate the establishment of a Community Street Tree Planting Program | Director Development and Environmental Services |
| Consult with Nyngan Garden Club regularly to gather suggestions for garden improvements | Director Development and Environmental Services |
| Continue to maintain and upgrade parks and reserves as funding permits | Director Development and Environmental Services |
| Management and maintenance of the cemetery in accordance with the Plan of Management | Director Development and Environmental Services |
| Strategy 1.2.3 Maintain and improve our sports grounds and active recreational facilities to promote the good health and well-being of the community through the diversity of sport and recreation on offer. | |
| Activities 2020/2021 | Council Lead |
| Investigate and apply for appropriate grant funding to improve and develop existing recreational buildings | Director Development and Environmental Services |
| Investigate and apply for appropriate grant funding to improve and develop existing grounds and facilities | Director Engineering Services |
| Maintain sporting grounds to a high standard | Director Engineering Services |
| Consult with user groups to ensure that facilities are maintained and improved to suit their requirements | Director Engineering Services |

1 - Social

| Strategy 1.2.4 Provide well maintained community halls and other similar facilities for community use. | |
|--|-------------------------------|
| Activities 2020/2021 | Council Lead |
| Develop progressive M&R program for all Shire halls and community facility capital works | Director Engineering Services |
| Investigate and apply for appropriate grant funding to improve all Shire halls and community facilities | Director Engineering Services |
| Undertake a review of community halls and develop a plan of management with the view to support community activities | Director Engineering Services |

| Strategy 1.2.5 Provide well maintained Shire showground and equestrian facilities for community use. | |
|---|-------------------------------|
| Activities 2020/2021 | Council Lead |
| Consult with Showground user groups on facility requirements and programming of events | General Manager |
| Investigate opportunities for grant funding to improve existing ground facilities for all user groups | Director Engineering Services |
| Maintain showground and equestrian landscape areas and buildings to acceptable standard | Director Engineering Services |
| Extend irrigation system to provide coverage of all operational areas at the showground | Director Engineering Services |

| Strategy 1.2.6 Support development of a youth centre that is maintained for recreational, educational and cultural activities. | |
|--|--------------------------------------|
| Activities 2020/2021 | Council Lead |
| Work with schools , youth and community organisations to identify needs, and investigate provision of youth support services and employment of a youth worker at the Bogan Shire Youth and Community Centre. | Director People & Community Services |

| Strategy 1.2.7 Provide and promote quality Library services. | |
|--|--------------------------------------|
| Activities 2020/2021 | Council Lead |
| Provide and promote well maintained facilities and access to printed and online information and other resources. | Director People & Community Services |
| Investigate ways to encourage greater numbers of both traditional and non-traditional library users | Director People & Community Services |
| Maintain North Western Regional Library Service partnership and carry out all obligations under the partnership agreement. | Director People & Community Services |

1.3 Inclusive Communities

Outcome: Children, older people and people with disabilities are supported, feel secure, valued and are engaged in our community.

| 2020/2021 Approved Budget | \$ |
|------------------------------|-------------------|
| Operating Expenditure | 1,389,570 |
| Employee Costs | 1,095,657 |
| Depreciation | 12,000 |
| Materials and Contracts | 120,189 |
| Other | 109,440 |
| Loan Repayments | 24,984 |
| Plant | 27,300 |
| Operating Income | -1,081,891 |
| Capital Expenditure | 41,172 |
| Capital Income | 0 |

1 - Social

1.3 Inclusive Communities

Outcome: Children, older people and people with disabilities are supported, feel secure, valued and are engaged in our community.

| Strategy 1.3.1 Provide childcare facilities, preschools, after hours care and playgroups that meet the needs of the whole community. | |
|---|--------------------------------------|
| Activities 2020/2021 | Council Lead |
| Operate Bogan Shire Early Learning Centre | Director People & Community Services |
| Continue to provide the Bush Mobile playgroup service. | Director People & Community Services |

| Strategy 1.3.2 Provide opportunities for young people to be actively engaged in the development, design and planning of educational and other programs, services and infrastructure in which they are a stakeholder or user group. | |
|---|--------------------------------------|
| Activities 2020/2021 | Council Lead |
| Work with the community and Government agencies to understand issues and lobby Government to address them | General Manager |
| Incorporate consultation with young people into planning for Council programs, developments and events wherever possible | General Manager |
| Work with local schools and community groups to support youth events and activities as well as community education and awareness programs | General Manager |
| Source funding for Youth Week activities and/or events including StormCo | Director People & Community Services |

| Strategy 1.3.3 Work with the community and Government agencies to understand issues and lobby Government to address them. | |
|---|-----------------|
| Activities 2020/2021 | Council Lead |
| Work with the community, Police and Government agencies to understand issues and lobby the appropriate Government to address them | General Manager |

| Strategy 1.3.4 Identify and support the social services needs of people with disabilities in the community and provide infrastructure to support assisted and independent living and social interaction. | |
|---|--------------------------------------|
| Activities 2020/2021 | Council Lead |
| Monitor and review the DIAP to support the community | Director People & Community Services |

Strategy 1.3.5

Identify and support a range of recreational, sporting and other opportunities for personal development, interaction and healthy lifestyle for seniors through education, support networks and facilities.

| Activities 2020/2021 | Council Lead |
|--|--------------------------------------|
| Work with community organisations to develop a program of workshops and/or events in Seniors Week, depending on funding. | Director People & Community Services |
| Sponsor and organise Senior Citizen of the Year Awards, Morning Tea and Concert in Seniors Week | Director People & Community Services |

Strategy 1.3.6

Identify and support the social services needs of older people and active seniors in the community and provide infrastructure to support assisted and independent living and social interaction.

| Activities 2020/2021 | Council Lead |
|--|---|
| Investigate housing options for seniors, including grants for building funding | Director Development and Environmental Services |
| Lobby service providers and government on behalf of the community | General Manager |

1 - Social

1.4 Education

Outcome: Access to opportunities for education at all levels.

| 2020/2021 Approved Budget | \$ |
|------------------------------|--------------|
| Operating Expenditure | 1,800 |
| Employee Costs | 0 |
| Plant | 0 |
| Materials and Contracts | 1,800 |
| Depreciation | 0 |
| Operating Income | 0 |
| Capital Expenditure | 0 |
| Capital Income | 0 |

1.4 Education

Outcome: Access to opportunities for education at all levels.

Strategy 1.4.1

Provide a range of high quality primary and secondary education and vocational training facilities and opportunities.

| Activities 2020/2021 | Council Lead |
|--|-----------------|
| Work with the schools, TAFE, community and Government agencies to understand issues and lobby Government to address them | General Manager |
| Provide scholarships to all schools at annual awards nights | General Manager |

Strategy 1.4.2

Provide support and encouragement for local people to obtain work in Bogan Shire after completing tertiary education.

| Activities 2020/2021 | Council Lead |
|---|-----------------|
| Work with the community and Government agencies to understand issues and lobby Government to address them | General Manager |

1 - Social

1.5 Public Health

Outcome: Our community has access to the medical services, facilities and programs it needs to enhance and protect our health

| 2020/2021 Approved Budget | \$ |
|----------------------------------|------------------|
| Operating Expenditure | 1,460,355 |
| Employee Costs | 424,258 |
| Materials and Contracts | 921,585 |
| Plant Hire | 30,000 |
| Other | 68,568 |
| Interest on Loan Repayments | 15,944 |
| Operating Income | -705,599 |
| Capital Expenditure | 26,276 |
| Capital Income | 0 |

1.5 Public Health

Outcome: Our community has access to the medical services, facilities and programs it needs to enhance and protect our health

Strategy 1.5.1

Work with the community and the State Government to ensure medical, dental, specialist, mental health and allied health services and facilities meet the needs of residents and visitors

| Activities 2020/2021 | Council Lead |
|--|-----------------|
| Work closely with community groups to lobby on behalf of the community | General Manager |
| Liaise with Western LHD to resolve relevant issues | General Manager |
| Operate the Bogan Shire Medical Centre and support Dental services | General Manager |

1 - Social

1.6 Emergency Services

Outcome: Our fire, police and ambulance services provide effective and efficient services to the community to protect property and the safety of our community.

| 2020/2021 Approved Budget | \$ |
|------------------------------|-----------------|
| Operating Expenditure | 299,591 |
| Employee Costs | 0 |
| Plant | 0 |
| Materials and Contracts | 85,975 |
| Other Contributions | 213,616 |
| Operating Income | -143,686 |
| Capital Expenditure | 0 |
| Capital Income | 0 |

1.6 Emergency Services

Outcome: Our fire, police and ambulance services provide effective and efficient services to the community to protect property and the safety of our community.

| Strategy 1.6.1 Protect people and property from fire related incidents. | |
|---|-------------------------------|
| Activities 2020/2021 | Council Lead |
| Support the activities of Fire and Rescue NSW, SES and RFS and lobby in response to community issues and concerns | General Manager |
| Implement hazard reduction program for villages and rural properties | Director Engineering Services |

| Strategy 1.6.2 Provide an appropriate level of ambulance services for the community. | |
|---|-----------------|
| Activities 2020/2021 | Council Lead |
| Monitor availability of a 24 hour Ambulance Service for the Shire | General Manager |

| Strategy 1.6.3 Improve community safety and maintain low crime levels. | |
|--|-----------------|
| Activities 2020/2021 | Council Lead |
| Participate in Community Safety Precinct meetings to discuss and address any issues | General Manager |
| Lobby NSW Police for appropriate numbers in response to community concerns | General Manager |
| Support by agreement with NSW Police the recruitment of Police through provision of housing at market rental | General Manager |

2 - Infrastructure

2.1 Transport Networks

Outcome: Our well-constructed and maintained transport network enables safe and efficient movement of people and freight throughout the Shire.

| 2020/2021 Approved Budget | \$ |
|------------------------------|-------------------|
| Operating Expenditure | 6,976,809 |
| Employee Costs | 1,855,824 |
| Plant | 1,423,920 |
| Materials and Contracts | 1,830,715 |
| Other | 26,350 |
| Depreciation | 1,840,000 |
| Operating Income | -4,664,363 |
| Capital Expenditure | 1,802,907 |
| Capital Income | -1,367,286 |

2 - Infrastructure

2.1 Transport Networks

Outcome: Our well-constructed and maintained transport network enables safe and efficient movement of people and freight throughout the Shire.

| Strategy 2.1.1 Efficient local and regional transport networks that meet community and business needs. | |
|---|-------------------------------|
| Activities 2020/2021 | Council Lead |
| Adopt and implement the asset management plan for all shire roads | Director Engineering Services |
| Maintain Shire Roads in accordance with standards expressed in our asset management plan and our annual maintenance program | Director Engineering Services |
| Construct Shire Roads in accordance with community and council priorities | Director Engineering Services |
| Maintain supporting infrastructure such as parking, footpaths, kerbs and gutters, and street furniture to current standards. | Director Engineering Services |
| Design and construct bikeways and footpaths incorporating tree shade cover | Director Engineering Services |
| Implementation of Identified projects to construct pedestrian kerb ramps as identified in Pedestrian Access Mobility Plan subject to continuing RMS grant funding | Director Engineering Services |

| Strategy 2.1.2 Maintain state road networks to ensure provision of efficient transport links. | |
|--|-------------------------------|
| Activities 2020/2021 | Council Lead |
| Maintain State Roads on behalf of RMS | Director Engineering Services |
| Work with the RMS to ensure current standards of road safety are maintained | Director Engineering Services |

2 - Infrastructure

2.2 Rail Services

Outcome: Our rail connection remains a cost-effective and reliable alternative for freight transport.

| 2020/2021 Approved Budget | \$ |
|------------------------------|----------|
| Operating Expenditure | 0 |
| Employee costs | 0 |
| Plant | 0 |
| Materials and Contracts | 0 |
| Depreciation | 0 |
| Operating Income | 0 |
| Capital Expenditure | 0 |
| Capital Income | 0 |

2 - Infrastructure

2.2 Rail Services

Outcome: Our rail connection remains a cost-effective and reliable alternative for freight transport.

| Strategy 2.2.1 Encouraged increased use of rail for transporting agricultural and mining products. | |
|--|-----------------|
| Activities 2020/2021 | Council Lead |
| Work with and lobby State Government and John Holland Rail to maintain and improve reliable freight transport network | General Manager |
| Work with John Holland Rail, the RMS and NSW Police to ensure current standards of rail and crossing safety are maintained and promoted within the community | General Manager |

2 - Infrastructure

2.3 Water

Outcome: We have access to a secure water supply that is well-managed to provide us with a reliable, safe and cost effective service as well as raw water supply to villages.

| 2020/2021 Approved Budget | \$ |
|------------------------------|-------------------|
| Operating Expenditure | 2,113,167 |
| Employee Costs | 316,518 |
| Plant | 136,200 |
| Materials and Contracts | 1,168,394 |
| Other | 42,055 |
| Depreciation | 450,000 |
| Operating Income | -2,194,659 |
| Capital Expenditure | 345,000 |
| Capital Income | 0 |

2 - Infrastructure

2.3 Water

Outcome: We have access to a secure water supply that is well-managed to provide us with a reliable, safe and cost effective service as well as raw water supply to villages.

Strategy 2.3.1

Provide a financially viable, efficient, permanent potable water supply for Nyngan that meets best practice and has sufficient capacity for current and projected growth requirements.

| Activities 2020/2021 | Council Lead |
|---|-------------------------------|
| Continue implementation of the 2017 Strategic Business Plan for Water and Sewerage | Director Engineering Services |
| Maintain water supply to best practice standards | Director Engineering Services |
| Implement an ongoing program of capital works improvements and enhancements and asset management to ensure the responsible management of water supply to the area and surrounding villages. | Director Engineering Services |
| Maintain water supply infrastructure to relevant Department of Health and Department of Primary Industries (NSW Office of Water) Standards, and in accordance with sustainability | Director Engineering Services |
| Continue active involvement in Orana Water Utilities Alliance | Director Engineering Services |
| Develop regional Water Quality Improvement Plans | Director Engineering Services |

Strategy 2.3.2

Enhance the security of our water supply, ensuring long term drought management plans are developed and water losses are minimised.

| Activities 2020/2021 | Council Lead |
|--|-------------------------------|
| Commence construction of infrastructure to ensure security of Nyngan's water supply, subject to government funding | Director Engineering Services |

2 - Infrastructure

2.4 Sewerage

Outcome: We have a reliable, safe and cost effective sewerage service.

| 2020/2021 Approved Budget | \$ |
|------------------------------|-----------------|
| Operating Expenditure | 762,509 |
| Employee Costs | 102,544 |
| Plant | 21,500 |
| Materials and Contracts | 473,465 |
| Depreciation | 165,000 |
| Operating Income | -564,881 |
| Capital Expenditure | 3,000 |
| Capital Income | 0 |
| Cash Reserves | -35,628 |

2 - Infrastructure

2.4 Sewerage

Outcome: We have a reliable, safe and cost effective sewerage service.

| Strategy 2.4.1 Provide a financially viable and efficient sewerage system that meets best practice and has sufficient capacity for current and projected growth requirements. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Continue implementation of the 2017 Strategic Business Plan for Water and Sewerage | Director Engineering Services |
| Monitor and review the development of a database of all sewerage management systems within the Local Government Area | Director Development and Environmental Services |
| Ensure our compliance with the EPA license by regularly testing the waste water for treated effluent re-use and disposal. | Director Engineering Services |

| Strategy 2.4.2 Ensure effective management of liquid trade waste. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Continue implementation of Trade Waste Policy, including licencing practices and inspections | Director Development and Environmental Services |

2 - Infrastructure

2.5 Communication Networks

Outcome: The community has access to the latest communications infrastructure and technology to facilitate communications for learning, business and providing services to our community.

| 2020/2021 Approved Budget | \$ |
|------------------------------|----------|
| Operating Expenditure | 0 |
| Employee costs | 0 |
| Plant | 0 |
| Materials and Contracts | 0 |
| Depreciation | 0 |
| Operating Income | 0 |
| Capital Expenditure | 0 |
| Capital Income | 0 |

2 - Infrastructure

2.5 Communication Networks

Outcome: The community has access to the latest communications infrastructure and technology to facilitate communications for learning, business and providing services to our community.

| Strategy 2.5.1 Maximise the coverage and availability of telecommunications infrastructure across the Shire. | |
|---|-----------------|
| Activities 2020/2021 | Council Lead |
| Lobby service providers and government on behalf of the community | General Manager |

3 - Environmental

3.1 Built Environment

Outcome: Our Shire is enhanced through respectful planning processes and facilitation of development in accordance with statutory requirements.

| 2020/2021 Approved Budget | \$ |
|------------------------------|------------------|
| Operating Expenditure | 1,441,432 |
| Employee Costs | 49,461 |
| Plant | 10,000 |
| Materials and Contracts | 585,345 |
| Depreciation | 788,000 |
| Loan Repayments | 8,626 |
| Operating Income | -140,000 |
| Capital Expenditure | 30,981 |
| Capital Income | 0 |

3 - Environmental

3.1 Built Environment

Outcome: Our Shire is enhanced through respectful planning processes and facilitation of development in accordance with statutory requirements.

| Strategy 3.1.1 Conduct periodic reviews of Council's planning instruments to ensure that land use planning supports the long term sustainability of our local communities and our economy. | |
|---|---|
| Activities 2020/2021 | Council Lead |
| Review of LEP 2011 | Director Development and Environmental Services |
| Define and prioritise plans of management for public land | Director Development and Environmental Services |
| Endeavour to identify and purchase parcels of Crown Land that may be of value for development | Director Development and Environmental Services |
| Review DCP 2012, including provisions of heritage controls | Director Development and Environmental Services |
| Establishment of Rural Residential Strategy | Director Development and Environmental Services |
| Respond effectively to rezoning applications | Director Development and Environmental Services |

| Strategy 3.1.2 Development complies with Planning legislation, Local Government Act, Building Code of Australia and Local Council Policies. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Ensure all development complies with LEP and DCP | Director Development and Environmental Services |
| Effectively manage development applications, construction certificate process, Principal Certifying Authority process, and orders processed for lawful development | Director Development and Environmental Services |
| Respond to reforms in planning process and advocate on behalf of Council | Director Development and Environmental Services |
| Develop and review local council policy | Director Development and Environmental Services |

3 - Environmental

| Strategy 3.1.3 Ensure our community's buildings are safe, healthy and maintained. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| All essential services measures to be inspected and the register maintained | Director Engineering Services |
| Develop an asset management plan for Council's buildings | Director Engineering Services |
| Issue planning and building certificates including effective customer service | Director Development and Environmental Services |
| Investigate concerns or complaints in relation to overgrown allotments and buildings in a state of disrepair | Director Development and Environmental Services |

| Strategy 3.1.4 Develop and implement flood management plans for all urban flood plain areas. | |
|---|---|
| Activities 2020/2021 | Council Lead |
| Maintain stormwater management infrastructure | Director Engineering Services |
| Review requirements under LEP and DCP for Flood Management | Director Development and Environmental Services |
| Develop, review and implement Flood Risk Management Plan in accordance with NSW Government Guidelines | Director Development and Environmental Services |

3 - Environmental

3.2 Waste and Recycling

Outcome: Our waste stream is effectively managed, reducing waste to landfill and maximising resource recovery through recycling.

| 2020/2021 Approved Budget | \$ |
|------------------------------|-----------------|
| Operating Expenditure | 931,470 |
| Employee Costs | 227,696 |
| Plant | 299,250 |
| Materials and Contracts | 362,114 |
| Other | 17,050 |
| Interest on Loan repayments | 25,360 |
| Operating Income | -978,944 |
| Capital Expenditure | 47,793 |
| Capital Income (Loan) | 0 |

3 - Environmental

3.2 Waste and Recycling

Outcome: Our waste stream is effectively managed, reducing waste to landfill and maximising resource recovery through recycling.

| Strategy 3.2.1 Provide efficient and cost effective kerbside collection of solid and recyclable waste. | |
|---|---|
| Activities 2020/2021 | Council Lead |
| Monitor and review kerbside waste service collections and volumes | Director Development and Environmental Services |
| Review and monitor kerbside recycling service in order to reduce contamination rates | Director Development and Environmental Services |

| Strategy 3.2.2 Operate the Bogan Shire waste facilities to comply with standards and regulations, ensuring it is environmentally sound. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Implement and review Waste Facility Operations Management Plan | Director Development and Environmental Services |
| Establish fire breaks to all waste facilities every 6 months | Director Development and Environmental Services |
| Monitor all deposited waste for separation procedures within the Nyngan Waste Facility | Director Development and Environmental Services |

3 - Environmental

3.3 Natural Environment

Outcome: Our open space areas are protected and appropriately managed to preserve their valued use and biodiversity whilst minimising the impact of pollution and weeds on the environment.

| 2020/2021 Approved Budget | \$ |
|------------------------------|----------------|
| Operating Expenditure | 203,734 |
| Employee Costs | 164,339 |
| Plant | 21,000 |
| Materials and Contracts | 18,395 |
| Operating Income | -38,560 |
| Capital Expenditure | 18,000 |
| Capital Income (Loan) | 0 |

3 - Environmental

3.3 Natural Environment

Outcome: Our open space areas are protected and appropriately managed to preserve their valued use and biodiversity whilst minimising the impact of pollution and weeds on the environment.

| Strategy 3.3.1 Provide safe, high quality, well serviced and maintained parks. | |
|---|-------------------------------|
| Activities 2020/2021 | Council Lead |
| Review and monitor the playground upgrade program | Director Engineering Services |
| Seek grant funding for improvement and/or expansion of all parks | Director Engineering Services |

| Strategy 3.3.2 Protect and improve the amenity of the river corridor to enhance and increase utilisation for a range of recreational activities. | |
|---|---|
| Activities 2020/2021 | Council Lead |
| Involve and support the local community in the rehabilitation and improvements of the river corridor | Director People & Community Services |
| Work with NetWaste to identify locations and programs to reduce waste along the river corridor | Director Development and Environmental Services |

| Strategy 3.3.3 Provide a clean and pleasant streetscape, ensuring regular street sweeping and cleaning of public spaces. | |
|---|---|
| Activities 2020/2021 | Council Lead |
| Monitor Cleaning Program for all public areas | Director Engineering Services |
| Review existing street bin containers and emptying procedures | Director Development and Environmental Services |
| Review existing garden beds in Pangee Street and investigate options for improvements | Director Development and Environmental Services |

3 - Environmental

| Strategy 3.3.4 Implement programs which foster responsible and protective behaviours towards reducing waste and litter pollution. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Engage and seek community feedback on areas of concern of waste and litter control | Director Development and Environmental Services |
| Enforce breaches of environmental legislation in order to reduce the incidence of littering | Director Development and Environmental Services |

| Strategy 3.3.5 Protect, preserve and enhance Bogan Shire's natural environments, waterways, flora and fauna through responsible development and management. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Monitor LEP and DCP provisions for Environmental Protection | Director Development and Environmental Services |
| Enforce all development to comply with conditions of DA Consents | Director Development and Environmental Services |
| Engage with and support the Central West Local Land Services and other government bodies | Director Development and Environmental Services |

| Strategy 3.3.6 Meet Council's obligations under the Biodiversity Act 2015 in respect of maintenance of noxious weeds. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Council to meet Noxious Weeds Control obligations | Director Development and Environmental Services |
| Ensure Council operations are undertaken in accordance with the endorsed Regional Strategic Weed Management Plan. | Director Development and Environmental Services |
| Undertake enforcement activities on private property for noxious weeds as required | Director Development and Environmental Services |

3 - Environmental

3.4 Health, Safety and Regulation

Outcome: Council meets its compliance and regulatory obligations concerning public health.

| 2020/2021 Approved Budget | \$ |
|----------------------------------|-----------------|
| Operating Expenditure | 640,134 |
| Employee Costs | 470,164 |
| Plant | 82,250 |
| Materials and Contracts | 60,670 |
| Other | 14,250 |
| Depreciation | 12,800 |
| Operating Income | -205,505 |
| Capital Expenditure | 0 |
| Capital Income | 0 |

3 - Environmental

3.4 Health, Safety and Regulation

Outcome: Council meets its compliance and regulatory obligations concerning public health.

| Strategy 3.4.1 Liaise with Local Liquor Accord to ensure compliance strategies are maintained to maximise public health and safety. | |
|---|---|
| Activities 2020/2021 | Council Lead |
| Provide information regarding new Liquor License applications, and make submissions on new applications to the State Government as required | Director Development and Environmental Services |
| Provide advisory services to the Liquor Accord | Director Development and Environmental Services |

| Strategy 3.4.2 Ensure compliance with Safe Foods Standards. | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Monitor and review food premises register | Director Development and Environmental Services |
| Undertake annual food premises inspections to ensure food handlers compliance with standards | Director Development and Environmental Services |

| Strategy 3.4.3 Continue ongoing management and control of companion animals and ensure owner compliance with NSW Companion Animals Act 1998 | |
|--|---|
| Activities 2020/2021 | Council Lead |
| Improve public awareness of companion animal control including lifetime registration. | Director Development and Environmental Services |
| Carry out enforcement activities relating to dog control measures | Director Development and Environmental Services |
| Data entry of lifetime registrations and fee reconciliation | Director Development and Environmental Services |

4 - Economic

4.1 Local Industries and Business

Outcome: Local industries, including tourism, and the business that support them continue to grow and prosper.

| 2020/2021 Approved Budget | \$ |
|------------------------------|---------------|
| Operating Expenditure | 56,370 |
| Employee Costs | 2,000 |
| Plant | 1,000 |
| Materials and Contracts | 53,370 |
| Operating Income | -3,304 |
| Capital Expenditure | 24,000 |
| Capital Income | 0 |

4 - Economic

4.1 Local Industries and Business

Outcome: Local industries, including tourism, and the business that support them continue to grow and prosper.

| Strategy 4.1.1 Support and promote our local business and industry, to identify gaps and develop initiatives for sustainable economic growth and local employment opportunities. | |
|---|---|
| Activities 2020/2021 | Council Lead |
| Work with local businesses to identify issues | Director People & Community Services |
| Maintain and develop relationship with Regional Development Australia (RDA) Orana | Director People & Community Services |
| Industrial lots to be developed as demand presents, connecting to utility services and construction of kerb and gutter | Director Engineering Services |
| Monitor and Review the Economic Development Plan for Bogan Shire | Director People & Community Services |
| Support and strengthen local business networks to encourage the sharing of information and resources to build the capacity of local business and industry. | Director People & Community Services |
| Council continues to commit to shopping locally for services and products wherever possible and in the best interests of Council. | General Manager |
| Work with local businesses to ensure sustainable, well designed and visually appealing premises which meet the needs of our community and visitors | Director Development and Environmental Services |
| Continue the implementation of Council's streetscape master plan. | Director Development and Environmental Services |

| Strategy 4.1.2 Support agricultural businesses so that they have the capacity to be a significant contributor to the local, regional and national economy. | |
|---|-----------------|
| Activities 2020/2021 | Council Lead |
| Maintain relationships with local agricultural businesses and lobby on behalf of local issues | General Manager |

| Strategy 4.1.3 Work in conjunction with mining companies to obtain mutual benefit from an abundance of natural mining resources which provide our shire with opportunities for local economic growth and employment. | |
|---|-----------------|
| Activities 2020/2021 | Council Lead |
| Maintain relationships with mining companies to explore opportunities for mutual benefit and lobby on behalf of local issues | General Manager |

4 - Economic

4.2 Tourism

Outcome: Bogan Shire is regarded as a welcoming and attractive place for people to live and visit, producing services, cultural experiences and recreational opportunities.

| 2020/2021 Approved Budget | \$ |
|------------------------------|----------------|
| Operating Expenditure | 85,096 |
| Employee Costs | 65,691 |
| Plant | 0 |
| Materials and Contracts | 19,405 |
| Operating Income | -12,500 |
| Capital Expenditure | 5,000 |
| Capital Income | 0 |

4 - Economic

4.2 Tourism

Outcome: Bogan Shire is regarded as a welcoming and attractive place for people to live and visit, producing services, cultural experiences and recreational opportunities.

Strategy 4.2.1

Develop and implement a tourism strategy which includes the identification of potential opportunities for growth and new tourism products through consultation with stakeholders.

| Activities 2020/2021 | Council Lead |
|--|--------------------------------------|
| Monitor and review the tourism strategy | Director People & Community Services |
| Provide and maintain a quality Visitor Information Centre which encourages and supports growth across many sectors of the local economy. | Director People & Community Services |
| Continue to update, produce and distribute the Official Tourist Guide to local businesses and VICs in neighbouring shires | Director People & Community Services |
| Continue to advertise Nyngan and Bogan Shire in print media, on appropriate websites and via relevant social media platforms. | Director People & Community Services |

Strategy 4.2.2

Provide a welcoming aesthetic on the approaches to town.

| Activities 2020/2021 | Council Lead |
|---|-------------------------------|
| Investigate options for beautification along main roads into town | Director Engineering Services |

4 - Economic

4.3 Public Transport and Air Services

Outcome: We have reliable, cost-effective and regular public transport and air services linking the Shire to Dubbo and beyond.

| 2020/2021 Approved Budget | \$ |
|------------------------------|----------------|
| Operating Expenditure | 63,450 |
| Employee costs | 32,000 |
| Plant | 10,100 |
| Materials and Contracts | 21,350 |
| Depreciation | 0 |
| Operating Income | -446 |
| Capital Expenditure | 250,000 |
| Capital Income | 0 |

4 - Economic

4.3 Public Transport and Air Services

Outcome: We have reliable, cost-effective and regular public transport and air services linking the Shire to Dubbo and beyond.

| Strategy 4.3.1 Identify gaps and opportunities and engage with stakeholders, to investigate options for improved public transport. | |
|---|-----------------|
| Activities 2020/2021 | Council Lead |
| Talk to existing operators about issues and potential strategy to address these issues | General Manager |

| Strategy 4.3.2 Maintain airport facilities to meet required standards | |
|--|-------------------------------|
| Activities 2020/2021 | Council Lead |
| Undertake regular maintenance activities on the runway and surrounding areas to CASA regulations | Director Engineering Services |
| Maintain airport buildings to acceptable standards | Director Engineering Services |

5 - Civic Leadership

5.1 Leadership, Advocacy and Governance

Outcome: Open, transparent and effective local government.

| 2020/2021 Approved Budget | \$ |
|----------------------------------|-----------------|
| Operating Expenditure | 798,730 |
| Employee costs | 488,490 |
| Plant | 54,600 |
| Materials and Contracts | 255,640 |
| Operating Income | -127,685 |
| Capital Expenditure | 0 |
| Capital Income | 0 |

5 - Civic Leadership

5.1 Leadership, Advocacy and Governance

Outcome: Open, transparent and effective local government.

| Strategy 5.1.1 Facilitate purposeful engagement and consultation with the community and other stakeholders to progress the outcomes of the Community Strategic Plan. | |
|--|--------------------------------------|
| Activities 2020/2021 | Council Lead |
| Maintain a community consultation database (from CSP implementation) | Director People & Community Services |
| Undertake community engagement regarding major Council plans and projects | General Manager |
| Hold a Community Strategic Plan forum—Engage the community in a process to determine support for a special rate variation to fund asset renewals with a view to making application for a special rate variation in future years. | General Manager |

| Strategy 5.1.2 Provide accountability to the community by regularly reporting on Council activities through the publication of statutory reports, business papers, meeting minutes and general information. | |
|--|---------------------------------------|
| Activities 2020/2021 | Council Lead |
| Provide accurate and timely meeting agendas and minutes | General Manager |
| Proactively release appropriate Council information e.g. Council Business Paper and Minutes through the website and council column | General Manager |
| Complete Annual Report | Director Finance & Corporate Services |
| Complete statutory financial accounts | Director Finance & Corporate Services |
| Produce Council's quarterly reports, delivery program and budget and operational plans | Director Finance & Corporate Services |

| Strategy 5.1.3 Councillors represent the interests of the community through strong and positive leadership and advocacy. | |
|---|-----------------|
| Activities 2020/2021 | Council Lead |
| Hold regular Council meetings | General Manager |
| Ensure Councillors make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a councillor | General Manager |

5 - Civic Leadership

Strategy 5.1.4

Maintain effective partnerships through regional and industry bodies to collaborate on matters of mutual interest and lobby collectively on behalf of the community.

| Activities 2020/2021 | Council Lead |
|--|-------------------------------|
| Maintain regional partnerships including OROC, LMWUA | General Manager |
| Undertake lobbying as appropriate | General Manager |
| Continue contracting alliance with RMS | Director Engineering Services |

Strategy 5.1.5

Councillors take pride in our community, are inclusive and respectful, work together to get things done and contribute positively to our culture.

| Activities 2020/2021 | Council Lead |
|---|-----------------|
| Ensure that Councillors are aware of the Code of Conduct and Council's Values | General Manager |

5 - Civic Leadership

5.2 Managing our Business

Outcome: Effective and responsive management of Council's resources and activities to deliver on our goals and strategies.

| 2020/2021 Approved Budget | \$ |
|----------------------------------|-------------------|
| Operating Expenditure | 1,884,579 |
| Employee Costs | 1,300,733 |
| Plant | 40,384 |
| Materials and Contracts | 451,462 |
| Depreciation | 92,000 |
| Operating Income | -6,850,015 |
| Capital Expenditure | 40,000 |
| Capital Income | 0 |

5 - Civic Leadership

5.2 Managing our Business

Outcome: Effective and responsive management of Council's resources and activities to deliver on our goals and strategies.

| Strategy 5.2.1 Undertake sound financial planning, management and reporting to fulfil our stewardship responsibilities and ensure that Bogan Shire Council remains financially viable. | |
|---|---------------------------------------|
| Activities 2020/2021 | Council Lead |
| Develop and implement Council's Long Term Financial Strategy | Director Finance & Corporate Services |
| Prepare and present Council's Operational Plan and Budget to Council for Approval within set timeframes | Director Finance & Corporate Services |
| Prepare and present quarterly budget reviews to Council for approval within set timeframes | Director Finance & Corporate Services |
| Accurately record all Council's financial transactions | Director Finance & Corporate Services |
| Present periodic financial reports to assist with monitoring budget performance | Director Finance & Corporate Services |
| Maximise recovery of all revenue due to Council in accordance with policy | Director Finance & Corporate Services |

| Strategy 5.2.2 Manage our people effectively to ensure Council meets its goals and can implement its mission and deliver on its vision. | |
|--|--------------------------------------|
| Activities 2020/2021 | Council Lead |
| Implement Council's Workforce Plan | Director People & Community Services |
| Monitor and review Workplace Health and Safety improvement plan | Director People & Community Services |
| Conduct effective staff recruitment and induction processes. | Director People & Community Services |
| Continuously develop and maintain Council's organizational structure, salary system and related processes | Director People & Community Services |
| Manage Council's Employee Development Planning process | Director People & Community Services |
| Promote Council's Values and Code of Conduct to ensure staff uphold and contribute positively to our social environment and culture | General Manager |

5 - Civic Leadership

Strategy 5.2.3

Implement sound asset management practices to ensure adequate provision is made for the maintenance and long-term replacement of Council's infrastructure assets.

| Activities 2020/2021 | Council Lead |
|--|---|
| Develop and adopt Council's Asset Management Strategy and Asset Management Policy | Director Finance and Corporate Services |
| Develop and implement, subject to budget, Asset Management Plans for the major categories of Council's assets: Transport and Stormwater, Water Supply and Sewerage and Buildings | Director Engineering Services |
| Provide periodic asset management reports to inform decision-making | Director Engineering Services |

Strategy 5.2.4

Manage Council's operations effectively and on business-like principles to maximise service delivery for the community.

| Activities 2020/2021 | Council Lead |
|---|---|
| Develop and implement a customer service charter | Director Finance and Corporate Services |
| Initiate a customer service training program | Director Finance and Corporate Services |
| Monitor Council's complaint management system to identify and rectify issues | Director Finance & Corporate Services |
| Identify and manage Council's risks, including insurance cover | Director Finance & Corporate Services |
| Manage Council's record management system to support our business | Director Finance & Corporate Services |
| Manage Council's communication with the community through a variety of media including electronic | General Manager |
| Manage Council's ICT resources including disaster recovery to support our business | Director Finance & Corporate Services |
| Manage Council's procurement system to ensure probity and best value for money | Director Finance and Corporate Services |
| Review and update Council's policies and procedures | General Manager |

Strategy 5.2.5

Implement Council's Fit for the Future Action Plan to ensure that we retain our autonomy as a financially viable independent Council.

| Activities 2020/2021 | Council Lead |
|---|-----------------|
| Take advantage of resource-sharing opportunities | General Manager |
| Investigate creation of Centres of Excellence | General Manager |
| Take advantage of opportunities for streamlined Planning, Regulation and Reporting provided by the NSW Government | General Manager |
| Undertake Services Reviews for more efficient service provision | General Manager |
| Refocus expenditure on asset renewals | General Manager |

5 - Civic Leadership

5.3 Disaster Management

Outcome: We have the capability to plan, arrange, and implement measures for the prevention of, preparation for, response to and recovery from emergencies.

| 2020/2021 Approved Budget | \$ |
|------------------------------|---------------|
| Operating Expenditure | 12,000 |
| Employee Costs | 5,000 |
| Plant | 5,000 |
| Materials and Contracts | 2,000 |
| Depreciation | 0 |
| Operating Income | 0 |
| Capital Expenditure | 0 |
| Capital Income | 0 |

5 - Civic Leadership

5.3 Disaster Management

Outcome: We have the capability to plan, arrange, and implement measures for the prevention of, preparation for, response to and recovery from emergencies.

Strategy 5.3.1

Facilitate the Local Emergency Management Committee to ensure a co-ordinated response by all agencies having responsibilities and functions in emergencies.

| Activities 2020/2021 | Council Lead |
|---|-------------------------------|
| Continue to fulfil Councils statutory obligations relevant to the State Emergency & Rescue Management Act 1989 | General Manager |
| Provide a support role through the LEMC to the SES and other involved agencies | Director Engineering Services |
| Regularly maintain the Nyngan levee bank and associated infrastructure to ensure protection from potential flooding | Director Engineering Services |

Cash Position of Funds - 2020/21 projected operating result

(Note: The cash position reflected takes into account cash transfers to and from Council's Reserves (Investments) to fund capital expenditure.)

| | General Fund (Incorporating Waste and Plant) (Columns A+B+C) | General Fund (Excluding Waste and Plant) A | Waste "Fund" B | Plant "Fund" C |
|---|---|---|---------------------------|---------------------------|
| 1 General Fund | | | | |
| Operating Income | 18,628,668 | 15,019,610 | 980,411 | 2,628,647 |
| Less: Operating Expenditure | 20,532,305 | 17,546,143 | 932,937 | 2,053,225 |
| | - 1,903,637 | - 2,526,533 | 47,474 | 575,422 |
| Add back depreciation | 3,414,800 | 2,744,800 | - | 670,000 |
| Cash from current year available to fund Capital | 1,511,163 | 218,267 | 47,474 | 1,245,422 |
| Add Capital Grants to fund Capital Projects | 1,650,286 | 1,650,286 | - | - |
| Add Sale of Capital Plant Items | 566,025 | - | - | 566,025 |
| Less Gross Capital Spending as per Draft Capital Budget | 4,000,693 | 2,246,693 | 6,000 | 1,748,000 |
| Less loan repayments used to fund capital projects | 146,843 | 105,050 | 41,793 | - |
| | - 420,062 | - 483,190 | - 319 | 63,447 |
| Transfer from loan funds | - | - | - | - |
| Transfer from unrestricted cash | 483,509 | 483,190 | 319 | - |
| Cash Balance | 63,447 | - | - | 63,447 |
| 2 Sewer Fund | Sewer Fund | | | |
| Operating Income | 564,881 | | | |
| Less: Operating Expenditure | 762,509 | | | |
| | - 197,628 | | | |
| Add back depreciation | 165,000 | | | |
| Cash from current year available to fund Capital | - 32,628 | | | |
| Gross Capital Spending as per Draft Capital Budget | 3,000 | | | |
| Transfer In from Sewer Reserve | 35,628 | | | |
| Cash Balance | - | | | |
| 3 Water Fund | Water Fund | | | |
| Operating Income | 2,194,659 | | | |
| Less: Operating Expenditure | 2,113,167 | | | |
| | 81,492 | | | |
| Add back depreciation | 450,000 | | | |
| Cash from current year available to fund Capital | 531,492 | | | |
| Add Capital Grants to fund Capital Projects | - | | | |
| Gross Capital Spending as per Draft Capital Budget | 345,000 | | | |
| Cash Balance | 186,492 | | | |
| 4 Consolidated | Consolidated | | | |
| Operating Income | 21,388,208 | | | |
| Less: Operating Expenditure | 23,407,981 | | | |
| | - 2,019,773 | | | |
| Add back depreciation | 4,029,800 | | | |
| Cash from current year available to fund Capital | 2,010,027 | | | |
| Add Capital Grants to fund Capital Projects | 1,650,286 | | | |
| Add Sale of Plant | 566,025 | | | |
| Gross Capital Spending as per Draft Capital Budget | 4,348,693 | | | |
| Less loan repayments used to fund capital projects | 146,843 | | | |
| Partial Use of 2018/19 Plant Fund Surplus | - | | | |
| Transfer from Sewer Fund Reserve | 35,628 | | | |
| Transfer from unrestricted cash - General Fund | 483,509 | | | |
| Cash Balance | 249,939 | | | |

Bogan Shire Council*
General Fund Operating & Capital
Budget 2020/2021

Attachment 2.2

| Sub Account | Full Year Original Budget | 2019/20 Mar Projected Year End Result | YTD Actuals (incl Oncosts/Commit) |
|---|---------------------------|---------------------------------------|-----------------------------------|
| Grand Total | 3,659,194 | 7,137,289 | 5,868,824 |
| Operating | 1,885,492 | 2,052,094 | 2,394,594 |
| Social | 2,179,060 | 2,451,946 | 1,590,433 |
| Social & Cultural | 174,075 | 179,246 | 143,745 |
| Non for Profit | 87,300 | 87,300 | 53,911 |
| Expenditure | 87,300 | 87,300 | 53,911 |
| Community & Social Development | 86,775 | 91,946 | 89,835 |
| Income | -1,500 | -33,874 | -3,150 |
| Expenditure | 88,275 | 125,820 | 92,985 |
| Community Centres | 1,151,439 | 1,159,725 | 934,990 |
| Parks & Reserves | 639,114 | 651,250 | 504,349 |
| Expenditure | 639,114 | 651,250 | 504,349 |
| Sport & Recreational Facilities | 53,770 | 42,569 | 30,629 |
| Income | -4,300 | -15,501 | -13,504 |
| Expenditure | 58,070 | 58,070 | 44,133 |
| Cemeteries | 34,262 | 34,262 | 23,213 |
| Income | -30,000 | -30,000 | -29,610 |
| Expenditure | 64,262 | 64,262 | 52,823 |
| Swimming Pool | 219,125 | 255,079 | 261,730 |
| Income | -500 | -12,480 | -9,791 |
| Expenditure | 219,625 | 267,559 | 271,521 |
| Halls, Museums, Theatre & Historic Buildings | 2,655 | 2,655 | 2,630 |
| Income | -17,600 | -17,600 | -15,454 |
| Expenditure | 20,255 | 20,255 | 18,084 |
| Library | 202,513 | 173,910 | 112,440 |
| Income | -26,980 | -72,090 | -72,717 |
| Expenditure | 229,493 | 246,000 | 185,157 |
| Inclusive Communities | 158,656 | 174,400 | -150,785 |
| Bogan Bush | 0 | 6,831 | -59,016 |
| Income | -360,743 | -360,743 | -357,076 |
| Expenditure | 360,743 | 367,574 | 298,060 |
| Youth Services | 1,200 | 613 | -304,112 |
| Income | -1,300 | -1,887 | -307,812 |
| Expenditure | 2,500 | 2,500 | 3,700 |
| Early Learning Centre | 157,396 | 165,396 | 208,030 |
| Income | -726,607 | -777,467 | -654,557 |
| Expenditure | 884,003 | 942,863 | 862,587 |
| Seniors Living | 60 | 1,560 | 4,312 |
| Income | -5,200 | -3,700 | -1,447 |
| Expenditure | 5,260 | 5,260 | 5,759 |
| Education | 2,000 | 1,800 | 1,800 |

*Report Contains Filters

| | | | |
|---|-------------------|-------------------|------------------|
| Education | 2,000 | 1,800 | 1,800 |
| Expenditure | 2,000 | 1,800 | 1,800 |
| Public Health | 555,815 | 760,815 | 626,664 |
| Medical Centre | 551,911 | 756,911 | 626,181 |
| Income | -1,154,010 | -749,010 | -591,706 |
| Expenditure | 1,705,921 | 1,505,921 | 1,217,887 |
| Public health | 3,904 | 3,904 | 483 |
| Income | -12,360 | -6,910 | -6,300 |
| Expenditure | 16,264 | 10,814 | 6,783 |
| Emergency Services | 137,075 | 175,960 | 34,019 |
| Emergency services | 4,875 | -1,372 | 4,089 |
| Income | 0 | -6,247 | -6,247 |
| Expenditure | 4,875 | 4,875 | 10,337 |
| Fire services | 132,200 | 177,332 | 29,929 |
| Income | -80,000 | -153,943 | -132,735 |
| Expenditure | 212,200 | 331,275 | 162,665 |
| Infrastructure | 1,898,098 | 1,935,574 | 2,695,356 |
| Transport Networks | 2,445,703 | 2,486,179 | 3,453,935 |
| FAG Local Council Roads Revenue | -1,463,389 | -1,489,287 | -548,892 |
| Income | -1,463,389 | -1,489,287 | -548,892 |
| FAG Mtnc - Sealed | 228,817 | 228,817 | 307,825 |
| Expenditure | 228,817 | 228,817 | 307,825 |
| FAG Mtnc - Unsealed | 1,159,610 | 1,159,610 | 1,005,475 |
| Expenditure | 1,159,610 | 1,159,610 | 1,005,475 |
| Town & Village Streets | 407,799 | 407,799 | 293,262 |
| Expenditure | 407,799 | 407,799 | 293,262 |
| Footpaths, Kerb & Gutter | 40,000 | 40,000 | 6,045 |
| Income | 0 | 0 | 6,045 |
| Expenditure | 40,000 | 40,000 | 0 |
| Block Grant - Regional Roads Revenue | -900,000 | -946,660 | -984,660 |
| Income | -900,000 | -946,660 | -984,660 |
| Block Grant - Regional Roads Sealed | 385,000 | 385,000 | 296,541 |
| Expenditure | 385,000 | 385,000 | 296,541 |
| Block Grant- Regional Roads Unsealed | 515,000 | 561,660 | 403,082 |
| Expenditure | 515,000 | 561,660 | 403,082 |
| RMCC - Routine - State Highways | 0 | 0 | 165,452 |
| Income | -450,000 | -450,000 | -273,178 |
| Expenditure | 450,000 | 450,000 | 438,630 |
| RMCC - Ordered Works | 0 | 0 | 777,121 |
| Income | -750,000 | -750,000 | -102,169 |
| Expenditure | 750,000 | 750,000 | 879,290 |
| Sreet Lighting | 110,100 | 110,100 | 81,115 |
| Income | -16,400 | -16,400 | -928 |
| Expenditure | 126,500 | 126,500 | 82,043 |
| Roads - Private Works | -25,000 | 43,374 | 70,072 |
| Income | -70,000 | -70,000 | -56,789 |
| Expenditure | 45,000 | 113,374 | 126,861 |
| Hermidale/Nymagee Rd VPA Hera Mine | 0 | 0 | -120,000 |
| Income | 0 | -120,000 | -120,000 |
| Expenditure | 0 | 120,000 | 0 |

*Report Contains Filters

| | | | |
|--|-------------------|-------------------|-------------------|
| Engineering Administration | 25,933 | 23,933 | -42,489 |
| Income | -741,525 | -743,525 | -696,574 |
| Expenditure | 767,458 | 767,458 | 654,085 |
| Parking Facilities | 2,200 | 2,200 | 1,750 |
| Expenditure | 2,200 | 2,200 | 1,750 |
| Roads - Depreciation | 1,840,000 | 1,840,000 | 1,686,667 |
| Expenditure | 1,840,000 | 1,840,000 | 1,686,667 |
| Civil Works - Expenses | 119,633 | 119,633 | 55,569 |
| Expenditure | 119,633 | 119,633 | 55,569 |
| Plant System | -547,605 | -550,605 | -758,578 |
| Plant - Internal Hire Income | -2,584,175 | -2,584,175 | -2,324,009 |
| Income | -2,584,175 | -2,584,175 | -2,324,009 |
| Plant - Depreciation | 530,000 | 530,000 | 485,833 |
| Expenditure | 530,000 | 530,000 | 485,833 |
| Plant - Workshop | 265,378 | 262,378 | 153,571 |
| Income | 0 | -3,000 | -3,657 |
| Expenditure | 265,378 | 265,378 | 157,229 |
| Plant - Operational | 1,241,192 | 1,241,192 | 926,026 |
| Income | 0 | 0 | -10,842 |
| Expenditure | 1,241,192 | 1,241,192 | 936,868 |
| Environmental | 1,844,726 | 1,847,334 | 1,378,901 |
| Built Environment | 1,378,443 | 1,283,187 | 1,067,738 |
| Development Control | 4,045 | 4,045 | 4,042 |
| Expenditure | 4,045 | 4,045 | 4,042 |
| Building Control | 34,500 | 11,363 | -13,294 |
| Income | -39,500 | -39,500 | -31,329 |
| Expenditure | 74,000 | 50,863 | 18,035 |
| Council Owned Buildings | 1,339,898 | 1,267,779 | 1,076,991 |
| Income | -110,000 | -110,000 | -137,708 |
| Expenditure | 1,449,898 | 1,377,779 | 1,214,699 |
| Waste & Recycling | -20,802 | 66,198 | -67,676 |
| Waste Depot | 3,556 | 78,556 | 16,111 |
| Income | -470,221 | -463,221 | -446,593 |
| Expenditure | 473,777 | 541,777 | 462,704 |
| Waste Collection | -29,003 | -17,003 | -45,534 |
| Income | -270,992 | -270,992 | -269,149 |
| Expenditure | 241,989 | 253,989 | 223,614 |
| Waste Recycling | 4,645 | 4,645 | -38,253 |
| Income | -115,409 | -115,409 | -115,909 |
| Expenditure | 120,054 | 120,054 | 77,656 |
| Natural Environment | 62,350 | 62,350 | 60,818 |
| Gardens | 0 | 0 | 11,246 |
| Expenditure | 0 | 0 | 11,246 |
| Noxious Weeds | 62,350 | 62,350 | 49,572 |
| Income | -33,000 | -33,000 | -32,304 |
| Expenditure | 95,350 | 95,350 | 81,875 |
| Health, Safety & Regulation | 424,735 | 435,599 | 318,021 |
| Environmental Services Administration | 300,859 | 311,723 | 221,570 |
| Income | -209,359 | -215,495 | -197,616 |
| Expenditure | 510,218 | 527,218 | 419,185 |

*Report Contains Filters

| | | | |
|--|-------------------|-------------------|-------------------|
| Compliance Management | 109,634 | 109,634 | 83,834 |
| Income | -7,000 | -7,000 | -4,169 |
| Expenditure | 116,634 | 116,634 | 88,003 |
| Storm Water & Drainage | 14,242 | 14,242 | 12,617 |
| Income | 0 | 0 | 0 |
| Expenditure | 14,242 | 14,242 | 12,617 |
| Economic | 208,326 | 208,326 | 143,879 |
| Local Industries and Business | 52,770 | 52,770 | 42,113 |
| Village Maintenance | 8,000 | 8,000 | 2,497 |
| Expenditure | 8,000 | 8,000 | 2,497 |
| Commercial Undertakings | 44,770 | 44,770 | 39,616 |
| Income | -2,600 | -2,600 | -2,950 |
| Expenditure | 47,370 | 47,370 | 42,566 |
| Tourism | 85,769 | 85,769 | 58,077 |
| Tourism | 85,769 | 85,769 | 58,077 |
| Income | -13,000 | -13,000 | -11,764 |
| Expenditure | 98,769 | 98,769 | 69,841 |
| Public Transport and Air Services | 69,787 | 69,787 | 43,689 |
| Aerodrome | 69,787 | 69,787 | 43,689 |
| Income | -450 | -450 | -446 |
| Expenditure | 70,237 | 70,237 | 44,135 |
| Civic Leadership | -4,244,362 | -4,359,157 | -3,274,074 |
| Leadership, Advocacy & Governance | 558,999 | 585,700 | 461,522 |
| Members - remuneration | 103,600 | 103,600 | 85,634 |
| Expenditure | 103,600 | 103,600 | 85,634 |
| Members - conferences & travel | 17,000 | 11,430 | 2,783 |
| Expenditure | 17,000 | 11,430 | 2,783 |
| Members - civic functions | 3,000 | 4,500 | 3,230 |
| Expenditure | 3,000 | 4,500 | 3,230 |
| Members - donations | 25,000 | 54,070 | 54,068 |
| Expenditure | 25,000 | 54,070 | 54,068 |
| Members - administrative support | 53,600 | 53,600 | 47,178 |
| Expenditure | 53,600 | 53,600 | 47,178 |
| GMs office - operating expenses | 356,799 | 358,500 | 268,629 |
| Income | -125,897 | -125,897 | -115,406 |
| Expenditure | 482,696 | 484,397 | 384,034 |
| Managing Our Business | -4,815,361 | -4,956,857 | -3,750,155 |
| FAG Grant | -2,650,161 | -2,807,240 | -1,334,307 |
| Income | -2,650,161 | -2,807,240 | -1,334,307 |
| Rates income | -2,998,601 | -3,023,601 | -3,017,307 |
| Income | -2,998,601 | -3,023,601 | -3,017,307 |
| Interest on investments | -149,500 | -138,000 | -152,131 |
| Income | -149,500 | -138,000 | -152,131 |
| other management income | -85,000 | -85,000 | -70,601 |
| Income | -85,000 | -85,000 | -70,601 |
| Corporate Services | 157,564 | 155,079 | 128,927 |
| Income | -133,490 | -135,680 | -126,223 |
| Expenditure | 291,054 | 290,759 | 255,149 |
| Risk & Governance | 78,677 | 82,318 | 27,996 |
| Expenditure | 78,677 | 82,318 | 27,996 |

*Report Contains Filters

| | | | |
|----------------------------------|-----------------|-----------------|-----------------|
| Finance | 147,716 | 172,793 | 113,698 |
| Income | -123,107 | -130,607 | -120,826 |
| Expenditure | 270,823 | 303,400 | 234,524 |
| Rates - management costs | 53,312 | 75,146 | 52,446 |
| Expenditure | 53,312 | 75,146 | 52,446 |
| Procurement | 0 | 0 | 11,005 |
| Expenditure | 0 | 0 | 11,005 |
| Information Technology | 171,024 | 171,024 | 136,826 |
| Income | -89,143 | -89,143 | -81,714 |
| Expenditure | 260,167 | 260,167 | 218,540 |
| Records | 62,664 | 63,899 | 69,589 |
| Income | -24,544 | -24,604 | -22,589 |
| Expenditure | 87,208 | 88,503 | 92,177 |
| People & Culture | 237,260 | 239,260 | 238,197 |
| Income | -160,554 | -160,554 | -146,306 |
| Expenditure | 397,814 | 399,814 | 384,503 |
| Customer service | 71,474 | 71,474 | 47,004 |
| Expenditure | 71,474 | 71,474 | 47,004 |
| WH&S | 88,210 | 65,991 | -11,875 |
| Income | -26,925 | -26,925 | -24,681 |
| Expenditure | 115,135 | 92,916 | 12,806 |
| Asset Management | 0 | 0 | 10,378 |
| Expenditure | 0 | 0 | 10,378 |
| Disaster Management | 12,000 | 12,000 | 14,558 |
| Levee Bank Protection | 12,000 | 12,000 | 2,753 |
| Expenditure | 12,000 | 12,000 | 2,753 |
| COVID 19 | 0 | 0 | 11,805 |
| Expenditure | 0 | 0 | 11,805 |
| Labour Overheads | -356 | -31,929 | -139,901 |
| Labour Overheads System | -356 | -31,929 | -139,901 |
| Workers comp | 119,980 | 119,980 | 85,857 |
| Income | -10,000 | -28,000 | -28,769 |
| Expenditure | 129,980 | 147,980 | 114,626 |
| Superannuation | 270,424 | 270,424 | 205,015 |
| Expenditure | 270,424 | 270,424 | 205,015 |
| Employee leave - annual | 143,405 | 143,405 | 175,019 |
| Expenditure | 143,405 | 143,405 | 175,019 |
| Employee leave - sick | 40,000 | 40,000 | 99,551 |
| Expenditure | 40,000 | 40,000 | 99,551 |
| Employee leave - LSL | 35,750 | 35,750 | 35,569 |
| Expenditure | 35,750 | 35,750 | 35,569 |
| Employee leave - PH | 74,355 | 74,355 | 63,239 |
| Expenditure | 74,355 | 74,355 | 63,239 |
| Employee leave - Other | 5,000 | 5,000 | 5,089 |
| Expenditure | 5,000 | 5,000 | 5,089 |
| Compassionate Leave | 5,000 | 5,000 | 6,600 |
| Expenditure | 5,000 | 5,000 | 6,600 |
| Training & Sundry | 206,000 | 174,427 | 122,608 |
| Expenditure | 206,000 | 174,427 | 122,608 |
| On-cost Credits recovered | -900,270 | -900,270 | -938,447 |

*Report Contains Filters

| | | | |
|---|------------------|------------------|------------------|
| Income | -900,270 | -900,270 | -938,447 |
| Capital | 1,773,702 | 5,085,195 | 3,475,267 |
| Social | 140,509 | 532,742 | 505,050 |
| Community Centres | 75,000 | 402,497 | 297,004 |
| Parks & Reserves | 30,000 | 31,816 | 25,995 |
| Expenditure | 30,000 | 31,816 | 25,995 |
| Sport & Recreational Facilities | 10,000 | 117,474 | 76,956 |
| Income | 0 | -9,500 | -40,200 |
| Expenditure | 10,000 | 126,974 | 117,156 |
| Cemeteries | 10,000 | 17,336 | 12,821 |
| Expenditure | 10,000 | 17,336 | 12,821 |
| Swimming Pool | 25,000 | 172,748 | 130,828 |
| Income | 0 | 0 | -32,400 |
| Expenditure | 25,000 | 172,748 | 163,227 |
| Halls, Museums, Theatre & Historic Buildings | 0 | 63,123 | 50,405 |
| Expenditure | 0 | 63,123 | 50,405 |
| Inclusive Communities | 39,989 | 39,989 | 46,978 |
| Bogan Bush | 0 | 0 | 6,984 |
| Income | 0 | 0 | -62,727 |
| Expenditure | 0 | 0 | 69,712 |
| Early Learning Centre | 31,951 | 31,951 | 31,959 |
| Expenditure | 31,951 | 31,951 | 31,959 |
| Seniors Living | 8,038 | 8,038 | 8,035 |
| Expenditure | 8,038 | 8,038 | 8,035 |
| Public Health | 25,520 | 40,256 | 37,707 |
| Medical Centre | 25,520 | 40,256 | 37,707 |
| Expenditure | 25,520 | 40,256 | 37,707 |
| Emergency Services | 0 | 50,000 | 123,361 |
| Fire services | 0 | 50,000 | 123,361 |
| Expenditure | 0 | 50,000 | 123,361 |
| Infrastructure | 1,441,130 | 1,898,284 | 1,045,614 |
| Transport Networks | 132,430 | 589,584 | -126,509 |
| Footpaths, Kerb & Gutter | 0 | 178,205 | 37,707 |
| Expenditure | 0 | 178,205 | 37,707 |
| Road Capital Works | 104,000 | 382,949 | 29,030 |
| Expenditure | 104,000 | 382,949 | 29,030 |
| Block Grant - Regional Roads Revenue | 0 | -150,000 | 0 |
| Income | 0 | -150,000 | 0 |
| Block Grant - Regional Roads Sealed | 0 | 150,000 | 134,648 |
| Expenditure | 0 | 150,000 | 134,648 |
| R2R - Local Roads (cap or mtnce) | 0 | 0 | -342,780 |
| Income | -729,219 | -1,367,286 | -987,286 |
| Expenditure | 729,219 | 1,367,286 | 644,506 |
| Roads Urban - Pangee St Beautification | 5,000 | 5,000 | 1,219 |
| Expenditure | 5,000 | 5,000 | 1,219 |
| Civil Works - Expenses | 23,430 | 23,430 | 13,667 |
| Expenditure | 23,430 | 23,430 | 13,667 |
| Plant System | 1,308,700 | 1,308,700 | 1,172,123 |
| Plant - Sales | -414,000 | -414,000 | -332,517 |
| Income | -414,000 | -414,000 | -332,517 |

*Report Contains Filters

| | | | |
|--|------------------|-------------------|------------------|
| Plant - Purchases | 1,663,000 | 1,663,000 | 1,504,640 |
| Expenditure | 1,663,000 | 1,663,000 | 1,504,640 |
| Plant - Workshop | 59,700 | 59,700 | 0 |
| Expenditure | 59,700 | 59,700 | 0 |
| Environmental | 537,663 | 3,641,164 | 2,005,651 |
| Built Environment | 497,072 | 3,251,026 | 1,953,859 |
| Council Owned Buildings | 497,072 | 3,251,026 | 1,953,859 |
| Income | -10,000 | -10,000 | 0 |
| Expenditure | 507,072 | 3,261,026 | 1,953,859 |
| Waste & Recycling | 40,591 | 390,138 | 51,792 |
| Waste Depot | 40,591 | 84,970 | 51,792 |
| Expenditure | 40,591 | 84,970 | 51,792 |
| Waste Recycling | 0 | 305,168 | 0 |
| Expenditure | 0 | 305,168 | 0 |
| Natural Environment | 0 | 0 | 0 |
| Gardens | 0 | 0 | 0 |
| Expenditure | 0 | 0 | 0 |
| Economic | 2,400 | -879,980 | -210,817 |
| Local Industries and Business | 0 | 96,450 | 3,549 |
| Village Maintenance | 0 | 96,450 | 3,549 |
| Expenditure | 0 | 96,450 | 3,549 |
| Tourism | 0 | -1,071,830 | -214,366 |
| Tourism | 0 | -1,071,830 | -214,366 |
| Income | 0 | -1,071,830 | -214,366 |
| Expenditure | 0 | 0 | 0 |
| Public Transport and Air Services | 2,400 | 95,400 | 0 |
| Aerodrome | 2,400 | 95,400 | 0 |
| Income | 0 | 0 | 0 |
| Expenditure | 2,400 | 95,400 | 0 |
| Civic Leadership | -348,000 | -107,015 | 129,768 |
| Managing Our Business | -348,000 | -107,015 | 129,768 |
| Finance | -388,000 | -288,000 | 11,947 |
| Income | -400,000 | -300,000 | 53 |
| Expenditure | 12,000 | 12,000 | 11,894 |
| Information Technology | 40,000 | 180,985 | 117,821 |
| Expenditure | 40,000 | 180,985 | 117,821 |

*Report Contains Filters

Bogan Shire Council*
General Fund Operating & Capital
Budget 2020/2021

Attachment 2.2

| Sub Account | Full Year Original Budget | 2019/20 Mar Projected Year End Result | YTD Actuals (Incl Oncosts/Commit) | Next Year Budget |
|---|---------------------------|---------------------------------------|-----------------------------------|------------------|
| Grand Total | 3,659,194 | 7,137,289 | 5,868,824 | 3,834,862 |
| Operating | 1,885,492 | 2,052,094 | 2,394,594 | 1,903,637 |
| Social | 2,179,060 | 2,451,946 | 1,590,433 | 2,452,375 |
| Social & Cultural | 174,075 | 179,246 | 143,745 | 195,896 |
| Non for Profit | 87,300 | 87,300 | 53,911 | 84,500 |
| Expenditure | 87,300 | 87,300 | 53,911 | 84,500 |
| Community & Social Development | 86,775 | 91,946 | 89,835 | 111,396 |
| Income | -1,500 | -33,874 | -3,150 | -1,500 |
| Expenditure | 88,275 | 125,820 | 92,985 | 112,896 |
| Community Centres | 1,151,439 | 1,159,725 | 934,990 | 1,036,339 |
| Parks & Reserves | 639,114 | 651,250 | 504,349 | 539,545 |
| Expenditure | 639,114 | 651,250 | 504,349 | 539,545 |
| Sport & Recreational Facilities | 53,770 | 42,569 | 30,629 | 53,260 |
| Income | -4,300 | -15,501 | -13,504 | -5,200 |
| Expenditure | 58,070 | 58,070 | 44,133 | 58,460 |
| Cemeteries | 34,262 | 34,262 | 23,213 | 29,751 |
| Income | -30,000 | -30,000 | -29,610 | -35,000 |
| Expenditure | 64,262 | 64,262 | 52,823 | 64,751 |
| Swimming Pool | 219,125 | 255,079 | 261,730 | 227,330 |
| Income | -500 | -12,480 | -9,791 | -3,520 |
| Expenditure | 219,625 | 267,559 | 271,521 | 230,850 |
| Halls, Museums, Theatre & Historic Buildings | 2,655 | 2,655 | 2,630 | 2,635 |
| Income | -17,600 | -17,600 | -15,454 | -17,400 |
| Expenditure | 20,255 | 20,255 | 18,084 | 20,035 |
| Library | 202,513 | 173,910 | 112,440 | 183,818 |
| Income | -26,980 | -72,090 | -72,717 | -72,012 |
| Expenditure | 229,493 | 246,000 | 185,157 | 255,830 |
| Inclusive Communities | 158,656 | 174,400 | -150,785 | 307,679 |
| Bogan Bush | 0 | 6,831 | -59,016 | 0 |
| Income | -360,743 | -360,743 | -357,076 | -356,509 |
| Expenditure | 360,743 | 367,574 | 298,060 | 356,509 |
| Youth Services | 1,200 | 613 | -304,112 | 2,100 |
| Income | -1,300 | -1,887 | -307,812 | -1,800 |
| Expenditure | 2,500 | 2,500 | 3,700 | 3,900 |
| Early Learning Centre | 157,396 | 165,396 | 208,030 | 303,297 |
| Income | -726,607 | -777,467 | -654,557 | -720,842 |
| Expenditure | 884,003 | 942,863 | 862,587 | 1,024,139 |
| Seniors Living | 60 | 1,560 | 4,312 | 2,282 |
| Income | -5,200 | -3,700 | -1,447 | -2,740 |
| Expenditure | 5,260 | 5,260 | 5,759 | 5,022 |
| Education | 2,000 | 1,800 | 1,800 | 1,800 |
| Education | 2,000 | 1,800 | 1,800 | 1,800 |
| Expenditure | 2,000 | 1,800 | 1,800 | 1,800 |
| Public Health | 555,815 | 760,815 | 626,664 | 754,756 |
| Medical Centre | 551,911 | 756,911 | 626,181 | 754,491 |
| Income | -1,154,010 | -749,010 | -591,706 | -699,879 |
| Expenditure | 1,705,921 | 1,505,921 | 1,217,887 | 1,454,370 |
| Public health | 3,904 | 3,904 | 483 | 265 |

*Report Contains Filters

| | | | | |
|---|-------------------|-------------------|-------------------|-------------------|
| Income | -12,360 | -6,910 | -6,300 | -5,720 |
| Expenditure | 16,264 | 10,814 | 6,783 | 5,985 |
| Emergency Services | 137,075 | 175,960 | 34,019 | 155,905 |
| Emergency services | 4,875 | -1,372 | 4,089 | 6,042 |
| Income | 0 | -6,247 | -6,247 | 0 |
| Expenditure | 4,875 | 4,875 | 10,337 | 6,042 |
| Fire services | 132,200 | 177,332 | 29,929 | 149,863 |
| Income | -80,000 | -153,943 | -132,735 | -143,686 |
| Expenditure | 212,200 | 331,275 | 162,665 | 293,549 |
| Infrastructure | 1,898,098 | 1,935,574 | 2,695,356 | 1,737,024 |
| Transport Networks | 2,445,703 | 2,486,179 | 3,453,935 | 2,312,446 |
| FAG Local Council Roads Revenue | -1,463,389 | -1,489,287 | -548,892 | -1,533,966 |
| Income | -1,463,389 | -1,489,287 | -548,892 | -1,533,966 |
| FAG Mtncce - Sealed | 228,817 | 228,817 | 307,825 | 237,020 |
| Expenditure | 228,817 | 228,817 | 307,825 | 237,020 |
| FAG Mtncce - Unsealed | 1,159,610 | 1,159,610 | 1,005,475 | 1,170,925 |
| Expenditure | 1,159,610 | 1,159,610 | 1,005,475 | 1,170,925 |
| Town & Village Streets | 407,799 | 407,799 | 293,262 | 413,060 |
| Expenditure | 407,799 | 407,799 | 293,262 | 413,060 |
| Footpaths, Kerb & Gutter | 40,000 | 40,000 | 6,045 | 0 |
| Income | 0 | 0 | 6,045 | 0 |
| Expenditure | 40,000 | 40,000 | 0 | 0 |
| Block Grant - Regional Roads Revenue | -900,000 | -946,660 | -984,660 | -940,000 |
| Income | -900,000 | -946,660 | -984,660 | -940,000 |
| Block Grant - Regional Roads Sealed | 385,000 | 385,000 | 296,541 | 385,000 |
| Expenditure | 385,000 | 385,000 | 296,541 | 385,000 |
| Block Grant- Regional Roads Unsealed | 515,000 | 561,660 | 403,082 | 555,000 |
| Expenditure | 515,000 | 561,660 | 403,082 | 555,000 |
| RMCC - Routine - State Highways | 0 | 0 | 165,452 | 0 |
| Income | -450,000 | -450,000 | -273,178 | -450,000 |
| Expenditure | 450,000 | 450,000 | 438,630 | 450,000 |
| RMCC - Ordered Works | 0 | 0 | 777,121 | 0 |
| Income | -750,000 | -750,000 | -102,169 | -750,000 |
| Expenditure | 750,000 | 750,000 | 879,290 | 750,000 |
| Sreet Lighting | 110,100 | 110,100 | 81,115 | 106,500 |
| Income | -16,400 | -16,400 | -928 | -15,000 |
| Expenditure | 126,500 | 126,500 | 82,043 | 121,500 |
| Roads - Private Works | -25,000 | 43,374 | 70,072 | -10,000 |
| Income | -70,000 | -70,000 | -56,789 | -50,000 |
| Expenditure | 45,000 | 113,374 | 126,861 | 40,000 |
| Hermidale/Nymagee Rd VPA Hera Mine | 0 | 0 | -120,000 | 0 |
| Income | 0 | -120,000 | -120,000 | -120,000 |
| Expenditure | 0 | 120,000 | 0 | 120,000 |
| Engineering Administration | 25,933 | 23,933 | -42,489 | -57,181 |
| Income | -741,525 | -743,525 | -696,574 | -805,397 |
| Expenditure | 767,458 | 767,458 | 654,085 | 748,216 |
| Parking Facilities | 2,200 | 2,200 | 1,750 | 2,200 |
| Expenditure | 2,200 | 2,200 | 1,750 | 2,200 |
| Roads - Depreciation | 1,840,000 | 1,840,000 | 1,686,667 | 1,840,000 |
| Expenditure | 1,840,000 | 1,840,000 | 1,686,667 | 1,840,000 |
| Civil Works - Expenses | 119,633 | 119,633 | 55,569 | 143,888 |
| Expenditure | 119,633 | 119,633 | 55,569 | 143,888 |
| Plant System | -547,605 | -550,605 | -758,578 | -575,422 |
| Plant - Internal Hire Income | -2,584,175 | -2,584,175 | -2,324,009 | -2,626,455 |
| Income | -2,584,175 | -2,584,175 | -2,324,009 | -2,626,455 |
| Plant - Depreciation | 530,000 | 530,000 | 485,833 | 670,000 |
| Expenditure | 530,000 | 530,000 | 485,833 | 670,000 |

*Report Contains Filters

| | | | | |
|--|------------------|------------------|------------------|------------------|
| Plant - Workshop | 265,378 | 262,378 | 153,571 | 182,285 |
| Income | 0 | -3,000 | -3,657 | -2,192 |
| Expenditure | 265,378 | 265,378 | 157,229 | 184,477 |
| Plant - Operational | 1,241,192 | 1,241,192 | 926,026 | 1,198,748 |
| Income | 0 | 0 | -10,842 | 0 |
| Expenditure | 1,241,192 | 1,241,192 | 936,868 | 1,198,748 |
| Environmental | 1,844,726 | 1,847,334 | 1,378,901 | 1,807,517 |
| Built Environment | 1,378,443 | 1,283,187 | 1,067,738 | 1,301,432 |
| Development Control | 4,045 | 4,045 | 4,042 | 4,045 |
| Expenditure | 4,045 | 4,045 | 4,042 | 4,045 |
| Building Control | 34,500 | 11,363 | -13,294 | -2,000 |
| Income | -39,500 | -39,500 | -31,329 | -40,000 |
| Expenditure | 74,000 | 50,863 | 18,035 | 38,000 |
| Council Owned Buildings | 1,339,898 | 1,267,779 | 1,076,991 | 1,299,387 |
| Income | -110,000 | -110,000 | -137,708 | -100,000 |
| Expenditure | 1,449,898 | 1,377,779 | 1,214,699 | 1,399,387 |
| Waste & Recycling | -20,802 | 66,198 | -67,676 | -93,718 |
| Waste Depot | 3,556 | 78,556 | 16,111 | 43,329 |
| Income | -470,221 | -463,221 | -446,593 | -479,800 |
| Expenditure | 473,777 | 541,777 | 462,704 | 523,129 |
| Waste Collection | -29,003 | -17,003 | -45,534 | -134,580 |
| Income | -270,992 | -270,992 | -269,149 | -378,439 |
| Expenditure | 241,989 | 253,989 | 223,614 | 243,859 |
| Waste Recycling | 4,645 | 4,645 | -38,253 | -2,467 |
| Income | -115,409 | -115,409 | -115,909 | -122,172 |
| Expenditure | 120,054 | 120,054 | 77,656 | 119,705 |
| Natural Environment | 62,350 | 62,350 | 60,818 | 165,174 |
| Gardens | 0 | 0 | 11,246 | 111,367 |
| Expenditure | 0 | 0 | 11,246 | 111,367 |
| Noxious Weeds | 62,350 | 62,350 | 49,572 | 53,807 |
| Income | -33,000 | -33,000 | -32,304 | -38,560 |
| Expenditure | 95,350 | 95,350 | 81,875 | 92,367 |
| Health, Safety & Regulation | 424,735 | 435,599 | 318,021 | 434,629 |
| Environmental Services Administration | 300,859 | 311,723 | 221,570 | 317,573 |
| Income | -209,359 | -215,495 | -197,616 | -200,505 |
| Expenditure | 510,218 | 527,218 | 419,185 | 518,078 |
| Compliance Management | 109,634 | 109,634 | 83,834 | 102,906 |
| Income | -7,000 | -7,000 | -4,169 | -5,000 |
| Expenditure | 116,634 | 116,634 | 88,003 | 107,906 |
| Storm Water & Drainage | 14,242 | 14,242 | 12,617 | 14,150 |
| Income | 0 | 0 | 0 | 0 |
| Expenditure | 14,242 | 14,242 | 12,617 | 14,150 |
| Economic | 208,326 | 208,326 | 143,879 | 189,112 |
| Local Industries and Business | 52,770 | 52,770 | 42,113 | 53,066 |
| Village Maintenance | 8,000 | 8,000 | 2,497 | 8,000 |
| Expenditure | 8,000 | 8,000 | 2,497 | 8,000 |
| Commercial Undertakings | 44,770 | 44,770 | 39,616 | 45,066 |
| Income | -2,600 | -2,600 | -2,950 | -3,304 |
| Expenditure | 47,370 | 47,370 | 42,566 | 48,370 |
| Tourism | 85,769 | 85,769 | 58,077 | 72,596 |
| Tourism | 85,769 | 85,769 | 58,077 | 72,596 |
| Income | -13,000 | -13,000 | -11,764 | -12,500 |
| Expenditure | 98,769 | 98,769 | 69,841 | 85,096 |
| Public Transport and Air Services | 69,787 | 69,787 | 43,689 | 63,450 |
| Aerodrome | 69,787 | 69,787 | 43,689 | 63,450 |
| Income | -450 | -450 | -446 | 0 |
| Expenditure | 70,237 | 70,237 | 44,135 | 63,450 |

*Report Contains Filters

| | | | | |
|--|-------------------|-------------------|-------------------|-------------------|
| Civic Leadership | -4,244,362 | -4,359,157 | -3,274,074 | -4,282,391 |
| Leadership, Advocacy & Governance | 558,999 | 585,700 | 461,522 | 671,045 |
| Members - remuneration | 103,600 | 103,600 | 85,634 | 107,000 |
| Expenditure | 103,600 | 103,600 | 85,634 | 107,000 |
| Members - conferences & travel | 17,000 | 11,430 | 2,783 | 15,500 |
| Expenditure | 17,000 | 11,430 | 2,783 | 15,500 |
| Members - civic functions | 3,000 | 4,500 | 3,230 | 4,000 |
| Expenditure | 3,000 | 4,500 | 3,230 | 4,000 |
| Members - donations | 25,000 | 54,070 | 54,068 | 25,000 |
| Expenditure | 25,000 | 54,070 | 54,068 | 25,000 |
| Members - administrative support | 53,600 | 53,600 | 47,178 | 55,300 |
| Expenditure | 53,600 | 53,600 | 47,178 | 55,300 |
| GMs office - operating expenses | 356,799 | 358,500 | 268,629 | 464,245 |
| Income | -125,897 | -125,897 | -115,406 | -127,685 |
| Expenditure | 482,696 | 484,397 | 384,034 | 591,930 |
| Managing Our Business | -4,815,361 | -4,956,857 | -3,750,155 | -4,965,436 |
| FAG Grant | -2,650,161 | -2,807,240 | -1,334,307 | -3,012,168 |
| Income | -2,650,161 | -2,807,240 | -1,334,307 | -3,012,168 |
| Rates income | -2,998,601 | -3,023,601 | -3,017,307 | -3,073,247 |
| Income | -2,998,601 | -3,023,601 | -3,017,307 | -3,073,247 |
| Interest on investments | -149,500 | -138,000 | -152,131 | -89,500 |
| Income | -149,500 | -138,000 | -152,131 | -89,500 |
| other management income | -85,000 | -85,000 | -70,601 | -85,000 |
| Income | -85,000 | -85,000 | -70,601 | -85,000 |
| Corporate Services | 157,564 | 155,079 | 128,927 | 149,484 |
| Income | -133,490 | -135,680 | -126,223 | -151,732 |
| Expenditure | 291,054 | 290,759 | 255,149 | 301,216 |
| Risk & Governance | 78,677 | 82,318 | 27,996 | 98,632 |
| Expenditure | 78,677 | 82,318 | 27,996 | 98,632 |
| Finance | 147,716 | 172,793 | 113,698 | 129,948 |
| Income | -123,107 | -130,607 | -120,826 | -95,648 |
| Expenditure | 270,823 | 303,400 | 234,524 | 225,596 |
| Rates - management costs | 53,312 | 75,146 | 52,446 | 57,281 |
| Expenditure | 53,312 | 75,146 | 52,446 | 57,281 |
| Procurement | 0 | 0 | 11,005 | 82,042 |
| Expenditure | 0 | 0 | 11,005 | 82,042 |
| Information Technology | 171,024 | 171,024 | 136,826 | 191,701 |
| Income | -89,143 | -89,143 | -81,714 | -91,217 |
| Expenditure | 260,167 | 260,167 | 218,540 | 282,918 |
| Records | 62,664 | 63,899 | 69,589 | 72,629 |
| Income | -24,544 | -24,604 | -22,589 | -25,080 |
| Expenditure | 87,208 | 88,503 | 92,177 | 97,709 |
| People & Culture | 237,260 | 239,260 | 238,197 | 198,502 |
| Income | -160,554 | -160,554 | -146,306 | -198,418 |
| Expenditure | 397,814 | 399,814 | 384,503 | 396,920 |
| Customer service | 71,474 | 71,474 | 47,004 | 62,287 |
| Expenditure | 71,474 | 71,474 | 47,004 | 62,287 |
| WH&S | 88,210 | 65,991 | -11,875 | 124,219 |
| Income | -26,925 | -26,925 | -24,681 | -28,005 |
| Expenditure | 115,135 | 92,916 | 12,806 | 152,224 |
| Asset Management | 0 | 0 | 10,378 | 127,754 |
| Expenditure | 0 | 0 | 10,378 | 127,754 |
| Disaster Management | 12,000 | 12,000 | 14,558 | 12,000 |
| Levee Bank Protection | 12,000 | 12,000 | 2,753 | 12,000 |
| Expenditure | 12,000 | 12,000 | 2,753 | 12,000 |
| COVID 19 | 0 | 0 | 11,805 | 0 |
| Expenditure | 0 | 0 | 11,805 | 0 |

*Report Contains Filters

| | | | | |
|---|------------------|------------------|------------------|------------------|
| Labour Overheads | -356 | -31,929 | -139,901 | 0 |
| Labour Overheads System | -356 | -31,929 | -139,901 | 0 |
| Workers comp | 119,980 | 119,980 | 85,857 | 112,763 |
| Income | -10,000 | -28,000 | -28,769 | -10,000 |
| Expenditure | 129,980 | 147,980 | 114,626 | 122,763 |
| Superannuation | 270,424 | 270,424 | 205,015 | 257,894 |
| Expenditure | 270,424 | 270,424 | 205,015 | 257,894 |
| Employee leave - annual | 143,405 | 143,405 | 175,019 | 170,013 |
| Expenditure | 143,405 | 143,405 | 175,019 | 170,013 |
| Employee leave - sick | 40,000 | 40,000 | 99,551 | 40,000 |
| Expenditure | 40,000 | 40,000 | 99,551 | 40,000 |
| Employee leave - LSL | 35,750 | 35,750 | 35,569 | 31,500 |
| Expenditure | 35,750 | 35,750 | 35,569 | 31,500 |
| Employee leave - PH | 74,355 | 74,355 | 63,239 | 68,500 |
| Expenditure | 74,355 | 74,355 | 63,239 | 68,500 |
| Employee leave - Other | 5,000 | 5,000 | 5,089 | 7,000 |
| Expenditure | 5,000 | 5,000 | 5,089 | 7,000 |
| Compassionate Leave | 5,000 | 5,000 | 6,600 | 5,000 |
| Expenditure | 5,000 | 5,000 | 6,600 | 5,000 |
| Training & Sundry | 206,000 | 174,427 | 122,608 | 209,200 |
| Expenditure | 206,000 | 174,427 | 122,608 | 209,200 |
| On-cost Credits recovered | -900,270 | -900,270 | -938,447 | -901,870 |
| Income | -900,270 | -900,270 | -938,447 | -901,870 |
| Capital | 1,773,702 | 5,085,195 | 3,475,267 | 1,931,225 |
| Social | 140,509 | 532,742 | 505,050 | 139,610 |
| Community Centres | 75,000 | 402,497 | 297,004 | 72,162 |
| Parks & Reserves | 30,000 | 31,816 | 25,995 | 50,500 |
| Expenditure | 30,000 | 31,816 | 25,995 | 50,500 |
| Sport & Recreational Facilities | 10,000 | 117,474 | 76,956 | 0 |
| Income | 0 | -9,500 | -40,200 | -33,000 |
| Expenditure | 10,000 | 126,974 | 117,156 | 33,000 |
| Cemeteries | 10,000 | 17,336 | 12,821 | 14,162 |
| Expenditure | 10,000 | 17,336 | 12,821 | 14,162 |
| Swimming Pool | 25,000 | 172,748 | 130,828 | 7,500 |
| Income | 0 | 0 | -32,400 | 0 |
| Expenditure | 25,000 | 172,748 | 163,227 | 7,500 |
| Halls, Museums, Theatre & Historic Buildings | 0 | 63,123 | 50,405 | 0 |
| Expenditure | 0 | 63,123 | 50,405 | 0 |
| Inclusive Communities | 39,989 | 39,989 | 46,978 | 41,172 |
| Bogan Bush | 0 | 0 | 6,984 | 0 |
| Income | 0 | 0 | -62,727 | 0 |
| Expenditure | 0 | 0 | 69,712 | 0 |
| Early Learning Centre | 31,951 | 31,951 | 31,959 | 32,896 |
| Expenditure | 31,951 | 31,951 | 31,959 | 32,896 |
| Seniors Living | 8,038 | 8,038 | 8,035 | 8,276 |
| Expenditure | 8,038 | 8,038 | 8,035 | 8,276 |
| Public Health | 25,520 | 40,256 | 37,707 | 26,276 |
| Medical Centre | 25,520 | 40,256 | 37,707 | 26,276 |
| Expenditure | 25,520 | 40,256 | 37,707 | 26,276 |
| Emergency Services | 0 | 50,000 | 123,361 | 0 |
| Fire services | 0 | 50,000 | 123,361 | 0 |
| Expenditure | 0 | 50,000 | 123,361 | 0 |
| Infrastructure | 1,441,130 | 1,898,284 | 1,045,614 | 1,617,596 |
| Transport Networks | 132,430 | 589,584 | -126,509 | 435,621 |
| Footpaths, Kerb & Gutter | 0 | 178,205 | 37,707 | 0 |
| Expenditure | 0 | 178,205 | 37,707 | 0 |
| Road Capital Works | 104,000 | 382,949 | 29,030 | 370,000 |

*Report Contains Filters

| | | | | |
|---|------------------|-------------------|------------------|------------------|
| Expenditure | 104,000 | 382,949 | 29,030 | 370,000 |
| Block Grant - Regional Roads Revenue | 0 | -150,000 | 0 | 0 |
| Income | 0 | -150,000 | 0 | 0 |
| Block Grant - Regional Roads Sealed | 0 | 150,000 | 134,648 | 0 |
| Expenditure | 0 | 150,000 | 134,648 | 0 |
| R2R - Local Roads (cap or mtnce) | 0 | 0 | -342,780 | 0 |
| Income | -729,219 | -1,367,286 | -987,286 | -1,367,286 |
| Expenditure | 729,219 | 1,367,286 | 644,506 | 1,367,286 |
| Roads Urban - Pangee St Beautification | 5,000 | 5,000 | 1,219 | 5,000 |
| Expenditure | 5,000 | 5,000 | 1,219 | 5,000 |
| Civil Works - Expenses | 23,430 | 23,430 | 13,667 | 60,621 |
| Expenditure | 23,430 | 23,430 | 13,667 | 60,621 |
| Plant System | 1,308,700 | 1,308,700 | 1,172,123 | 1,181,975 |
| Plant - Sales | -414,000 | -414,000 | -332,517 | -566,025 |
| Income | -414,000 | -414,000 | -332,517 | -566,025 |
| Plant - Purchases | 1,663,000 | 1,663,000 | 1,504,640 | 1,716,000 |
| Expenditure | 1,663,000 | 1,663,000 | 1,504,640 | 1,716,000 |
| Plant - Workshop | 59,700 | 59,700 | 0 | 32,000 |
| Expenditure | 59,700 | 59,700 | 0 | 32,000 |
| Environmental | 537,663 | 3,641,164 | 2,005,651 | 105,019 |
| Built Environment | 497,072 | 3,251,026 | 1,953,859 | 39,226 |
| Council Owned Buildings | 497,072 | 3,251,026 | 1,953,859 | 39,226 |
| Income | -10,000 | -10,000 | 0 | 0 |
| Expenditure | 507,072 | 3,261,026 | 1,953,859 | 39,226 |
| Waste & Recycling | 40,591 | 390,138 | 51,792 | 47,793 |
| Waste Depot | 40,591 | 84,970 | 51,792 | 47,793 |
| Expenditure | 40,591 | 84,970 | 51,792 | 47,793 |
| Waste Recycling | 0 | 305,168 | 0 | 0 |
| Expenditure | 0 | 305,168 | 0 | 0 |
| Natural Environment | 0 | 0 | 0 | 18,000 |
| Gardens | 0 | 0 | 0 | 18,000 |
| Expenditure | 0 | 0 | 0 | 18,000 |
| Economic | 2,400 | -879,980 | -210,817 | 29,000 |
| Local Industries and Business | 0 | 96,450 | 3,549 | 24,000 |
| Village Maintenance | 0 | 96,450 | 3,549 | 24,000 |
| Expenditure | 0 | 96,450 | 3,549 | 24,000 |
| Tourism | 0 | -1,071,830 | -214,366 | 5,000 |
| Tourism | 0 | -1,071,830 | -214,366 | 5,000 |
| Income | 0 | -1,071,830 | -214,366 | 0 |
| Expenditure | 0 | 0 | 0 | 5,000 |
| Public Transport and Air Services | 2,400 | 95,400 | 0 | 0 |
| Aerodrome | 2,400 | 95,400 | 0 | 0 |
| Income | 0 | 0 | 0 | -250,000 |
| Expenditure | 2,400 | 95,400 | 0 | 250,000 |
| Civic Leadership | -348,000 | -107,015 | 129,768 | 40,000 |
| Managing Our Business | -348,000 | -107,015 | 129,768 | 40,000 |
| Finance | -388,000 | -288,000 | 11,947 | 0 |
| Income | -400,000 | -300,000 | 53 | 0 |
| Expenditure | 12,000 | 12,000 | 11,894 | 0 |
| Information Technology | 40,000 | 180,985 | 117,821 | 40,000 |
| Expenditure | 40,000 | 180,985 | 117,821 | 40,000 |

*Report Contains Filters

Bogan Shire Council*
Sewer Fund Operating & Capital
Budget 2020/21

Attachment 2.5

| Account Type | Full Year Original Budget | 2019/20 Mar Projected Year End Result | YTD Actuals (Incl Oncosts/Commit) | Next Year Budget |
|-----------------------------------|---------------------------|---------------------------------------|-----------------------------------|------------------|
| Grand Total | 392,692 | 851,151 | 221,004 | 200,628 |
| Operating | 128,692 | 128,692 | -13,137 | 197,628 |
| Infrastructure | 128,692 | 128,692 | -13,137 | 197,628 |
| Sewer | 128,692 | 128,692 | -13,137 | 197,628 |
| Sewer Revenue - Access | -447,344 | -447,344 | -447,845 | -353,264 |
| Income | -447,344 | -447,344 | -447,845 | -353,264 |
| Sewer Revenue - User | -165,140 | -165,140 | -124,892 | -163,285 |
| Income | -165,140 | -165,140 | -124,892 | -163,285 |
| Sewer Revenue - Investment | -65,100 | -51,535 | -35,818 | -39,032 |
| Income | -65,100 | -51,535 | -35,818 | -39,032 |
| Sewer Revenue - Other | -9,300 | -9,300 | -9,802 | -9,300 |
| Income | -9,300 | -9,300 | -9,802 | -9,300 |
| Sewer - Expenses | 815,576 | 802,011 | 605,220 | 762,509 |
| Expenditure | 815,576 | 802,011 | 605,220 | 762,509 |
| Capital | 264,000 | 722,459 | 234,141 | 3,000 |
| Infrastructure | 264,000 | 722,459 | 234,141 | 3,000 |
| Sewer | 264,000 | 722,459 | 234,141 | 3,000 |
| Sewer - Expenses | 264,000 | 722,459 | 234,141 | 3,000 |
| Expenditure | 264,000 | 722,459 | 234,141 | 3,000 |

*Report Contains Filters

Bogan Shire Council*
Water Fund Operating & Capital
Budget 2020/21

Attachment 2.4

| Account Type | Full Year Original Budget | 2019/20 Mar Projected Year End Result | YTD Actuals (Incl Oncosts/Commit) | Next Year Budget |
|---|---------------------------|---------------------------------------|-----------------------------------|-------------------|
| Grand Total | 424,284 | 1,047,494 | 1,443,611 | 263,508 |
| Operating | -250,916 | -24,686 | -22,198 | -81,492 |
| Infrastructure | -250,916 | -24,686 | -22,198 | -81,492 |
| Water | -250,916 | -24,686 | -22,198 | -81,492 |
| Water Revenue - Grants and Subsidies | -9,800 | -97,370 | -49,920 | -9,200 |
| Income | -9,800 | -97,370 | -49,920 | -9,200 |
| Water Revenue - Access | -840,543 | -841,861 | -844,118 | -842,859 |
| Income | -840,543 | -841,861 | -844,118 | -842,859 |
| Water Revenue - User | -1,116,170 | -1,016,170 | -794,735 | -1,051,600 |
| Income | -1,116,170 | -1,016,170 | -794,735 | -1,051,600 |
| Water Revenue - Investment | -5,000 | -15,000 | -13,142 | -12,000 |
| Income | -5,000 | -15,000 | -13,142 | -12,000 |
| Water Revenue - Other | -281,000 | -331,406 | -289,447 | -279,000 |
| Income | -281,000 | -331,406 | -289,447 | -279,000 |
| Water - Expenses | 2,001,597 | 2,277,121 | 1,969,164 | 2,113,167 |
| Expenditure | 2,001,597 | 2,277,121 | 1,969,164 | 2,113,167 |
| Capital | 675,200 | 1,072,180 | 1,465,809 | 345,000 |
| Infrastructure | 675,200 | 1,072,180 | 1,465,809 | 345,000 |
| Water | 675,200 | 1,072,180 | 1,465,809 | 345,000 |
| Water Revenue - Grants and Subsidies | -562,500 | -2,795,000 | -926,065 | 0 |
| Income | -562,500 | -2,795,000 | -926,065 | 0 |
| Water - Expenses | 1,237,700 | 3,867,180 | 2,391,874 | 345,000 |
| Expenditure | 1,237,700 | 3,867,180 | 2,391,874 | 345,000 |

2020/2021 Plant Purchases and Disposals

Attachment 2.3

| Light Vehicles | | | | | |
|-----------------------|---------|---|----------------------|-------------------------------|---------------------|
| PLANT NO. | ITEM | DESCRIPTION | NEW PRICE EX GST | AVERAGE DISPOSAL VALUE EX GST | COST TO COUNCIL |
| 2002003 | Car | Full Leaseback - General Manager | \$ 80,000.00 | \$ 68,600.00 | \$ 11,400.00 |
| 2003003 | Car | Full Leaseback - Director Engineering Services | \$ 40,000.00 | \$ 26,125.00 | \$ 13,875.00 |
| 2006004 | Car | Full Leaseback - Manager Road Works | \$ 40,000.00 | \$ 27,500.00 | \$ 12,500.00 |
| 2016004 | Utility | Limited Leaseback - Road Inspector | \$ 38,000.00 | \$ 23,750.00 | \$ 14,250.00 |
| 2017003 | Utility | Limited Leaseback - Team Leader Water/Sewer | \$ 38,000.00 | \$ 26,000.00 | \$ 12,000.00 |
| 2024002 | Car | Full Leaseback - Director Finance & Corporate Service | \$ 40,000.00 | \$ 23,000.00 | \$ 17,000.00 |
| 2030001 | Utility | Limited Leaseback - Manager Works & Sevices | \$ 35,000.00 | \$ 27,050.00 | \$ 7,950.00 |
| | | | \$ 311,000.00 | \$ 222,025.00 | \$ 88,975.00 |

| Trucks and Plant | | | | | |
|-------------------------|-----------------------------|----------------------|------------------------|----------------------|------------------------|
| PLANT NO. | Plant Item Desc | Description | NEW PRICE | TRADE | COST |
| 2124001 | Medium Truck | Road Works | \$ 75,000.00 | \$ 32,000.00 | \$ 43,000.00 |
| 2125002 | Medium Truck | Road Works | \$ 75,000.00 | \$ 32,000.00 | \$ 43,000.00 |
| 535 | Grader | Road Works | \$ 400,000.00 | \$ 150,000.00 | \$ 250,000.00 |
| 853 | Trailer | Road Works | \$ 125,000.00 | \$ 25,000.00 | \$ 100,000.00 |
| 725 | Roller | Road Works | \$ 160,000.00 | \$ 25,000.00 | \$ 135,000.00 |
| | Water Tank Dog Trailer | Road Works | \$ 120,000.00 | | \$ 120,000.00 |
| 2176001 | Tipper truck Gravel carting | Road Works | \$ 210,000.00 | 60,000 | \$ 150,000.00 |
| 642.00 | Caterpillar Skid Steer | Works Depot | \$ 90,000.00 | \$ 20,000.00 | \$ 70,000.00 |
| | Turf Aerator / Corer | Community Facilities | \$ 15,000.00 | | \$ 15,000.00 |
| | Tow-Behind Road Sweeper | Road Works | \$ 40,000.00 | | \$ 40,000.00 |
| | Cherry Picker | Civil Works | \$ 45,000.00 | | \$ 45,000.00 |
| | Water Tanker on Trailer | Waste Facility | \$ 15,000.00 | | \$ 15,000.00 |
| | Works Depot Bulk Fuel tank | Works Depot | \$ 35,000.00 | | \$ 35,000.00 |
| | | | \$ 1,405,000.00 | \$ 344,000.00 | \$ 1,061,000.00 |

| Other Plant and Tools | | | | | |
|------------------------------|---------------------|--|---------------------|-------|---------------------|
| PLANT NO. | ITEM | DESCRIPTION | NEW PRICE | TRADE | COST TO COUNCIL |
| - | Tools and Equipment | Workshop (floor jacks, tension bars, pipe threader, impact s | \$ 10,000.00 | | \$ 10,000.00 |
| - | Small Plant | Workshop | \$ 12,000.00 | | \$ 12,000.00 |
| - | Pumps | Workshop | \$ 10,000.00 | | \$ 10,000.00 |
| | | | \$ 32,000.00 | | \$ 32,000.00 |

\$ 1,748,000.00 \$ 566,025.00 \$ 1,181,975.00

Capital Budget

Attachment 2.6

| Description | Asset Category | Carryover from 2019/20 (Operating Revenue) | Proposed New Items 2020/21 | Source of Funding for Proposed Budget 2020/21 | | | | | Total Proposed Budget 2020/21 | |
|--|--|--|----------------------------|---|------------|--|--------------------------------------|--------------------------------------|-------------------------------|------------------|
| | | | | Grants | Plant Fund | 2020/21 General Fund Operating Revenue | 2020/21 Sewer Fund Operating Revenue | 2020/21 Water Fund Operating Revenue | | |
| WATER | | | | | | | | | | |
| Maintenance & Renewals | | | | | | | | | | |
| 2.3 Water | Water main renewal | Renewal of Asset | 80,000 | | | | | 80,000 | 80,000 | |
| 2.3 Water | Household Meter Replacement | Renewal of Asset | 10,000 | | | | | 10,000 | 10,000 | |
| 2.3 Water | APC Channel desilting (68% funded by Cobar Water Board) | Renewal of Asset | 100,000 | | | | | 100,000 | 100,000 | |
| 2.3 Water | APC Annual Channel Structures Renewal program (68% funded by CWB) | Renewal of Asset | 80,000 | | | | | 80,000 | 80,000 | |
| 2.3 Water | Meter replacement downstream end of APC | Renewal of Asset | 20,000 | | | | | 20,000 | 20,000 | |
| 2.3 Water | Raw Water to Junior League Oval/Moonagee Park | New Asset | 25,500 | 0 | | | | 0 | 25,500 | |
| 2.3 Water | Depot Improvements | Renewal of Asset | 10,000 | | | | | 10,000 | 10,000 | |
| 2.3 Water | Tools & Equipment - Water | New Asset | 5,000 | | | | | 5,000 | 5,000 | |
| Coolabah, Girilimbone, Hermidale Non Potable Supplies | | | | | | | | | | |
| 2.3 Water | Work at Villages | Renewal of Asset | 20,000 | | | | | 20,000 | 20,000 | |
| 2.3 Water | Solar Pump at Girilimbone | New Asset | 15,000 | 0 | | | | 0 | 15,000 | |
| 2.3 Water | Replace diesel pump at Wilga Tank | Renewal of Asset | 6,000 | 0 | | | | 0 | 6,000 | |
| 2.3 Water | Replace existing overhead tanks Hermidale | Renewal of Asset | 7,146 | 0 | | | | 0 | 7,146 | |
| 2.3 Water | Renew Overhead Tanks and Pipework at Coolabah | Renewal of Asset | 20,000 | | | | | 20,000 | 20,000 | |
| Raw Water | | | | | | | | | | |
| 2.3 Water | Replace Belaringar Syphon | Renewal of Asset | 604,262 | 0 | | | | 0 | 604,262 | |
| 2.3 Water | APC - Leak Repairs | Renewal of Asset | 852,021 | 0 | | | | 0 | 852,021 | |
| 2.3 Water | Stage 2 2017/18 - Automation of valves | Renewal of Asset | 329,982 | 0 | | | | 0 | 329,982 | |
| 2.3 Water | New Liquid Alum system | Renewal of Asset | 150,000 | 0 | | | | 0 | 150,000 | |
| 2.3 Water | Replacement Hypochloride system | Renewal of Asset | 99,400 | 0 | | | | 0 | 99,400 | |
| 2.3 Water | Sludge rake replacement | Renewal of Asset | 100,000 | 0 | | | | 0 | 100,000 | |
| 2.3 Water | Specifications & Tendering Plus contingencies if needed | Renewal of Asset | 300,298 | 0 | | | | 0 | 300,298 | |
| 2.3 Water | Replacement of Filter Media | Renewal of Asset | 38,534 | 0 | | | | 0 | 38,534 | |
| Pump Stations | | | | | | | | | | |
| 2.3 Water | New Building for Raw Water Pump Station | New Asset | 150,000 | 0 | | | | 0 | 150,000 | |
| Subtotal - Water Fund | | | 2,678,143 | 345,000 | 0 | 0 | 0 | 0 | 345,000 | 3,023,143 |
| SEWER | | | | | | | | | | |
| Renewals | | | | | | | | | | |
| 2.4 Sewerage | Removal of sludge from the primary lagoon | Renewal of Asset | 170,118 | 0 | | | | 0 | 170,118 | |
| 2.4 Sewerage | Man Hole Restoration | Renewal of Asset | 30,000 | 0 | | | | 0 | 30,000 | |
| 2.4 Sewerage | Inspect Pump Stations and Reline | Renewal of Asset | 15,130 | 0 | | | | 0 | 15,130 | |
| 2.4 Sewerage | Inspect Pump Stations and Reline | Renewal of Asset | 25,000 | 0 | | | | 0 | 25,000 | |
| 2.4 Sewerage | Sewer Lines for Ratepayers to connect to town system Oatley St | New Asset | 30,000 | 0 | | | | 0 | 30,000 | |
| 2.4 Sewerage | Connect Sewer to SCADA | New Asset | 19,760 | 0 | | | | 0 | 19,760 | |
| 2.4 Sewerage | Purchase of fall arrest for No 1 & 4 pump stations | New Asset | 3,902 | 0 | | | | 0 | 3,902 | |
| 2.4 Sewerage | Replace lids & ladder No 1 pump station | Renewal of Asset | 10,000 | 0 | | | | 0 | 10,000 | |
| 2.4 Sewerage | Restoration of air stones | Renewal of Asset | 10,000 | 0 | | | | 0 | 10,000 | |
| 2.4 Sewerage | Tools & Equipment - Sewer | New Asset | 3,000 | 3,000 | | | | 3,000 | 3,000 | |
| Subtotal - Sewer Fund | | | 313,910 | 3,000 | 0 | 0 | 0 | 3,000 | 0 | 316,910 |
| GENERAL FUND | | | | | | | | | | |
| Community Facilities | | | | | | | | | | |
| Buildings and Community Facilities | | | | | | | | | | |
| 1.1 Social & Cultural | Showground Capital Works | Renewal of Asset | 10,000 | 10,000 | | | | 0 | 10,000 | |
| 1.1 Social & Cultural | Racecourse - Replace Boundary Fence 700m along Canonbar St | Renewal of Asset | 5,000 | 5,000 | | | | 0 | 5,000 | |
| 1.1 Social & Cultural | Racecourse - Barrier Gates Shed | New Asset | 18,000 | 18,000 | | | | 0 | 18,000 | |
| 1.2 Community Centres | Cemetery - New Fence at Hermidale Cemetery | Renewal of Asset | 9,162 | 9,162 | | | | 9,162 | 9,162 | |
| 1.2 Community Centres | Cemetery - Installation of new concrete in lawn cemetery for burials | New Asset | 5,000 | 5,000 | | | | 5,000 | 5,000 | |
| 3.1 Built Environment | Tools - Building/Civil Works | New Asset | 5,000 | 5,000 | | | | 5,000 | 5,000 | |
| 1.2 Community Centres | Medical Centre - Fit Out of Extension | New Asset | 35,024 | 0 | | | | 0 | 35,024 | |
| 1.2 Community Centres | 41 Flashman Ave - Connect Power to Shed | New Asset | 3,245 | 3,245 | | | | 3,245 | 3,245 | |
| 1.2 Community Centres | Swimming Pool - Flood Lights | Renewal of Asset | 4,000 | 4,000 | | | | 4,000 | 4,000 | |
| 1.2 Community Centres | Swimming Pool - Path for Lane Ropes | Renewal of Asset | 3,500 | 3,500 | | | | 3,500 | 3,500 | |
| 3.2 Waste & Recycling | Waste Facility | New Asset | 33,176 | 33,176 | | | | 0 | 33,176 | |
| 3.2 Waste & Recycling | Waste Facility - Recycling | New Asset | 202,668 | 202,668 | | | | 0 | 202,668 | |
| 3.2 Waste & Recycling | Waste Facility - 2 New Waste Cells | New Asset | 62,500 | 62,500 | | | | 0 | 62,500 | |
| 3.2 Waste & Recycling | Waste Facility - Monitoring Equipment | New Asset | 6,000 | 6,000 | | | | 6,000 | 6,000 | |

Capital Budget

| Description | Asset Category | Carryover from 2019/20 (Operating Revenue) | Proposed New Items 2020/21 | Source of Funding for Proposed Budget 2020/21 | | | | | Total Proposed Budget 2020/21 | | |
|--|---|--|----------------------------|---|------------------|--|--------------------------------------|--------------------------------------|-------------------------------|------------------|-----------|
| | | | | Grants | Plant Fund | 2020/21 General Fund Operating Revenue | 2020/21 Sewer Fund Operating Revenue | 2020/21 Water Fund Operating Revenue | | | |
| 3.2 Waste & Recycling | Waste Facility - Fencing after construction of drains | New Asset | 25,000 | 0 | | | | | 25,000 | | |
| 3.2 Waste & Recycling | Waste Facility - Road for Wet Weather Access | New Asset | 15,000 | 0 | | | | | 15,000 | | |
| Managing Our Business | | | | | | | | | | | |
| 5.2 Managing our Business | IT Equipment | Renewal of Asset | 20,000 | | | 20,000 | | | 20,000 | | |
| 5.2 Managing our Business | Depot Security Cameras - additional plus one in stores area | New Asset | 10,000 | | | 10,000 | | | 10,000 | | |
| 5.2 Managing our Business | Security Cameras - at Fountain Garden Area Main Street | New Asset | 15,000 | | | 15,000 | | | 15,000 | | |
| 5.2 Managing our Business | Key System for Council buildings - Stage 3 | New Asset | 10,000 | | | 10,000 | | | 10,000 | | |
| 5.2 Managing our Business | Works Depot Clock on System | New Asset | 4,500 | | | 4,500 | | | 4,500 | | |
| 5.2 Managing our Business | Extensions to Welding Area of Workshop | New Asset | 29,500 | | | 29,500 | | | 29,500 | | |
| 5.2 Managing our Business | PC Upgrades | Renewal of Asset | 20,000 | | | 20,000 | | | 20,000 | | |
| 5.2 Managing our Business | Improve Main Street for Xmas | | 5,000 | | | 5,000 | | | 5,000 | | |
| 5.2 Managing our Business | Village Improvement Fund - Collierreina | | 22,834 | 6,000 | | 6,000 | | | 28,834 | | |
| 5.2 Managing our Business | Village Improvement Fund - Coolabah | | 27,875 | 6,000 | | 6,000 | | | 33,875 | | |
| 5.2 Managing our Business | Village Improvement Fund - Girilambone | | 14,185 | 6,000 | | 6,000 | | | 20,185 | | |
| 5.2 Managing our Business | Village Improvement Fund - Hermidale | | 22,007 | 6,000 | | 6,000 | | | 28,007 | | |
| Parks and Reserves | | | | | | | | | | | |
| 3.3 Natural Environment | Recreation Weir Improvements Downstream | Renewal of Asset | 10,000 | | | | | | 10,000 | | |
| 1.2 Community Centres | Old BP Service Station - Heritage Park Stage 2 | New Asset | 13,254 | | | | | | 13,254 | | |
| 1.2 Community Centres | Parks and Reserves Small Plant & Tools | New Asset | 3,000 | | | 3,000 | | | 3,000 | | |
| 1.2 Community Centres | Gardens Small Plant & Tools | New Asset | 3,000 | | | 3,000 | | | 3,000 | | |
| 1.1 Social & Cultural | National Tree Planting Day | New Asset | 5,000 | | | 5,000 | | | 5,000 | | |
| 1.2 Community Centres | Tree Planting Program - Nyngan Streets and Parks | New Asset | 5,000 | | | 5,000 | | | 5,000 | | |
| 1.2 Community Centres | Junior League Oval - Concrete Slabs under grandstands | New Asset | 4,000 | | | 4,000 | | | 4,000 | | |
| 1.2 Community Centres | Moonagee Park - Level and Turf | Renewal of Asset | 15,000 | | | 15,000 | | | 15,000 | | |
| 5.2 Managing our Business | Davidson Park - Footpath from toilets to carpark | New Asset | 4,000 | | | 4,000 | | | 4,000 | | |
| 5.2 Managing our Business | Larkin Oval - Upgrade Playing Surface | Renewal of Asset | 10,000 | | | 10,000 | | | 10,000 | | |
| 5.2 Managing our Business | Larkin Oval - Seniors Seating inside fence | New Asset | 4,500 | | | 4,500 | | | 4,500 | | |
| RZR | | | | | | | | | | | |
| 2.1 Transport Networks | Gravel Resheeting | Renewal of Asset | 462,000 | 462,000 | | | | | 462,000 | | |
| 2.1 Transport Networks | Reseal of Local Roads | Renewal of Asset | 550,286 | 550,286 | | | | | 550,286 | | |
| 2.1 Transport Networks | Nyngan Town Streets Reseals - Bitumen | Renewal of Asset | 100,000 | 100,000 | | | | | 100,000 | | |
| 2.1 Transport Networks | Pangee St - Asphalt Pedestrian Crossing | Renewal of Asset | 25,000 | 25,000 | | | | | 25,000 | | |
| 2.1 Transport Networks | Old Warren Rd & Colane Rd - Rehab | Renewal of Asset | 150,000 | 150,000 | | | | | 150,000 | | |
| 2.1 Transport Networks | Pangee Road Culverts | Renewal of Asset | 80,000 | 80,000 | | | | | 80,000 | | |
| Own Works | | | | | | | | | | | |
| 2.1 Transport Networks | Mullea Road - Construct & seal 0.95km to bend | New Asset | 140,000 | | | 140,000 | | | 140,000 | | |
| 2.1 Transport Networks | Colane Road - Construct & seal 1.0km | New Asset | 150,000 | | | 150,000 | | | 150,000 | | |
| 2.1 Transport Networks | Ground Tanks | New Asset | 22,984 | 0 | | | | | 22,984 | | |
| 2.1 Transport Networks | Pipe Culvert Renewals Rural roads | Renewal of Asset | 60,000 | 20,000 | | 20,000 | | | 80,000 | | |
| 2.1 Transport Networks | Pangee Road Culverts (Plus RZR Funds \$80,000) | Renewal of Asset | 40,000 | 0 | | | | | 40,000 | | |
| 2.1 Transport Networks | Bridge Repair Program | Renewal of Asset | 60,000 | 20,000 | | 20,000 | | | 80,000 | | |
| 2.1 Transport Networks | Footpath Repair Program | Renewal of Asset | 20,000 | 20,000 | | 20,000 | | | 20,000 | | |
| 2.1 Transport Networks | Kerb & Gutter Repair Program | Renewal of Asset | 20,000 | 20,000 | | 20,000 | | | 20,000 | | |
| 2.1 Transport Networks | Grid Removal - Rural Roads Grid Removal Subsidy (as per Policy) | New Asset | 24,000 | 0 | | | | | 24,000 | | |
| 2.1 Transport Networks | Civil Works Tools | New Asset | 5,000 | | | 5,000 | | | 5,000 | | |
| 4.3 Public Transport & Air Services | Reseal Apron - Stage 2 | New Asset | 93,000 | 250,000 | 250,000 | | | | 343,000 | | |
| PLANT FUND | | | | | | | | | | | |
| 2.1 Transport Networks | Additions of Plant as per spreadsheet | New Asset | 1,748,000 | | 1,748,000 | | | | 1,748,000 | | |
| 2.1 Transport Networks | Disposal of Plant as per spreadsheet | New Asset | -566,025 | | -566,025 | | | | -566,025 | | |
| Capital portion of Loan Repayments | | | | | | | | | | | |
| | | | 146,843 | | | 146,843 | | | 146,843 | | |
| Subtotal - General Fund | | | 783,507 | 3,581,511 | 1,650,286 | 1,181,975 | 749,250 | 0 | 0 | 4,365,018 | |
| TOTAL - ALL FUNDS | | | 3,775,560 | 3,929,511 | 1,650,286 | 1,181,975 | 749,250 | 3,000 | 345,000 | 7,705,071 | |
| Available Funds | | | 3,775,560 | | 1,650,286 | 1,245,422 | 265,741 | - | 32,628 | 531,492 | 7,435,873 |
| Excess of/ Shortfall in Capital Funding | | | 0 | | 0 | 63,447 | 483,509 | 35,628 | 186,492 | | |

Capital Budget

| | Description | Asset Category | Carryover from 2019/20 (Operating Revenue) | Proposed New Items 2020/21 | Source of Funding for Proposed Budget 2020/21 | | | | | Total Proposed Budget 2020/21 |
|--|----------------------------|----------------|--|-------------------------------|---|------------|--|--|--|----------------------------------|
| | | | | | Grants | Plant Fund | 2020/21 General Fund Operating Revenue | 2020/21 Sewer Fund Operating Revenue | 2020/21 Water Fund Operating Revenue | |
| | Trf in Accumulated Surplus | | | | | | 483,509 | 35,628 | | |

Capital Budget

| | Description | Asset Category | Carryover from 2019/20 (Operating Revenue) | Proposed New Items 2020/21 | Source of Funding for Proposed Budget 2020/21 | | | | | Total Proposed Budget 2020/21 |
|--|-------------|----------------|--|----------------------------|---|------------|--|--------------------------------------|--------------------------------------|-------------------------------|
| | | | | | Grants | Plant Fund | 2020/21 General Fund Operating Revenue | 2020/21 Sewer Fund Operating Revenue | 2020/21 Water Fund Operating Revenue | |

PART 2 LOWER PRIORITY CAPITAL BUDGET ITEMS

| OTHER CAPITAL BUDGET ITEMS | | | | | | | | | | |
|-----------------------------------|--|------------------|--|--------|--|--|--|--|--|--|
| 3.3 Natural Environment | Bogan River Aeration Fountain | New Asset | | 8,000 | | | | | | |
| 1.3 Inclusive Communities | ELC CCTV Cameras | New Asset | | 5,000 | | | | | | |
| 1.2 Community Centres | Cemetery - Plaques for Canonbar, Girilambone, Hermidale & Coolabah | New Asset | | 7,000 | | | | | | |
| 1.2 Community Centres | Tennis Courts - Replace 63m of back fence | Renewal of Asset | | 10,130 | | | | | | |
| 5.2 Managing our Business | Works Depot - 30 Lockers | New Asset | | 6,000 | | | | | | |
| 5.2 Managing our Business | Works Depot - Undercover storage area for motorised equipment | New Asset | | 20,000 | | | | | | |
| 5.2 Managing our Business | Administration Office - Photo Copier | Renewal of Asset | | 6,000 | | | | | | |
| 5.2 Managing our Business | Davidson Park - New play equipment | New Asset | | 25,000 | | | | | | |

Bogan Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - CONSOLIDATED

Scenario: Estimates Meeting 14th May 2020

| | Actuals 2018/19 | Current Year 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Projected Years | | | | | 2029/30 |
|--|--------------------|-------------------------|-------------------|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | \$ |
| Income from Continuing Operations | | | | | | | | | | | | |
| Revenue: | | | | | | | | | | | | |
| Rates & Annual Charges | 4,986,000 | 4,960,017 | 5,046,287 | 5,198,536 | 5,355,690 | 5,517,922 | 5,685,412 | 5,858,348 | 6,036,925 | 6,221,344 | 6,411,817 | 6,608,563 |
| User Charges & Fees | 6,504,000 | 3,496,047 | 3,448,098 | 3,510,416 | 3,574,181 | 3,637,023 | 3,701,939 | 3,769,001 | 3,838,285 | 3,909,866 | 3,983,826 | 4,039,075 |
| Interest & Investment Revenue | 329,000 | 280,671 | 186,578 | 185,923 | 185,609 | 185,259 | 184,870 | 184,442 | 183,974 | 183,460 | 182,901 | 184,089 |
| Other Revenues | 387,000 | 336,506 | 228,376 | 228,376 | 228,376 | 228,376 | 228,376 | 228,376 | 228,376 | 228,376 | 228,376 | 228,376 |
| Grants & Contributions provided for Operating Purposes | 7,655,000 | 8,311,381 | 8,639,510 | 8,316,570 | 8,515,938 | 8,724,979 | 8,898,412 | 9,123,807 | 9,362,285 | 9,611,544 | 9,872,095 | 10,145,178 |
| Grants & Contributions provided for Capital Purposes | 4,084,000 | 582,000 | 283,000 | - | - | - | - | - | - | - | - | - |
| Other Income: | | | | | | | | | | | | |
| Net gains from the disposal of assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Fair value increment on investment properties | - | - | - | - | - | - | - | - | - | - | - | - |
| Reversal of revaluation decrements on IPPE previously expensed | - | - | - | - | - | - | - | - | - | - | - | - |
| Reversal of impairment losses on receivables | - | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Income from Continuing Operations | 23,945,000 | 17,966,622 | 17,831,849 | 17,439,820 | 17,859,794 | 18,293,559 | 18,699,009 | 19,163,974 | 19,649,843 | 20,154,590 | 20,679,015 | 21,205,281 |
| Expenses from Continuing Operations | | | | | | | | | | | | |
| Employee Benefits & On-Costs | 7,251,000 | 8,125,484 | 8,331,808 | 8,500,330 | 8,672,995 | 8,849,906 | 9,031,169 | 9,216,893 | 9,403,604 | 9,594,982 | 9,791,145 | 9,992,212 |
| Borrowing Costs | 80,000 | 92,708 | 87,558 | 82,254 | 76,791 | 71,166 | 65,372 | 59,406 | 53,263 | 46,935 | 40,421 | 35,500 |
| Materials & Contracts | 6,501,000 | 4,591,087 | 4,112,096 | 4,211,724 | 4,314,340 | 4,420,036 | 4,510,902 | 4,622,494 | 4,737,433 | 4,855,821 | 4,977,761 | 5,103,358 |
| Depreciation & Amortisation | 4,016,000 | 3,878,800 | 4,029,800 | 4,052,964 | 4,078,547 | 4,104,335 | 4,147,599 | 4,191,331 | 4,235,537 | 4,280,220 | 4,325,387 | 4,371,043 |
| Impairment of investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Impairment of receivables | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenses | 1,605,000 | 1,565,826 | 1,645,034 | 1,703,561 | 1,764,380 | 1,827,586 | 1,893,279 | 1,961,564 | 2,032,549 | 2,106,348 | 2,183,080 | 2,262,867 |
| Interest & Investment Losses | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Losses from the Disposal of Assets | 28,000 | - | - | - | - | - | - | - | - | - | - | - |
| Revaluation decrement/impairment of IPPE | 424,000 | - | - | - | - | - | - | - | - | - | - | - |
| Fair value decrement on investment properties | - | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | 1,000 | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses from Continuing Operations | 19,906,000 | 18,253,905 | 18,206,296 | 18,550,833 | 18,907,053 | 19,273,028 | 19,648,321 | 20,051,688 | 20,462,387 | 20,884,307 | 21,317,793 | 21,764,980 |
| Operating Result from Continuing Operations | 4,039,000 | (287,283) | (374,447) | (1,111,012) | (1,047,259) | (979,469) | (949,313) | (887,714) | (812,543) | (729,717) | (638,779) | (559,700) |
| Discontinued Operations - Profit/(Loss) | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Profit/(Loss) from Discontinued Operations | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Operating Result for the Year | 4,039,000 | (287,283) | (374,447) | (1,111,012) | (1,047,259) | (979,469) | (949,313) | (887,714) | (812,543) | (729,717) | (638,779) | (559,700) |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | (45,000) | (869,283) | (657,447) | (1,111,012) | (1,047,259) | (979,469) | (949,313) | (887,714) | (812,543) | (729,717) | (638,779) | (559,700) |

Bogan Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - GENERAL FUND

Scenario: Estimates Meeting 14th May 2020

| | Actuals 2018/19 | Current Year 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Projected Years | | | | | 2029/30 |
|--|--------------------|-------------------------|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Income from Continuing Operations | | | | | | | | | | | | |
| Revenue: | | | | | | | | | | | | |
| Rates & Annual Charges | 3,704,000 | 3,675,212 | 3,855,164 | 3,874,165 | 3,990,666 | 4,111,025 | 4,235,387 | 4,363,900 | 4,496,722 | 4,634,014 | 4,775,945 | 4,922,693 |
| User Charges & Fees | 4,819,000 | 2,063,437 | 1,987,313 | 2,005,793 | 2,024,404 | 2,040,737 | 2,057,750 | 2,075,471 | 2,093,934 | 2,113,170 | 2,133,214 | 2,132,929 |
| Interest & Investment Revenue | 267,000 | 180,866 | 118,859 | 119,956 | 121,451 | 122,966 | 124,502 | 126,059 | 127,636 | 129,235 | 130,856 | 132,498 |
| Other Revenues | 368,000 | 265,700 | 202,276 | 202,276 | 202,276 | 202,276 | 202,276 | 202,276 | 202,276 | 202,276 | 202,276 | 202,276 |
| Grants & Contributions provided for Operating Purposes | 7,131,000 | 8,293,462 | 8,622,010 | 8,299,070 | 8,498,438 | 8,707,479 | 8,880,912 | 9,106,307 | 9,344,785 | 9,594,044 | 9,854,595 | 10,127,678 |
| Grants & Contributions provided for Capital Purposes | 2,543,000 | 19,500 | 283,000 | - | - | - | - | - | - | - | - | - |
| Other Income: | | | | | | | | | | | | |
| Net gains from the disposal of assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Fair value increment on investment properties | - | - | - | - | - | - | - | - | - | - | - | - |
| Reversal of revaluation decrements on IPPE previously expensed | - | - | - | - | - | - | - | - | - | - | - | - |
| Reversal of impairment losses on receivables | - | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Income from Continuing Operations | 18,832,000 | 14,498,177 | 15,068,622 | 14,501,258 | 14,837,234 | 15,184,484 | 15,500,826 | 15,874,014 | 16,265,353 | 16,672,739 | 17,096,886 | 17,518,074 |
| Expenses from Continuing Operations | | | | | | | | | | | | |
| Employee Benefits & On-Costs | 6,731,000 | 7,650,046 | 7,912,846 | 8,071,940 | 8,234,943 | 8,401,953 | 8,573,071 | 8,748,398 | 8,924,576 | 9,105,158 | 9,290,255 | 9,479,980 |
| Borrowing Costs | 80,000 | 83,173 | 78,932 | 74,564 | 70,066 | 65,435 | 60,665 | 55,754 | 50,697 | 45,489 | 40,127 | 35,500 |
| Materials & Contracts | 4,628,000 | 2,802,094 | 2,399,734 | 2,481,315 | 2,565,343 | 2,651,891 | 2,723,037 | 2,814,316 | 2,908,334 | 3,005,173 | 3,104,916 | 3,207,652 |
| Depreciation & Amortisation | 3,403,000 | 3,273,800 | 3,414,800 | 3,431,814 | 3,448,913 | 3,466,098 | 3,500,639 | 3,535,525 | 3,570,760 | 3,606,348 | 3,642,291 | 3,678,594 |
| Impairment of investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Impairment of receivables | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenses | 973,000 | 1,444,376 | 1,515,682 | 1,570,448 | 1,627,394 | 1,686,610 | 1,748,195 | 1,812,247 | 1,878,873 | 1,948,181 | 2,020,287 | 2,095,311 |
| Interest & Investment Losses | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Losses from the Disposal of Assets | 10,000 | - | - | - | - | - | - | - | - | - | - | - |
| Revaluation decrement/impairment of IPPE | 424,000 | - | - | - | - | - | - | - | - | - | - | - |
| Fair value decrement on investment properties | - | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | 1,000 | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses from Continuing Operations | 16,250,000 | 15,253,489 | 15,321,994 | 15,630,081 | 15,946,659 | 16,271,987 | 16,605,606 | 16,966,240 | 17,333,240 | 17,710,349 | 18,097,877 | 18,497,037 |
| Operating Result from Continuing Operations | 2,582,000 | (755,312) | (253,372) | (1,128,823) | (1,109,425) | (1,087,504) | (1,104,780) | (1,092,226) | (1,067,887) | (1,037,610) | (1,000,992) | (978,963) |
| Discontinued Operations - Profit/(Loss) | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Profit/(Loss) from Discontinued Operations | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Operating Result for the Year | 2,582,000 | (755,312) | (253,372) | (1,128,823) | (1,109,425) | (1,087,504) | (1,104,780) | (1,092,226) | (1,067,887) | (1,037,610) | (1,000,992) | (978,963) |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 39,000 | (774,812) | (536,372) | (1,128,823) | (1,109,425) | (1,087,504) | (1,104,780) | (1,092,226) | (1,067,887) | (1,037,610) | (1,000,992) | (978,963) |

Bogan Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - WATER FUND

Scenario: Estimates Meeting 14th May 2020

| | Actuals 2018/19 | Current Year 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Projected Years | | | | | 2029/30 |
|---|--------------------|-------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | \$ |
| Income from Continuing Operations | | | | | | | | | | | | |
| Revenue: | | | | | | | | | | | | |
| Rates & Annual Charges | 837,000 | 837,961 | 838,459 | 864,123 | 890,558 | 917,785 | 945,829 | 974,715 | 1,004,467 | 1,035,111 | 1,066,675 | 1,099,186 |
| User Charges & Fees | 1,494,000 | 1,272,070 | 1,299,500 | 1,338,500 | 1,378,670 | 1,420,045 | 1,462,661 | 1,506,556 | 1,551,768 | 1,598,336 | 1,646,301 | 1,695,705 |
| Interest & Investment Revenue | 26,000 | 26,900 | 22,400 | 22,520 | 22,641 | 22,764 | 22,887 | 23,012 | 23,138 | 23,266 | 23,394 | 23,524 |
| Other Revenues | 10,000 | 67,506 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 |
| Grants & Contributions provided for Operating Purposes | 515,000 | 9,119 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 |
| Grants & Contributions provided for Capital Purposes | 1,541,000 | 562,500 | - | - | - | - | - | - | - | - | - | - |
| Other Income: | | | | | | | | | | | | |
| Net gains from the disposal of assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Fair value increment on investment properties | - | - | - | - | - | - | - | - | - | - | - | - |
| Reversal of revaluation decrements on IPPE previously expensed | - | - | - | - | - | - | - | - | - | - | - | - |
| Reversal of impairment losses on receivables | - | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Income from Continuing Operations | 4,423,000 | 2,776,056 | 2,194,659 | 2,259,443 | 2,326,169 | 2,394,894 | 2,465,678 | 2,538,583 | 2,613,673 | 2,691,013 | 2,770,671 | 2,852,715 |
| Expenses from Continuing Operations | | | | | | | | | | | | |
| Employee Benefits & On-Costs | 391,000 | 354,441 | 316,418 | 323,562 | 330,882 | 338,384 | 346,072 | 353,950 | 361,937 | 370,123 | 378,514 | 387,115 |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials & Contracts | 1,342,000 | 1,292,979 | 1,243,397 | 1,258,986 | 1,275,042 | 1,291,580 | 1,308,615 | 1,326,160 | 1,344,231 | 1,362,845 | 1,382,017 | 1,401,765 |
| Depreciation & Amortisation | 448,000 | 440,000 | 450,000 | 454,500 | 461,318 | 468,237 | 475,261 | 482,390 | 489,626 | 496,970 | 504,425 | 511,991 |
| Impairment of investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Impairment of receivables | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenses | 616,000 | 101,450 | 103,352 | 106,453 | 109,646 | 112,936 | 116,324 | 119,813 | 123,408 | 127,110 | 130,923 | 134,851 |
| Interest & Investment Losses | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Losses from the Disposal of Assets | 9,000 | - | - | - | - | - | - | - | - | - | - | - |
| Revaluation decrement/impairment of IPPE | - | - | - | - | - | - | - | - | - | - | - | - |
| Fair value decrement on investment properties | - | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses from Continuing Operations | 2,806,000 | 2,188,870 | 2,113,167 | 2,143,500 | 2,176,888 | 2,211,137 | 2,246,271 | 2,282,313 | 2,319,201 | 2,357,048 | 2,395,879 | 2,435,722 |
| Operating Result from Continuing Operations | 1,617,000 | 587,186 | 81,492 | 115,943 | 149,281 | 183,757 | 219,407 | 256,270 | 294,472 | 333,965 | 374,791 | 416,994 |
| Discontinued Operations - Profit/(Loss) | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Profit/(Loss) from Discontinued Operations | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Operating Result for the Year | 1,617,000 | 587,186 | 81,492 | 115,943 | 149,281 | 183,757 | 219,407 | 256,270 | 294,472 | 333,965 | 374,791 | 416,994 |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 76,000 | 24,686 | 81,492 | 115,943 | 149,281 | 183,757 | 219,407 | 256,270 | 294,472 | 333,965 | 374,791 | 416,994 |

Bogan Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - SEWER FUND

Scenario: Estimates Meeting 14th May 2020

| | Actuals | Current Year | Projected Years | | | | | | | | | |
|--|------------------|------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|
| | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Income from Continuing Operations | | | | | | | | | | | | |
| Revenue: | | | | | | | | | | | | |
| Rates & Annual Charges | 445,000 | 446,844 | 352,664 | 460,248 | 474,467 | 489,112 | 504,196 | 519,733 | 535,736 | 552,219 | 569,197 | 586,684 |
| User Charges & Fees | 191,000 | 160,540 | 161,285 | 166,124 | 171,107 | 176,240 | 181,528 | 186,974 | 192,583 | 198,360 | 204,311 | 210,440 |
| Interest & Investment Revenue | 36,000 | 63,370 | 36,693 | 35,757 | 34,792 | 33,798 | 32,774 | 31,719 | 30,633 | 29,513 | 28,359 | 28,067 |
| Other Revenues | 9,000 | 3,300 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Grants & Contributions provided for Operating Purposes | 9,000 | 8,800 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 |
| Grants & Contributions provided for Capital Purposes | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Income: | | | | | | | | | | | | |
| Net gains from the disposal of assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Fair value increment on investment properties | - | - | - | - | - | - | - | - | - | - | - | - |
| Reversal of revaluation decrements on IPPE previously expensed | - | - | - | - | - | - | - | - | - | - | - | - |
| Reversal of impairment losses on receivables | - | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Income from Continuing Operations | 690,000 | 682,854 | 559,942 | 671,429 | 689,666 | 708,450 | 727,798 | 747,726 | 768,252 | 789,392 | 811,167 | 834,491 |
| Expenses from Continuing Operations | | | | | | | | | | | | |
| Employee Benefits & On-Costs | 129,000 | 120,997 | 102,544 | 104,829 | 107,170 | 109,569 | 112,027 | 114,546 | 117,092 | 119,701 | 122,375 | 125,117 |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - |
| Materials & Contracts | 531,000 | 496,014 | 468,965 | 471,424 | 473,956 | 476,564 | 479,250 | 482,018 | 484,868 | 487,803 | 490,827 | 493,941 |
| Depreciation & Amortisation | 165,000 | 165,000 | 165,000 | 166,650 | 168,317 | 170,000 | 171,700 | 173,417 | 175,151 | 176,902 | 178,671 | 180,458 |
| Impairment of investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Impairment of receivables | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenses | 16,000 | 20,000 | 26,000 | 26,660 | 27,340 | 28,040 | 28,761 | 29,504 | 30,269 | 31,057 | 31,869 | 32,705 |
| Interest & Investment Losses | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Losses from the Disposal of Assets | 9,000 | - | - | - | - | - | - | - | - | - | - | - |
| Revaluation decrement/impairment of IPPE | - | - | - | - | - | - | - | - | - | - | - | - |
| Fair value decrement on investment properties | - | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses from Continuing Operations | 850,000 | 802,011 | 762,509 | 769,562 | 776,782 | 784,172 | 791,738 | 799,484 | 807,379 | 815,464 | 823,743 | 832,221 |
| Operating Result from Continuing Operations | (160,000) | (119,157) | (202,567) | (98,133) | (87,116) | (75,722) | (63,940) | (51,759) | (39,127) | (26,071) | (12,576) | 2,270 |
| Discontinued Operations - Profit/(Loss) | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Profit/(Loss) from Discontinued Operations | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Operating Result for the Year | (160,000) | (119,157) | (202,567) | (98,133) | (87,116) | (75,722) | (63,940) | (51,759) | (39,127) | (26,071) | (12,576) | 2,270 |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | (160,000) | (119,157) | (202,567) | (98,133) | (87,116) | (75,722) | (63,940) | (51,759) | (39,127) | (26,071) | (12,576) | 2,270 |

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
BALANCE SHEET - CONSOLIDATED
Scenario: Estimates Meeting 14th May 2020

| | Actuals 2018/19 | Current Year 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Projected Years | | | | | 2029/30 |
|--|--------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | \$ |
| ASSETS | | | | | | | | | | | | |
| Current Assets | | | | | | | | | | | | |
| Cash & Cash Equivalents | 6,282,000 | 6,279,306 | 6,082,063 | 5,594,791 | 5,446,185 | 5,392,222 | 5,888,229 | 6,397,567 | 6,902,226 | 7,644,065 | 8,455,197 | 9,312,598 |
| Investments | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,348,517 | 6,865,488 | 6,431,177 | 6,053,874 | 5,631,541 | 5,412,224 |
| Receivables | 1,386,000 | 1,593,045 | 1,548,532 | 1,539,147 | 1,568,995 | 1,599,548 | 1,639,058 | 1,662,378 | 1,697,471 | 1,734,314 | 1,772,275 | 1,810,151 |
| Inventories | 494,000 | 290,000 | 300,000 | 305,000 | 310,000 | 315,000 | 321,000 | 328,000 | 330,000 | 335,000 | 472,051 | 481,177 |
| Other | 67,000 | 67,693 | 64,837 | 66,280 | 67,773 | 69,316 | 70,721 | 72,365 | 74,066 | 75,825 | 77,644 | 79,526 |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Assets | 16,029,000 | 16,030,044 | 15,795,432 | 15,305,219 | 15,192,952 | 15,176,086 | 15,267,524 | 15,325,799 | 15,434,941 | 15,843,078 | 16,408,709 | 17,095,675 |
| Non-Current Assets | | | | | | | | | | | | |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Receivables | 237,000 | 215,195 | 221,353 | 223,817 | 229,755 | 235,844 | 242,137 | 248,641 | 255,366 | 262,318 | 269,507 | 276,613 |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure, Property, Plant & Equipment | 233,712,000 | 233,805,219 | 233,558,087 | 232,804,029 | 231,761,388 | 230,687,959 | 229,541,266 | 228,477,941 | 227,435,410 | 226,173,196 | 224,840,815 | 223,462,778 |
| Investments Accounted for using the equity method | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 |
| Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Assets | 234,001,000 | 234,072,414 | 233,831,440 | 233,079,846 | 232,043,143 | 230,975,803 | 229,835,403 | 228,778,582 | 227,742,776 | 226,487,514 | 225,162,322 | 223,791,391 |
| TOTAL ASSETS | 250,030,000 | 250,102,458 | 249,626,872 | 248,385,065 | 247,236,096 | 246,151,889 | 245,102,928 | 244,104,381 | 243,177,717 | 242,330,592 | 241,571,030 | 240,887,066 |
| LIABILITIES | | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | |
| Bank Overdraft | - | - | - | - | - | - | - | - | - | - | - | - |
| Payables | 654,000 | 1,124,143 | 1,138,888 | 1,127,383 | 1,148,495 | 1,170,217 | 1,190,774 | 1,214,003 | 1,237,914 | 1,262,626 | 1,288,169 | 1,314,572 |
| Income received in advance | - | 1,191 | 1,170 | 1,175 | 1,180 | 1,184 | 1,189 | 1,194 | 1,199 | 1,204 | 1,209 | 1,209 |
| Borrowings | 112,000 | 115,865 | 119,294 | 122,828 | 126,465 | 130,210 | 134,066 | 138,037 | 142,125 | 146,638 | 150,973 | 155,435 |
| Provisions | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Liabilities | 2,430,000 | 2,905,198 | 2,923,352 | 2,915,386 | 2,940,139 | 2,965,612 | 2,990,029 | 3,017,233 | 3,045,238 | 3,074,468 | 3,104,351 | 3,135,216 |
| Non-Current Liabilities | | | | | | | | | | | | |
| Payables | - | - | - | - | - | - | - | - | - | - | - | - |
| Income received in advance | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowings | 2,420,000 | 2,304,543 | 2,185,250 | 2,062,422 | 1,935,958 | 1,805,749 | 1,681,682 | 1,543,646 | 1,401,521 | 1,254,882 | 1,104,214 | 949,084 |
| Provisions | - | - | - | - | - | - | - | - | - | - | - | - |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Liabilities | 2,420,000 | 2,304,543 | 2,185,250 | 2,062,422 | 1,935,958 | 1,805,749 | 1,681,682 | 1,543,646 | 1,401,521 | 1,254,882 | 1,104,214 | 949,084 |
| TOTAL LIABILITIES | 4,850,000 | 5,209,741 | 5,108,602 | 4,977,808 | 4,876,097 | 4,771,361 | 4,671,712 | 4,560,879 | 4,446,758 | 4,329,351 | 4,208,565 | 4,084,300 |
| Net Assets | 245,180,000 | 244,892,717 | 244,518,270 | 243,407,258 | 242,359,998 | 241,380,529 | 240,431,216 | 239,543,502 | 238,730,959 | 238,001,242 | 237,362,465 | 236,802,766 |
| EQUITY | | | | | | | | | | | | |
| Retained Earnings | 160,621,000 | 160,333,717 | 159,959,270 | 158,848,258 | 157,800,998 | 156,821,529 | 155,872,216 | 154,984,502 | 154,171,959 | 153,442,242 | 152,803,465 | 152,243,766 |
| Revaluation Reserves | 84,559,000 | 84,559,000 | 84,559,000 | 84,559,000 | 84,559,000 | 84,559,000 | 84,559,000 | 84,559,000 | 84,559,000 | 84,559,000 | 84,559,000 | 84,559,000 |
| Council Equity Interest | 245,180,000 | 244,892,717 | 244,518,270 | 243,407,258 | 242,359,998 | 241,380,529 | 240,431,216 | 239,543,502 | 238,730,959 | 238,001,242 | 237,362,465 | 236,802,766 |
| Minority Equity Interest | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Equity | 245,180,000 | 244,892,717 | 244,518,270 | 243,407,258 | 242,359,998 | 241,380,529 | 240,431,216 | 239,543,502 | 238,730,959 | 238,001,242 | 237,362,465 | 236,802,766 |

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
BALANCE SHEET - GENERAL FUND
Scenario: Estimates Meeting 14th May 2020

| | Actuals 2018/19 | Current Year 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Projected Years | | | | | 2029/30 |
|--|--------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | \$ |
| ASSETS | | | | | | | | | | | | |
| Current Assets | | | | | | | | | | | | |
| Cash & Cash Equivalents | 2,832,000 | 3,212,747 | 2,791,568 | 2,201,160 | 1,623,200 | 1,079,938 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Investments | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,348,517 | 6,865,488 | 6,431,177 | 6,053,874 | 5,631,541 | 5,412,224 |
| Receivables | 764,000 | 975,246 | 978,104 | 944,771 | 956,953 | 969,312 | 980,082 | 994,099 | 1,009,311 | 1,025,675 | 1,042,544 | 1,058,694 |
| Inventories | 494,000 | 290,000 | 300,000 | 305,000 | 310,000 | 315,000 | 321,000 | 328,000 | 330,000 | 335,000 | 472,051 | 481,177 |
| Other | 67,000 | 67,693 | 64,837 | 66,280 | 67,773 | 69,316 | 70,721 | 72,365 | 74,066 | 75,825 | 77,644 | 79,526 |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Assets | 11,957,000 | 12,345,686 | 11,934,509 | 11,317,211 | 10,757,926 | 10,233,565 | 9,720,320 | 9,259,952 | 8,844,554 | 8,490,374 | 8,223,780 | 8,031,620 |
| Non-Current Assets | | | | | | | | | | | | |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Receivables | 225,000 | 209,861 | 217,144 | 218,324 | 224,092 | 230,006 | 236,119 | 242,438 | 248,971 | 255,727 | 262,713 | 269,610 |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure, Property, Plant & Equipment | 192,221,000 | 191,417,519 | 191,437,387 | 190,761,479 | 190,070,472 | 189,362,280 | 188,619,548 | 187,844,029 | 187,033,274 | 186,186,933 | 185,304,647 | 184,386,059 |
| Investments Accounted for using the equity method | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 |
| Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Assets | 192,498,000 | 191,679,380 | 191,706,531 | 191,031,803 | 190,346,564 | 189,644,286 | 188,907,667 | 188,138,467 | 187,334,246 | 186,494,659 | 185,619,360 | 184,707,669 |
| TOTAL ASSETS | 204,455,000 | 204,025,066 | 203,641,040 | 202,349,014 | 201,104,490 | 199,877,852 | 198,627,986 | 197,398,419 | 196,178,800 | 194,985,033 | 193,843,140 | 192,739,290 |
| LIABILITIES | | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | |
| Bank Overdraft | - | - | - | - | - | - | - | - | - | - | - | - |
| Payables | 617,000 | 1,082,852 | 1,099,065 | 1,087,069 | 1,107,675 | 1,128,876 | 1,148,896 | 1,171,573 | 1,194,915 | 1,219,041 | 1,243,979 | 1,269,760 |
| Income received in advance | - | 1,191 | 1,170 | 1,175 | 1,180 | 1,184 | 1,189 | 1,194 | 1,199 | 1,204 | 1,209 | 1,209 |
| Borrowings | 112,000 | 146,847 | 151,212 | 155,710 | 160,341 | 165,110 | 160,022 | 175,079 | 180,287 | 165,845 | 150,668 | 155,130 |
| Provisions | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 | 1,664,000 |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Liabilities | 2,393,000 | 2,894,890 | 2,915,447 | 2,907,954 | 2,933,196 | 2,959,171 | 2,974,108 | 3,011,845 | 3,040,400 | 3,050,090 | 3,059,856 | 3,090,999 |
| Non-Current Liabilities | | | | | | | | | | | | |
| Payables | - | - | - | - | - | - | - | - | - | - | - | - |
| Income received in advance | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowings | 2,745,000 | 2,568,489 | 2,417,277 | 2,261,567 | 2,101,226 | 1,936,116 | 1,776,093 | 1,601,015 | 1,420,728 | 1,254,882 | 1,104,214 | 949,084 |
| Provisions | - | - | - | - | - | - | - | - | - | - | - | - |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Liabilities | 2,745,000 | 2,568,489 | 2,417,277 | 2,261,567 | 2,101,226 | 1,936,116 | 1,776,093 | 1,601,015 | 1,420,728 | 1,254,882 | 1,104,214 | 949,084 |
| TOTAL LIABILITIES | 5,138,000 | 5,463,378 | 5,332,724 | 5,169,521 | 5,034,422 | 4,895,287 | 4,750,201 | 4,612,860 | 4,461,128 | 4,304,972 | 4,164,071 | 4,039,183 |
| Net Assets | 199,317,000 | 198,561,688 | 198,308,316 | 197,179,493 | 196,070,069 | 194,982,565 | 193,877,785 | 192,785,559 | 191,717,672 | 190,680,061 | 189,679,070 | 188,700,107 |
| EQUITY | | | | | | | | | | | | |
| Retained Earnings | 138,154,000 | 137,398,688 | 137,145,316 | 136,016,493 | 134,907,069 | 133,819,565 | 132,714,785 | 131,622,559 | 130,554,672 | 129,517,061 | 128,516,070 | 127,537,107 |
| Revaluation Reserves | 61,163,000 | 61,163,000 | 61,163,000 | 61,163,000 | 61,163,000 | 61,163,000 | 61,163,000 | 61,163,000 | 61,163,000 | 61,163,000 | 61,163,000 | 61,163,000 |
| Other Reserves | - | - | - | - | - | - | - | - | - | - | - | - |
| Council Equity Interest | 199,317,000 | 198,561,688 | 198,308,316 | 197,179,493 | 196,070,069 | 194,982,565 | 193,877,785 | 192,785,559 | 191,717,672 | 190,680,061 | 189,679,070 | 188,700,107 |
| Minority Equity Interest | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Equity | 199,317,000 | 198,561,688 | 198,308,316 | 197,179,493 | 196,070,069 | 194,982,565 | 193,877,785 | 192,785,559 | 191,717,672 | 190,680,061 | 189,679,070 | 188,700,107 |

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
BALANCE SHEET - WATER FUND
Scenario: Estimates Meeting 14th May 2020

| | Actuals 2018/19 | Current Year 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Projected Years | | | | | 2029/30 |
|--|--------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | \$ |
| ASSETS | | | | | | | | | | | | |
| Current Assets | | | | | | | | | | | | |
| Cash & Cash Equivalents | 1,141,000 | 938,996 | 1,165,105 | 1,406,108 | 1,726,832 | 2,118,506 | 2,557,394 | 2,939,801 | 3,477,157 | 4,060,848 | 4,692,304 | 5,372,995 |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Receivables | 545,000 | 543,309 | 502,569 | 517,450 | 532,777 | 548,564 | 564,825 | 581,573 | 598,824 | 616,592 | 634,894 | 653,744 |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Assets | 1,686,000 | 1,482,305 | 1,667,674 | 1,923,558 | 2,259,609 | 2,667,070 | 3,122,219 | 3,521,374 | 4,075,981 | 4,677,441 | 5,327,197 | 6,026,739 |
| Non-Current Assets | | | | | | | | | | | | |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Receivables | - | - | - | - | - | - | - | - | - | - | - | - |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure, Property, Plant & Equipment | 32,198,000 | 32,995,700 | 32,890,700 | 32,751,200 | 32,564,883 | 32,341,645 | 32,106,384 | 31,963,995 | 31,704,369 | 31,437,399 | 31,162,975 | 30,880,984 |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Assets | 32,198,000 | 32,995,700 | 32,890,700 | 32,751,200 | 32,564,883 | 32,341,645 | 32,106,384 | 31,963,995 | 31,704,369 | 31,437,399 | 31,162,975 | 30,880,984 |
| TOTAL ASSETS | 33,884,000 | 34,478,005 | 34,558,374 | 34,674,758 | 34,824,492 | 35,008,715 | 35,228,603 | 35,485,368 | 35,780,350 | 36,114,840 | 36,490,172 | 36,907,723 |
| LIABILITIES | | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | |
| Bank Overdraft | - | - | - | - | - | - | - | - | - | - | - | - |
| Payables | 26,000 | 32,819 | 31,696 | 32,136 | 32,589 | 33,056 | 33,537 | 34,032 | 34,542 | 35,067 | 35,608 | 36,165 |
| Income received in advance | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowings | - | - | - | - | - | - | - | - | - | - | - | - |
| Provisions | - | - | - | - | - | - | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Liabilities | 26,000 | 32,819 | 31,696 | 32,136 | 32,589 | 33,056 | 33,537 | 34,032 | 34,542 | 35,067 | 35,608 | 36,165 |
| Non-Current Liabilities | | | | | | | | | | | | |
| Payables | - | - | - | - | - | - | - | - | - | - | - | - |
| Income received in advance | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowings | - | - | - | - | - | - | - | - | - | - | - | - |
| Provisions | - | - | - | - | - | - | - | - | - | - | - | - |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL LIABILITIES | 26,000 | 32,819 | 31,696 | 32,136 | 32,589 | 33,056 | 33,537 | 34,032 | 34,542 | 35,067 | 35,608 | 36,165 |
| Net Assets | 33,858,000 | 34,445,186 | 34,526,678 | 34,642,621 | 34,791,902 | 34,975,659 | 35,195,066 | 35,451,337 | 35,745,808 | 36,079,773 | 36,454,564 | 36,871,558 |
| EQUITY | | | | | | | | | | | | |
| Retained Earnings | 15,275,000 | 15,862,186 | 15,943,678 | 16,059,621 | 16,208,902 | 16,392,659 | 16,612,066 | 16,868,337 | 17,162,808 | 17,496,773 | 17,871,564 | 18,288,558 |
| Revaluation Reserves | 18,583,000 | 18,583,000 | 18,583,000 | 18,583,000 | 18,583,000 | 18,583,000 | 18,583,000 | 18,583,000 | 18,583,000 | 18,583,000 | 18,583,000 | 18,583,000 |
| Other Reserves | - | - | - | - | - | - | - | - | - | - | - | - |
| Council Equity Interest | 33,858,000 | 34,445,186 | 34,526,678 | 34,642,621 | 34,791,902 | 34,975,659 | 35,195,066 | 35,451,337 | 35,745,808 | 36,079,773 | 36,454,564 | 36,871,558 |
| Minority Equity Interest | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Equity | 33,858,000 | 34,445,186 | 34,526,678 | 34,642,621 | 34,791,902 | 34,975,659 | 35,195,066 | 35,451,337 | 35,745,808 | 36,079,773 | 36,454,564 | 36,871,558 |

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
BALANCE SHEET - SEWER FUND
Scenario: Estimates Meeting 14th May 2020

| | Actuals 2018/19 | Current Year 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Projected Years | | | | | 2029/30 |
|--|--------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | \$ |
| ASSETS | | | | | | | | | | | | |
| Current Assets | | | | | | | | | | | | |
| Cash & Cash Equivalents | 2,309,000 | 2,127,564 | 2,125,390 | 1,987,524 | 2,096,152 | 2,193,779 | 2,330,835 | 2,457,767 | 2,425,070 | 2,583,217 | 2,762,894 | 2,939,603 |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Receivables | 77,000 | 105,472 | 99,776 | 109,808 | 113,141 | 116,572 | 120,107 | 123,748 | 127,499 | 111,253 | 94,533 | 97,408 |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Assets | 2,386,000 | 2,233,036 | 2,225,166 | 2,097,332 | 2,209,293 | 2,310,351 | 2,450,942 | 2,581,514 | 2,552,568 | 2,694,471 | 2,857,426 | 3,037,011 |
| Non-Current Assets | | | | | | | | | | | | |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Receivables | 337,000 | 269,279 | 236,236 | 204,638 | 170,931 | 136,205 | 100,429 | 63,572 | 25,601 | 6,591 | 6,794 | 7,002 |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure, Property, Plant & Equipment | 9,293,000 | 9,392,000 | 9,230,000 | 9,291,350 | 9,126,034 | 8,984,034 | 8,815,334 | 8,669,917 | 8,697,767 | 8,548,864 | 8,373,193 | 8,195,735 |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Assets | 9,630,000 | 9,661,279 | 9,466,236 | 9,495,988 | 9,296,965 | 9,120,239 | 8,915,763 | 8,733,490 | 8,723,368 | 8,555,455 | 8,379,987 | 8,202,737 |
| TOTAL ASSETS | 12,016,000 | 11,894,315 | 11,691,403 | 11,593,320 | 11,506,257 | 11,430,590 | 11,366,705 | 11,315,004 | 11,275,936 | 11,249,926 | 11,237,413 | 11,239,748 |
| LIABILITIES | | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | |
| Bank Overdraft | - | - | - | - | - | - | - | - | - | - | - | - |
| Payables | 11,000 | 8,472 | 8,127 | 8,178 | 8,230 | 8,285 | 8,341 | 8,398 | 8,458 | 8,519 | 8,582 | 8,647 |
| Income received in advance | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowings | - | - | - | - | - | - | - | - | - | - | - | - |
| Provisions | - | - | - | - | - | - | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Liabilities | 11,000 | 8,472 | 8,127 | 8,178 | 8,230 | 8,285 | 8,341 | 8,398 | 8,458 | 8,519 | 8,582 | 8,647 |
| Non-Current Liabilities | | | | | | | | | | | | |
| Payables | - | - | - | - | - | - | - | - | - | - | - | - |
| Income received in advance | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowings | - | - | - | - | - | - | - | - | - | - | - | - |
| Provisions | - | - | - | - | - | - | - | - | - | - | - | - |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL LIABILITIES | 11,000 | 8,472 | 8,127 | 8,178 | 8,230 | 8,285 | 8,341 | 8,398 | 8,458 | 8,519 | 8,582 | 8,647 |
| Net Assets | 12,005,000 | 11,885,843 | 11,683,276 | 11,585,143 | 11,498,027 | 11,422,305 | 11,358,364 | 11,306,606 | 11,267,478 | 11,241,407 | 11,228,831 | 11,231,101 |
| EQUITY | | | | | | | | | | | | |
| Retained Earnings | 7,192,000 | 7,072,843 | 6,870,276 | 6,772,143 | 6,685,027 | 6,609,305 | 6,545,364 | 6,493,606 | 6,454,478 | 6,428,407 | 6,415,831 | 6,418,101 |
| Revaluation Reserves | 4,813,000 | 4,813,000 | 4,813,000 | 4,813,000 | 4,813,000 | 4,813,000 | 4,813,000 | 4,813,000 | 4,813,000 | 4,813,000 | 4,813,000 | 4,813,000 |
| Other Reserves | - | - | - | - | - | - | - | - | - | - | - | - |
| Council Equity Interest | 12,005,000 | 11,885,843 | 11,683,276 | 11,585,143 | 11,498,027 | 11,422,305 | 11,358,364 | 11,306,606 | 11,267,478 | 11,241,407 | 11,228,831 | 11,231,101 |
| Minority Equity Interest | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Equity | 12,005,000 | 11,885,843 | 11,683,276 | 11,585,143 | 11,498,027 | 11,422,305 | 11,358,364 | 11,306,606 | 11,267,478 | 11,241,407 | 11,228,831 | 11,231,101 |

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Estimates Meeting 14th May 2020

| | Actuals 2018/19 | Current Year 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | Projected Years | | | | | 2029/30 |
|---|---------------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | \$ |
| Cash Flows from Operating Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Rates & Annual Charges | 4,865,000 | 5,036,177 | 5,044,314 | 5,186,257 | 5,345,874 | 5,507,792 | 5,674,957 | 5,847,556 | 6,025,784 | 6,209,843 | 6,399,942 | 6,596,300 |
| User Charges & Fees | 7,177,000 | 3,379,325 | 3,450,071 | 3,493,719 | 3,557,045 | 3,619,786 | 3,684,158 | 3,750,658 | 3,819,360 | 3,890,342 | 3,963,682 | 4,021,384 |
| Interest & Investment Revenue Received | 275,000 | 236,135 | 170,500 | 174,458 | 173,818 | 175,494 | 177,022 | 178,283 | 179,606 | 180,881 | 182,861 | 183,213 |
| Grants & Contributions | 13,981,000 | 8,839,164 | 8,933,840 | 8,342,854 | 8,507,290 | 8,715,912 | 8,890,889 | 9,114,030 | 9,351,940 | 9,600,732 | 9,860,793 | 10,133,332 |
| Bonds & Deposits Received | 25,000 | - | - | - | - | - | - | - | - | - | - | - |
| Other | 1,473,000 | 283,101 | 252,053 | 233,349 | 226,538 | 226,474 | 226,770 | 226,325 | 226,208 | 226,111 | 226,008 | 226,069 |
| Payments: | | | | | | | | | | | | |
| Employee Benefits & On-Costs | (7,171,000) | (8,124,012) | (8,325,578) | (8,496,504) | (8,669,073) | (8,845,886) | (9,027,049) | (9,212,670) | (9,399,275) | (9,590,545) | (9,786,597) | (9,987,550) |
| Materials & Contracts | (8,292,000) | (3,945,127) | (4,145,413) | (4,200,616) | (4,302,673) | (4,407,788) | (4,500,750) | (4,611,070) | (4,720,364) | (4,841,081) | (5,094,377) | (5,091,328) |
| Borrowing Costs | (82,000) | (80,812) | (71,303) | (67,901) | (64,398) | (60,792) | (57,079) | (53,256) | (49,319) | (45,266) | (41,094) | (36,797) |
| Bonds & Deposits Refunded | (20,000) | - | - | - | - | - | - | - | - | - | - | - |
| Other | (2,139,000) | (1,565,826) | (1,645,034) | (1,703,561) | (1,764,380) | (1,827,586) | (1,893,279) | (1,961,564) | (2,032,549) | (2,106,348) | (2,183,080) | (2,262,867) |
| Net Cash provided (or used in) Operating Activities | 10,092,000 | 4,058,125 | 3,663,449 | 2,962,054 | 3,010,040 | 3,103,407 | 3,175,638 | 3,278,291 | 3,401,391 | 3,524,667 | 3,528,139 | 3,781,757 |
| Cash Flows from Investing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Sale of Investment Securities | 4,800,000 | - | - | - | - | - | 451,483 | 483,028 | 434,311 | 377,303 | 422,333 | 219,318 |
| Sale of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Real Estate Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | 556,000 | 703,602 | 568,180 | 516,753 | 516,025 | 516,025 | 516,025 | 516,025 | 516,025 | 516,025 | 516,025 | 516,025 |
| Sale of non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors Receipts | 6,000 | - | - | 1 | - | 1 | 1 | 10,000 | - | - | 1 | - |
| Sale of Disposal Groups | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions Received from Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Investing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Purchase of Investment Securities | (6,800,000) | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | (8,674,000) | (4,652,827) | (4,313,008) | (3,846,786) | (3,551,844) | (3,546,931) | (3,516,931) | (3,643,939) | (3,709,031) | (3,534,031) | (3,509,031) | (3,509,031) |
| Purchase of Real Estate Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors & Advances Made | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributions Paid to Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Investing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash provided (or used in) Investing Activities | (10,112,000) | (3,949,226) | (3,744,828) | (3,330,032) | (3,035,819) | (3,030,905) | (2,549,422) | (2,634,886) | (2,758,695) | (2,640,703) | (2,570,672) | (2,773,688) |
| Cash Flows from Financing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Proceeds from Borrowings & Advances | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from Finance Leases | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Repayment of Borrowings & Advances | (110,000) | (111,593) | (115,865) | (119,294) | (122,828) | (126,465) | (130,210) | (134,066) | (138,037) | (142,125) | (146,334) | (150,668) |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions to Minority Interests | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash Flow provided (used in) Financing Activities | (110,000) | (111,593) | (115,865) | (119,294) | (122,828) | (126,465) | (130,210) | (134,066) | (138,037) | (142,125) | (146,334) | (150,668) |
| Net Increase/(Decrease) in Cash & Cash Equivalents | (130,000) | (2,694) | (197,243) | (487,272) | (148,607) | (53,963) | 496,007 | 509,339 | 504,659 | 741,839 | 811,132 | 857,400 |
| plus: Cash, Cash Equivalents & Investments - beginning of year | 6,412,000 | 6,282,000 | 6,279,306 | 6,082,063 | 5,594,791 | 5,446,185 | 5,392,222 | 5,888,229 | 6,397,567 | 6,902,226 | 7,644,065 | 8,455,197 |
| Cash & Cash Equivalents - end of the year | 6,282,000 | 6,279,306 | 6,082,063 | 5,594,791 | 5,446,185 | 5,392,222 | 5,888,229 | 6,397,567 | 6,902,226 | 7,644,065 | 8,455,197 | 9,312,598 |
| Cash & Cash Equivalents - end of the year | 6,282,000 | 6,279,306 | 6,082,063 | 5,594,791 | 5,446,185 | 5,392,222 | 5,888,229 | 6,397,567 | 6,902,226 | 7,644,065 | 8,455,197 | 9,312,598 |
| Investments - end of the year | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,348,517 | 6,865,488 | 6,431,177 | 6,053,874 | 5,631,541 | 5,412,224 |
| Cash, Cash Equivalents & Investments - end of the year | 14,082,000 | 14,079,306 | 13,882,063 | 13,394,791 | 13,246,185 | 13,192,222 | 13,236,745 | 13,263,056 | 13,333,404 | 13,697,939 | 14,086,739 | 14,724,822 |
| Representing: | | | | | | | | | | | | |
| - External Restrictions | 4,225,000 | 3,841,559 | 4,065,495 | 4,168,632 | 4,597,984 | 5,087,284 | 5,663,229 | 6,172,567 | 6,677,226 | 7,419,065 | 8,230,197 | 9,087,598 |
| - Internal Restrictions | 4,494,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 |
| - Unrestricted | 5,363,000 | 5,893,747 | 5,472,568 | 4,882,160 | 4,304,200 | 3,760,938 | 3,229,517 | 2,746,488 | 2,312,177 | 1,934,874 | 1,512,541 | 1,293,224 |
| | 14,082,000 | 14,079,306 | 13,882,063 | 13,394,791 | 13,246,185 | 13,192,222 | 13,236,745 | 13,263,056 | 13,333,404 | 13,697,939 | 14,086,739 | 14,724,822 |

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CASH FLOW STATEMENT - GENERAL FUND
Scenario: Estimates Meeting 14th May 2020

| | Actuals | Current Year | Projected Years | | | | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Cash Flows from Operating Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Rates & Annual Charges | - | 3,729,357 | 3,845,280 | 3,873,121 | 3,984,267 | 4,104,414 | 4,228,556 | 4,356,842 | 4,489,427 | 4,626,473 | 4,768,150 | 4,914,633 |
| User Charges & Fees | - | 2,004,993 | 1,998,434 | 2,003,093 | 2,021,685 | 2,038,351 | 2,055,264 | 2,072,882 | 2,091,237 | 2,110,360 | 2,130,285 | 2,132,971 |
| Interest & Investment Revenue Received | - | 155,400 | 120,033 | 123,871 | 123,109 | 124,664 | 126,068 | 127,203 | 128,401 | 129,549 | 131,399 | 131,621 |
| Grants & Contributions | - | 8,203,363 | 8,879,328 | 8,325,354 | 8,489,790 | 8,698,412 | 8,873,389 | 9,096,530 | 9,334,440 | 9,583,232 | 9,843,293 | 10,115,832 |
| Bonds & Deposits Received | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | 220,546 | 213,231 | 207,249 | 200,438 | 200,374 | 200,670 | 200,225 | 200,108 | 200,011 | 199,908 | 199,969 |
| Payments: | | | | | | | | | | | | |
| Employee Benefits & On-Costs | - | (7,648,574) | (7,906,616) | (8,068,114) | (8,231,021) | (8,397,934) | (8,568,951) | (8,744,174) | (8,920,247) | (9,100,721) | (9,285,707) | (9,475,318) |
| Materials & Contracts | - | (2,160,425) | (2,431,583) | (2,470,698) | (2,554,181) | (2,640,164) | (2,713,421) | (2,803,445) | (2,891,834) | (2,991,019) | (3,222,136) | (3,196,244) |
| Borrowing Costs | - | (90,347) | (79,929) | (75,591) | (71,123) | (66,523) | (61,786) | (56,908) | (51,885) | (46,712) | (41,386) | (36,797) |
| Bonds & Deposits Refunded | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | (1,444,376) | (1,515,682) | (1,570,448) | (1,627,394) | (1,686,610) | (1,748,195) | (1,812,247) | (1,878,873) | (1,948,181) | (2,020,287) | (2,095,311) |
| Net Cash provided (or used in) Operating Activities | - | 2,969,937 | 3,122,496 | 2,347,837 | 2,335,569 | 2,374,984 | 2,391,595 | 2,436,908 | 2,500,774 | 2,562,990 | 2,503,519 | 2,691,356 |
| Cash Flows from Investing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Sale of Investment Securities | - | - | - | - | - | - | 451,483 | 483,028 | 434,311 | 377,303 | 422,333 | 219,318 |
| Sale of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Real Estate Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | - | 703,602 | 568,180 | 516,753 | 516,025 | 516,025 | 516,025 | 516,025 | 516,025 | 516,025 | 516,025 | 516,025 |
| Sale of non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Disposal Groups | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions Received from Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Investing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Purchase of Investment Securities | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | - | (3,151,127) | (3,965,008) | (3,303,786) | (3,273,844) | (3,273,931) | (3,273,931) | (3,275,939) | (3,276,031) | (3,276,031) | (3,276,031) | (3,276,031) |
| Purchase of Real Estate Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors & Advances Made | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributions Paid to Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Investing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash provided (or used in) Investing Activities | - | (2,447,526) | (3,396,828) | (2,787,033) | (2,757,819) | (2,757,906) | (2,306,423) | (2,276,886) | (2,325,695) | (2,382,703) | (2,337,673) | (2,540,688) |
| Cash Flows from Financing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Proceeds from Borrowings & Advances | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from Finance Leases | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Repayment of Borrowings & Advances | - | (141,665) | (146,847) | (151,212) | (155,710) | (160,341) | (165,110) | (160,022) | (175,079) | (180,287) | (165,845) | (150,668) |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions to Minority Interests | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash Flow provided (used in) Financing Activities | - | (141,665) | (146,847) | (151,212) | (155,710) | (160,341) | (165,110) | (160,022) | (175,079) | (180,287) | (165,845) | (150,668) |
| Net Increase/(Decrease) in Cash & Cash Equivalents | - | 380,747 | (421,179) | (590,408) | (577,959) | (543,263) | (79,938) | (0) | 0 | (0) | (0) | 0 |
| plus: Cash, Cash Equivalents & Investments - beginning of year | - | 2,832,000 | 3,212,747 | 2,791,568 | 2,201,160 | 1,623,200 | 1,079,938 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Cash & Cash Equivalents - end of the year | - | 3,212,747 | 2,791,568 | 2,201,160 | 1,623,200 | 1,079,938 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Cash & Cash Equivalents - end of the year | 2,832,000 | 3,212,747 | 2,791,568 | 2,201,160 | 1,623,200 | 1,079,938 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Investments - end of the year | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 | 7,348,517 | 6,865,488 | 6,431,177 | 6,053,874 | 5,631,541 | 5,412,224 |
| Cash, Cash Equivalents & Investments - end of the year | 10,632,000 | 11,012,747 | 10,591,568 | 10,001,160 | 9,423,200 | 8,879,938 | 8,348,517 | 7,865,488 | 7,431,177 | 7,053,874 | 6,631,541 | 6,412,224 |
| Representing: | | | | | | | | | | | | |
| - External Restrictions | 775,000 | 775,000 | 775,000 | 775,000 | 775,000 | 775,000 | 775,000 | 775,000 | 775,000 | 775,000 | 775,000 | 775,000 |
| - Internal Restrictions | 4,494,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 | 4,344,000 |
| - Unrestricted | 5,363,000 | 5,893,747 | 5,472,568 | 4,882,160 | 4,304,200 | 3,760,938 | 3,229,517 | 2,746,488 | 2,312,177 | 1,934,874 | 1,512,541 | 1,293,224 |
| | 10,632,000 | 11,012,747 | 10,591,568 | 10,001,160 | 9,423,200 | 8,879,938 | 8,348,517 | 7,865,488 | 7,431,177 | 7,053,874 | 6,631,541 | 6,412,224 |

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CASH FLOW STATEMENT - WATER FUND
Scenario: Estimates Meeting 14th May 2020

| | Actuals | Current Year | Projected Years | | | | | | | | | |
|---|------------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Cash Flows from Operating Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Rates & Annual Charges | - | 853,707 | 838,417 | 861,972 | 888,341 | 915,502 | 943,478 | 972,293 | 1,001,972 | 1,032,542 | 1,064,029 | 1,096,460 |
| User Charges & Fees | - | 1,210,884 | 1,290,547 | 1,325,771 | 1,365,559 | 1,406,541 | 1,448,752 | 1,492,230 | 1,537,012 | 1,583,137 | 1,630,646 | 1,679,580 |
| Interest & Investment Revenue Received | - | 26,900 | 22,400 | 22,520 | 22,641 | 22,764 | 22,887 | 23,012 | 23,138 | 23,266 | 23,394 | 23,524 |
| Grants & Contributions | - | 627,002 | 46,212 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 | 9,200 |
| Bonds & Deposits Received | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | 59,254 | 37,822 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 | 25,100 |
| Payments: | | | | | | | | | | | | |
| Employee Benefits & On-Costs | - | (354,441) | (316,418) | (323,562) | (330,882) | (338,384) | (346,072) | (353,950) | (361,937) | (370,123) | (378,514) | (387,115) |
| Materials & Contracts | - | (1,286,160) | (1,244,519) | (1,258,546) | (1,274,589) | (1,291,114) | (1,308,134) | (1,325,665) | (1,343,722) | (1,362,320) | (1,381,477) | (1,401,208) |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - |
| Bonds & Deposits Refunded | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | (101,450) | (103,352) | (106,453) | (109,646) | (112,936) | (116,324) | (119,813) | (123,408) | (127,110) | (130,923) | (134,851) |
| Net Cash provided (or used in) Operating Activities | - | 1,035,696 | 571,109 | 556,003 | 595,724 | 636,674 | 678,888 | 722,407 | 767,356 | 813,692 | 861,455 | 910,691 |
| Cash Flows from Investing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Sale of Investment Securities | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Real Estate Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Disposal Groups | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions Received from Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Investing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Purchase of Investment Securities | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | - | (1,237,700) | (345,000) | (315,000) | (275,000) | (245,000) | (240,000) | (340,000) | (230,000) | (230,000) | (230,000) | (230,000) |
| Purchase of Real Estate Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors & Advances Made | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributions Paid to Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Investing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash provided (or used in) Investing Activities | - | (1,237,700) | (345,000) | (315,000) | (275,000) | (245,000) | (240,000) | (340,000) | (230,000) | (230,000) | (230,000) | (230,000) |
| Cash Flows from Financing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Proceeds from Borrowings & Advances | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from Finance Leases | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Repayment of Borrowings & Advances | - | - | - | - | - | - | - | - | - | - | - | - |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions to Minority Interests | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash Flow provided (used in) Financing Activities | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Increase/(Decrease) in Cash & Cash Equivalents | - | (202,004) | 226,109 | 241,003 | 320,724 | 391,674 | 438,888 | 382,407 | 537,356 | 583,692 | 631,455 | 680,691 |
| plus: Cash, Cash Equivalents & Investments - beginning of year | - | 1,141,000 | 938,996 | 1,165,105 | 1,406,108 | 1,726,832 | 2,118,506 | 2,557,394 | 2,939,801 | 3,477,157 | 4,060,848 | 4,692,304 |
| Cash & Cash Equivalents - end of the year | - | 938,996 | 1,165,105 | 1,406,108 | 1,726,832 | 2,118,506 | 2,557,394 | 2,939,801 | 3,477,157 | 4,060,848 | 4,692,304 | 5,372,995 |
| Cash & Cash Equivalents - end of the year | 1,141,000 | 938,996 | 1,165,105 | 1,406,108 | 1,726,832 | 2,118,506 | 2,557,394 | 2,939,801 | 3,477,157 | 4,060,848 | 4,692,304 | 5,372,995 |
| Investments - end of the year | - | - | - | - | - | - | - | - | - | - | - | - |
| Cash, Cash Equivalents & Investments - end of the year | 1,141,000 | 938,996 | 1,165,105 | 1,406,108 | 1,726,832 | 2,118,506 | 2,557,394 | 2,939,801 | 3,477,157 | 4,060,848 | 4,692,304 | 5,372,995 |
| Representing: | | | | | | | | | | | | |
| - External Restrictions | - | - | - | - | - | - | - | - | - | - | - | - |
| - Internal Restrictions | - | - | - | - | - | - | - | - | - | - | - | - |
| - Unrestricted | 1,141,000 | 938,996 | 1,165,105 | 1,406,108 | 1,726,832 | 2,118,506 | 2,557,394 | 2,939,801 | 3,477,157 | 4,060,848 | 4,692,304 | 5,372,995 |
| | 1,141,000 | 938,996 | 1,165,105 | 1,406,108 | 1,726,832 | 2,118,506 | 2,557,394 | 2,939,801 | 3,477,157 | 4,060,848 | 4,692,304 | 5,372,995 |

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CASH FLOW STATEMENT - SEWER FUND
Scenario: Estimates Meeting 14th May 2020

| | Actuals | Current Year | Projected Years | | | | | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Cash Flows from Operating Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Rates & Annual Charges | - | 453,113 | 360,617 | 451,164 | 473,266 | 487,875 | 502,922 | 518,421 | 534,385 | 550,827 | 567,763 | 585,207 |
| User Charges & Fees | - | 163,448 | 161,090 | 164,855 | 169,801 | 174,895 | 180,141 | 185,546 | 191,112 | 196,845 | 202,751 | 208,833 |
| Interest & Investment Revenue Received | - | 63,370 | 36,693 | 35,757 | 34,792 | 33,798 | 32,774 | 31,719 | 30,633 | 29,513 | 28,359 | 28,067 |
| Grants & Contributions | - | 8,800 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 | 8,300 |
| Bonds & Deposits Received | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | 3,300 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Payments: | | | | | | | | | | | | |
| Employee Benefits & On-Costs | - | (120,997) | (102,544) | (104,829) | (107,170) | (109,569) | (112,027) | (114,546) | (117,092) | (119,701) | (122,375) | (125,117) |
| Materials & Contracts | - | (498,542) | (469,311) | (471,372) | (473,903) | (476,510) | (479,195) | (481,960) | (484,808) | (487,742) | (490,764) | (493,876) |
| Borrowing Costs | - | - | - | - | - | - | - | - | - | - | - | - |
| Bonds & Deposits Refunded | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | (20,000) | (26,000) | (26,660) | (27,340) | (28,040) | (28,761) | (29,504) | (30,269) | (31,057) | (31,869) | (32,705) |
| Net Cash provided (or used in) Operating Activities | - | 52,492 | (30,155) | 58,215 | 78,746 | 91,749 | 105,155 | 118,976 | 133,261 | 147,986 | 163,165 | 179,709 |
| Cash Flows from Investing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Sale of Investment Securities | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Real Estate Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors Receipts | - | 30,072 | 30,982 | 31,919 | 32,882 | 33,877 | 34,901 | 35,956 | 37,042 | 38,162 | 19,512 | - |
| Sale of Disposal Groups | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions Received from Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Investing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Purchase of Investment Securities | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | - | (264,000) | (3,000) | (228,000) | (3,000) | (28,000) | (3,000) | (28,000) | (203,000) | (28,000) | (3,000) | (3,000) |
| Purchase of Real Estate Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors & Advances Made | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributions Paid to Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Investing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash provided (or used in) Investing Activities | - | (233,928) | 27,982 | (196,081) | 29,882 | 5,877 | 31,901 | 7,956 | (165,958) | 10,162 | 16,512 | (3,000) |
| Cash Flows from Financing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Proceeds from Borrowings & Advances | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from Finance Leases | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Repayment of Borrowings & Advances | - | - | - | - | - | - | - | - | - | - | - | - |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions to Minority Interests | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash Flow provided (used in) Financing Activities | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Increase/(Decrease) in Cash & Cash Equivalents | - | (181,436) | (2,173) | (137,866) | 108,628 | 97,626 | 137,056 | 126,932 | (32,697) | 158,148 | 179,677 | 176,709 |
| plus: Cash, Cash Equivalents & Investments - beginning of year | - | 2,309,000 | 2,127,564 | 2,125,390 | 1,987,524 | 2,096,152 | 2,193,779 | 2,330,835 | 2,457,767 | 2,425,070 | 2,583,217 | 2,762,894 |
| Cash & Cash Equivalents - end of the year | - | 2,127,564 | 2,125,390 | 1,987,524 | 2,096,152 | 2,193,779 | 2,330,835 | 2,457,767 | 2,425,070 | 2,583,217 | 2,762,894 | 2,939,603 |
| Cash & Cash Equivalents - end of the year | 2,309,000 | 2,127,564 | 2,125,390 | 1,987,524 | 2,096,152 | 2,193,779 | 2,330,835 | 2,457,767 | 2,425,070 | 2,583,217 | 2,762,894 | 2,939,603 |
| Investments - end of the year | - | - | - | - | - | - | - | - | - | - | - | - |
| Cash, Cash Equivalents & Investments - end of the year | 2,309,000 | 2,127,564 | 2,125,390 | 1,987,524 | 2,096,152 | 2,193,779 | 2,330,835 | 2,457,767 | 2,425,070 | 2,583,217 | 2,762,894 | 2,939,603 |
| Representing: | | | | | | | | | | | | |
| - External Restrictions | - | - | - | - | - | - | - | - | - | - | - | - |
| - Internal Restrictions | - | - | - | - | - | - | - | - | - | - | - | - |
| - Unrestricted | 2,309,000 | 2,127,564 | 2,125,390 | 1,987,524 | 2,096,152 | 2,193,779 | 2,330,835 | 2,457,767 | 2,425,070 | 2,583,217 | 2,762,894 | 2,939,603 |
| | 2,309,000 | 2,127,564 | 2,125,390 | 1,987,524 | 2,096,152 | 2,193,779 | 2,330,835 | 2,457,767 | 2,425,070 | 2,583,217 | 2,762,894 | 2,939,603 |

**Bogan Shire Council
Revenue Policy (General)
2020/2021**



Introduction

The *Local Government Act 1993* requires a Council to include a Statement of Revenue Policy in each Management Plan. In compiling this statement, a number of significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council is continuing to face increasing cost pressures while being relatively constrained with a static revenue base. The 2020/2021 Operational Budget has been formulated within these income and cost constraints.

The major factors to be considered in this Statement of Revenue Policy include:

The Minister for Local Government has given approval for Council to increase its notional general income by 2.7%.

Council will ensure all rates, fees and charges will be applied equitably in accordance with the *Local Government Act 1993*.

Council supports the user pay principle in assessing the levying of fees and charges and the amounts to which they are set, this is balanced with the needs of those in the community for whom it would impose undue hardship.

Council obtains its funds from a range of sources including:

- Grants
- Rates
- User Charges
- Investments
- Private Works
- Other Income
- Loans
- Internal Charges
- Transfers from Reserves

| Operating Budget | | | |
|--|--------------------|--------------------------------|-------------------|
| Source Of Funds | | Application of Funds | |
| Grants & Cont | -7,576,424 | Labour | 8,331,908 |
| Rates & Annual Charges | -5,100,107 | Plant | 2,487,980 |
| User Charges & Fees | -3,159,398 | Depreciation | 4,029,800 |
| investment income | -169,891 | Debt Service | 78,931 |
| Internal Income | -5,210,312 | Materials and contracts | 5,500,236 |
| Other Revenues | -172,076 | Other Expenses | 1,480,345 |
| | | Internal expenses | 1,498,781 |
| Sub Total | -21,388,208 | | |
| Total | -21,388,208 | Total | 23,407,981 |
| Reconcile Cash Result | | | |
| Less Operating Revenue | | | -21,388,208 |
| Sub-Total | | | 2,019,773 |
| Add Back Depreciation | | | -4,029,800 |
| Cash from Current Year Available to Fund Capital | | | -2,010,027 |
| Add loan proceeds to fund capital projects | | | 0 |
| Add Trf from Plant, Water & Sewer Reserve | | | -35,628 |
| Add cash from Capital Contributions | | | 0 |
| Add Grants to fund Capital Projects | | | -1,650,286 |
| Add Sale of Plant | | | -566025 |
| Less Capital Budget Spending including Plant | | | 4,348,693 |
| Less Capital Loan Repayments | | | 146,843 |
| | | Nett Deficit | 233,570 |
| | | Trf from Cash Reserves 2020/21 | -483,509 |
| | | Nett Surplus | -249,939 |

Proposed Rates and Charges

Rating Method Options

The *Local Government Act 1993* provides Council with the following three alternative methods:

1. Solely ad valorem rating i.e. cents in the \$ on land value.
2. Minimum rate plus ad valorem rate.
3. A base amount of up to 50% of the total yield required to be raised from a category or sub category of a rate and applied to all rateable parcels within that category or sub category plus an ad valorem rate to raise the additional required.

Council presently uses the minimum plus ad valorem rate, a method that has been in operation for many years and has proved satisfactory.

Rates Statement

Rates are levied on the land value of the property (as determined by the Valuer General) and in accordance with the *Local Government Act (1993)*.

Categorisation of Land for Purposes of Ordinary Rates

Council in accordance with Section 514 *Local Government Act 1993* must declare each parcel of rateable land in its area to be within one of the following categories:

- Farmland
- Residential
- Mining
- Business

Council utilises the provisions of Section 528 and 529 of the *Local Government Act 1993* in applying differential rating to the categories of ordinary rates.

The criteria in determining the categorisation of land is as follows:

Rate may be the same or different within a category

1. Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area.
2. A sub-category may be determined:
 - a. for the category “farmland”—according to the intensity of land use, the irrigability of the land or economic factors affecting the land, or
 - b. for the category “residential”—according to whether the land is rural residential land or is within a centre of population, or
 - c. for the category “mining”—according to the kind of mining involved, or
 - d. for the category “business”—according to a centre of activity.

Note: In relation to the category “business”, a centre of activity might comprise a business centre, an industrial estate or some other concentration of like activities.
3. The ad valorem amount (the amount in the dollar) of the ordinary rate may be the same for all land within a category or it may be different for different sub-categories.

4. Land may be taken to be irrigable for the purposes of subsection (2) (a) if, and only if, it is the subject of a water right within the meaning of the [Valuation of Land Act 1916](#).

Categorisation as farmland

- 1 Land is to be categorised as ***farmland*** if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding, bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the *Fisheries Management Act 1994*, or any combination of those businesses or industries) which:
 - a. has a significant and substantial commercial purpose or character, and
 - b. is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2 Land is not to be categorised as farmland if it is rural residential land.
- 3 The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

Categorisation as Residential

Land is to be categorised as ***residential*** if it is a parcel of rateable land valued as one assessment and:

- a. its dominant use is for residential accommodation (other than as a hotel, motel, guesthouse, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or
- b. in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes, or
- c. it is rural residential land.

Note: 1a. For the purposes of this section, a boarding house or a lodging house means a building wholly or partly let as lodging in which each letting provides the tariff-paying occupant with a principal place of residence and in which:

- a. each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the Minister by order published in the Gazette for the purposes of this subsection, and
- b. there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive months, or any period totalling 3 months during the last year, and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.

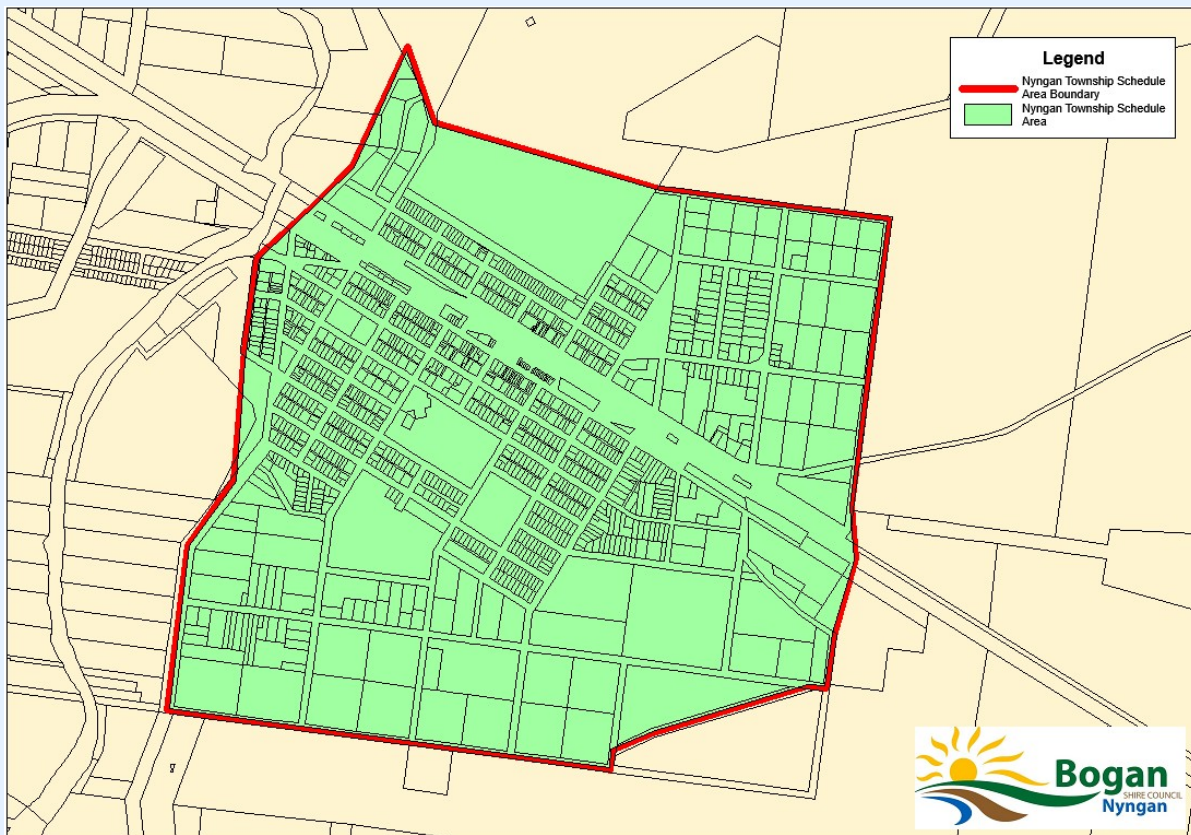
4 The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

Residential – Nyngan Shire Area

All residential land within the boundaries set out in the schedule hereunder.

Nyngan Township Schedule Area

All that land enclosed by a line commencing at the south eastern corner of suburban section 34 in the town and parish of Nyngan then running in a south westerly direction along the flood control levee across portion 94 and section 18 to the corner of Bexon Street and Boundary Street East then westerly along the southern boundaries of suburban sections 17, 16,15 and 14 to Tottenham Road, then generally northerly along the levee bank constructed on the western side of the town of Nyngan to the junction of the levee bank with Moonagee Road then generally south easterly and southerly by that road to a point opposite the western extension of Jubilee Street then easterly along an extension of Jubilee Street to the north eastern corner of suburban section 2, then southerly from that point of along the eastern boundaries of suburban section 2, 3, 6, 7, 35 and 34 to the point of commencement, excluding all land within this area currently zoned 1 (c) (rural small holdings) under Council's Local Environmental Plan 1991.



Those sections zoned 1 (c) (rural small holdings) within the above schedule include Sections 12, 13, 14, 15, 16, Part Sections 18 and 94 within the flood control levee, Section 34, part Section 6 (lots 1-4), Sections 1 and 2 and Section 15 (DP 755305).

Residential – Girilambone, Hermidale & Coolabah

All land used for residential purposes that is contained in the townships of Girilambone, Hermidale and Coolabah.

Residential

All residential land in the Shire not contained in the designated schedule area, including land categories “Rural Residential” by definition under the *Local Government Act, 1993*.

Residential - Rural

The definition of Rural Residential Land is reproduced below:-

“rural residential land” means land that:

- Is the site of a dwelling; and
- Is not less than 2 hectares and not more than 40 hectares in area; and

Is either:

- not zoned or otherwise designated for use under an environmental planning instrument; or
- zoned or otherwise designated for use under such an instrument for non-urban purposes; and
- does not have a significant and substantial commercial purpose or character.

Categorisation as Mining

- 1 Land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.
- 2 The regulations may prescribe circumstances in which land is or is not to be categorised as mining.

Mining – Nyngan Shire Area

The whole Shire area.

Categorisation as Business

Land is to be categorised as **business** if it cannot be categorised as farmland, residential or mining.

Business – Nyngan

All land within the boundaries set out in the schedule referred to in the residential section above.

Business – Girilambone, Hermidale and Coolabah

All land within the boundaries of Girilambone, Hermidale and Coolabah

Business

All other land not categorised as farmland, residential or in the above mentioned business categories.

Strata lots and company titles taken to be separate parcels of land for categorisation

For the purposes of this Part:

- a. each lot in a strata plan that is registered under the Strata Schemes (Freehold Development) Act 1973 or the Strata Schemes (Leasehold Development) Act 1986, and
- b. each dwelling or portion of the kind referred to in section 547 (1), is taken to be a separate parcel for the purposes of categorisation.

Mixed development land

- (1) Definitions In this section, "mixed development land" and "non-residential land" have the same meanings as in section 14BB of the [Valuation of Land Act 1916](#) .
- (2) Categorisation of parts of mixed development land If a valuation is furnished under the [Valuation of Land Act 1916](#) for mixed development land:
 - a. the part of the land that is non-residential land is taken to have been categorised as business, and
 - b. the part of the land that is not non-residential land is taken to have been categorised as residential, despite sections 515-518.
- (3) Sub-categories. Council may determine a sub-category for a part of land to which subsection (2) applies according to the category determined by that subsection for the part.
- (4) Apportionment of rates and charges A rate, the base amount of a rate, or the minimum amount of a rate or of a charge, that is made and levied according to categories or sub-categories of land is to apply to a parcel of mixed development land according to the percentages represented by the apportionment factor for the parcel ascertained under section 14X of the [Valuation of Land Act 1916](#).

Pensioner Concessions

Section 575 of the Local Government Act 1993, provides for concessions on Council rates and charges for eligible pensioners. By virtue of Section 575, an eligible pensioner may apply to Council for annual concessions on a rate or charge of:

- Up to \$250.00 on all ordinary rates and charges for domestic waste management services
- Up to \$87.50 on annual water charges. - Up to \$87.50 on annual sewer charges

Applications for concessions must be made in writing using the appropriate form available from Council's Rates Department. You can only claim a concession on the property if it is the sole or principal place you live.

The Council believes that the concession rates set by the NSW State Government are adequate, equitable and require no additional concession to be offered by the Council.

How is vacant land to be categorised?

If vacant land is unable to be categorised under section 515, 516 or 517, the land is to be categorised:

- a. if the land is zoned or otherwise designated for use under an environmental planning instrument—according to any purpose for which the land may be used after taking into account the nature of any improvements on the land and the nature of surrounding development, or
- b. if the land is not so zoned or designated—according to the predominant categorisation of surrounding land.

Notice of declaration of category

A Council must give notice to each rateable person of the category declared for each parcel of land for which the person is rateable.

1 The notice must be in the approved form and must:

- a. state that the person has the right to apply to the council for a review of the declaration that the land is within the category stated in the notice, and
- b. state that the person has the right to appeal to the Land and Environment Court if dissatisfied with the council's review, and
- c. refer to sections 525 and 526.

Council's Preferred Rating Structure

Council, in levying their 2020/2021 rates should take necessary steps to avoid exceeding their allowable notional yield. All figures are based on valuations on hand as at April 2020 and there may be properties awaiting amended valuations due to split valuations, amalgamations or objections to the new land values applied for rating from 01/07/2020.

Rate Structure for 2020/2021

Council proposes to use the allowable rate pegging limit to be distributed evenly across all rating categories and sub-categories. Minimum rates will increase by an average of 2.6%.

Table1: Rates for 2020/2021

| Rating Category/Sub Category | No. of Assessments | Ad Valorems | Minimums | 2020/2021 Anticipated Yield |
|------------------------------|--------------------|-------------|----------|-----------------------------|
| RESIDENTIAL NYNGAN | 917 | 0.0098910 | 275 | 287,954 |
| RESIDENTIAL | 9 | 0.0067535 | 166 | 4,614 |
| RESIDENTIAL RURAL | 14 | 0.0044647 | 166 | 9,493 |
| FARMLAND | 623 | 0.0033293 | 264 | 1,808,789 |
| RESIDENTIAL HERMIDALE | 49 | 0.0058380 | 168 | 8,245 |
| RESIDENTIAL GIRILAMBONE | 53 | 0.00490010 | 168 | 8,918 |
| RESIDENTIAL COOLABAH | 27 | 0.0326390 | 168 | 4,543 |
| BUSINESS NYNGAN | 126 | 0.0499049 | 307 | 221,649 |
| BUSINESS | 36 | 0.0064440 | 307 | 19,691 |
| BUSINESS HERMIDALE | 13 | 0.0095674 | 171 | 2,356 |
| BUSINESS GIRILAMBONE | 6 | 0.0008294 | 171 | 1,028 |
| BUSINESS COOLABAH | 5 | 0.0357352 | 171 | 869 |
| MINING | 4 | 0.1002872 | 393 | 691,480 |
| BUSINESS UNKNOWN | 57 | 0.0000011 | 2 | 117 |
| *****Totals***** | 1,939 | | | 3,069,746 |

How General Rates are Calculated

The calculation used to ascertain the proposed general rates for an individual property are:

$$LV \times AV / 100 = \$$$

Note: LV = Land Value AV = Ad Valorem / = Division \$ = Proposed General Rate

Note: If the result of the calculation is under the amount shown in the Minimum column of the above table for the category or sub-category required, then the Minimum rate is payable.

Interest on Overdue Rates

Council applies the maximum allowable interest rate in accordance with Section 566 of the *Local Government Act 1993*. Council has been notified for the 2020/2021 year the interest rate will be 7.5%

Annual and User Charges

Council provides a range of services on an annual basis for which it charged an annual or user charge.

- Water Supply
- Sewerage Services
- Domestic Waste
- Other Waste

In determining its pricing structure and its pay for use model, Council considered the following issues:

- Distribution of costs equitably among consumers and the elimination of cross subsidies
- Efficient water use by consumers
- Environmental protection and sustainability of natural resources
- Compliance with Government directive impart of the pricing policy on customers and consumption behaviour.

Water Charges

Council has implemented a two-part water charging policy, as per Best Practice guidelines, consisting of an annual Water Access Charge and a Water Consumption Charge.

Consumption Charges

Council will levy Water Consumption (usage) charges based on the number of kilolitres consumed at a rate set out in the table below.

| Charge Treated Water 2019/2020 | Charge Treated Water 2020/2021 | Charge Raw Water 2019/2020 | Charge Raw Water 2020/2021 |
|--------------------------------|--------------------------------|----------------------------|----------------------------|
| 2.00/kl | 2.00/kl | 0.67/kl | 0.67/kl |

Access Charge

Council will levy an annual Water Access Charge based on the size of the water meter(s) connected, or, if there is no water meter connected, the appropriate minimum charge. Each additional water meter will be charged an access charge according to the size of the meter. Therefore, in accordance with the provisions of Section 535 and Section 552 of the *Local Government Act 1993*, and the *NSW Water Management Act & Regulations*, Water Supply Access Charges be levied on all properties (except for those non-rateable properties described in part (c) of the non-rateable properties section shown below), which is:

S552(1)(a)

Land that is supplied with water from a water pipe of the Council; and

S552(1)(b)

Land that is situated within 225 metres of a water pipe of the Council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, (*and confined within the area shown on each of the Town Water Supply areas*), and although the land is not actually supplied with water from any water pipe of the Council.

Subject to S552(2)

.....water being able to be supplied to some part of the land from a standpipe at least 1 metre in height from the ground level, if such a pipe were laid and connected to Council's mains.

Water Access Charges – Residential & Non-Residential

| Service Size | Volume Factor | Annual Access Charge 2019/2020 | Annual Access Charge 2020/2021 | No. Services | Estimated Yield 2020/2021 |
|--|---------------|--------------------------------|--------------------------------|--------------|---------------------------|
| 20 | | 591 | 591 | 997 | 588,133 |
| 25 | | 951 | 951 | 84 | 79,884 |
| 32 | | 1,561 | 1,561 | 11 | 17,171 |
| 40 | | 2,440 | 2,440 | 15 | 36,600 |
| 50 | | 3,815 | 3,815 | 15 | 57,225 |
| 100 | | 15,253 | 15,253 | 2 | 30,506 |
| 20 CSO | | 158 | 158 | 4 | 632 |
| Sub Total | | | | 1,124 | 810,151 |
| Water Meter Reading Charge for connections with nil reads up to 10KL consumption | | | 90 | 60 | 5,400 |
| | | | | | 815,551 |

Other Water Supply Services

| Location | Annual Charge 2019/2020 | Annual Charge 2020/2021 | No. Services | Estimated Yield 2020/2021 |
|---------------------------------------|------------------------------|------------------------------|-----------------|------------------------------|
| Hermidale—Raw Water Access | 698 | 698 | 29 | 20,242 |
| Girilambone—Raw Water Access | 480 | 480 | 29 | 13,920 |
| Coolabah—Raw Water Access | 480 | 480 | 17 | 8,160 |
| Nyngan—Raw Water Access | 480 | 480 | 2 | 960 |
| Sub Total | | | | 43,282 |
| Non-Rateable Girilambone | 481 | 481 | 2 | 962 |
| Non-Rateable Hermidale | 698 | 698 | 1 | 698 |
| Sub Total | | | | 1,660 |
| Albert Priest Channel - Access | \$25.48 per ML allocation | \$26.10 per ML Allocation | | |
| Albert Priest Channel - Usage | \$39.27 per ML of usage | \$40.30 per ML of usage | | |
| Total | | | | \$858,863 |

Water Access Charges Non-rateable properties:

**NOTE:

“Non-rateable properties” refers to properties that are defined as “non-rateable” under the *Local Government Act 1993*.

- a) Water Access Charges will be levied for access to the water supply system as for rateable properties.
- b) All variable Consumption (usage) charges will be levied as for rateable properties
- c) Non-rateable State Government properties of a non-commercial nature without a water connection and not utilising the service will not be levied an annual fixed Water Access Charge.

Residential and rural residential properties outside town or village boundaries

Residences outside the existing town and village boundaries connected to the water supply, will be charged the normal town water supply charges including annual fixed Water Access Charges and the applicable variable town usage charges as set out in the above tables or any special charge or consumption charge or tariff as it deems necessary or appropriate.

Sewer Charges

RESIDENTIAL SEWER ACCESS CHARGES – Nyngan

(Section 501 *Local Government Act 1993*)

Council charge residential properties a minimum annual Sewer Access Supply charge per assessment. The annual Sewerage Access Supply charge will be applied to all single dwellings, strata units and vacant land, categorised as Residential Nyngan, under the following criteria:

For rateable properties inside town or village boundary

In accordance with the provisions of Sections 535, 501 and 552 of the *Local Government Act 1993*, a Sewer Access Supply Charge will be levied on all rateable land within the area shown on the Town or Village Sewer Supply area except: i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; ii) Land from which sewerage could not be discharged into any sewer of the Council.

For rateable properties outside town or village boundary

Rateable properties outside the existing village boundary, and connected to the town sewer supply, will be charged the normal town Sewer Access Supply charges.

Residential Flat Sewer Charge

As per Best Practise Guidelines, in the case of properties which may contain more than one dwelling unit, such as Dual Occupancies, Multi-dwellings, Residential flats, (excluding granny flats), an annual Residential Flat Sewer charge, will be levied per each 'dwelling unit'.

| Service Type | Charge 2019/2020 | Charge 2020/2021 | Number Services | Estimated Yield |
|------------------------|------------------|------------------|-----------------|-----------------|
| Residential | \$540 per meter | \$420 per meter | 786 | 330,120 |
| Residential Flat Sewer | \$415 per flat | \$415 per flat | 55 | 22,825 |
| Residential Vacant | | \$540 per meter | 23 | 12,420 |

The relevant definitions of a dual occupancy, residential flat building and multi dwellings per the Bogan LEP 2011 is provided below.

Definitions:

Dual occupancy (attached) - 2 dwellings on one lot of land that are attached to each other, but does not include a secondary dwelling.

Dual occupancy (detached) - 2 detached dwellings on one lot of land, but does not include a secondary dwelling.

Multi dwelling housing - 3 or more dwellings (whether attached or detached) on one lot of land, each with access at ground level, but does not include a residential flat building. Multiple Dwelling properties are a classification of housing where multiple separate housing units for residential inhabitants are contained within one building or several buildings within one complex.

Residential flat building - a building containing 3 or more dwellings, but does not include an attached dwelling or multi dwelling housing.

Secondary Dwelling (Granny Flats) - a self-contained dwelling that:

- (a) is established in conjunction with another dwelling (the principal dwelling), and
- (b) is on the same lot of land as the principal dwelling, and
- (c) is located within, or is attached to, or is separate from, the principal dwelling.

NON-RESIDENTIAL SEWER ACCESS CHARGE – Nyngan

(Sec 501 Local Government Act 1993)

Council will charge non-residential Nyngan ratepayers (ie any assessment not rated as Residential), a Sewer Access Supply charge as per best practice guidelines based on their water meter connection size, sewerage discharge factor and water usage. This will be charged per assessment per water meter. The sewer access charge for the 2020/2021 rating year will be charged in accordance with the Department of Land and Water Conservation “Water Supply, Sewerage & Trade Waste Pricing Guidelines”.

Non-Residential Sewer Access Charges based on service size are shown below:

| Service Type | Service Size | Discharge Factor | Services | Current Charge 2019/2020 | Proposed Charge 2020/2021 | Estimated Yield |
|----------------------------|--------------|------------------|----------|--------------------------|---------------------------|------------------|
| Non- Residential Sewer A/C | 20/25mm | 10% | 1 | \$540 | \$540 | \$540 |
| Non- Residential Sewer A/C | 40mm | 10% | 1 | \$648 | \$648 | \$648 |
| Non- Residential Sewer A/C | 50mm | 10% | 1 | \$1,013 | \$1,013 | \$1,013 |
| Non- Residential Sewer A/C | 100mm | 10% | 1 | \$4,050 | \$4,050 | \$4,050 |
| Non- Residential Sewer A/C | 20/25mm | 30% | 10 | \$540 | \$540 | \$5,400 |
| Non- Residential Sewer A/C | 40mm | 30% | 3 | \$648 | \$648 | \$1,944 |
| Non- Residential Sewer A/C | 50mm | 30% | 6 | \$1,013 | \$1,013 | \$6,078 |
| Non- Residential Sewer A/C | 100mm | 30% | 1 | \$4,050 | \$4,050 | \$4,050 |
| Non- Residential Sewer A/C | 20/25mm | 50% | 12 | \$540 | \$540 | \$6,480 |
| Non- Residential Sewer A/C | 40mm | 50% | 0 | \$1,944 | \$1,944 | \$0 |
| Non- Residential Sewer A/C | 50mm | 50% | 3 | \$1,688 | \$1,688 | \$5,064 |
| Non- Residential Sewer A/C | 100mm | 50% | 0 | \$12,150 | \$12,150 | \$0 |
| Non- Residential Sewer A/C | 20mm | 90% | 61 | \$540 | \$540 | \$32,940 |
| Non- Residential Sewer A/C | 25mm | 90% | 15 | \$759 | \$759 | \$11,385 |
| Non- Residential Sewer A/C | 40mm | 90% | 7 | \$1,944 | \$1,944 | \$13,608 |
| Non- Residential Sewer A/C | 50mm | 90% | 5 | \$3,038 | \$3,038 | \$15,190 |
| Non- Residential Sewer A/C | 100mm | 90% | 1 | \$12150 | \$12150 | \$12,150 |
| Effluent Disposal Charge | | | 3 | \$333 | \$333 | \$999 |
| Total | | | | | | \$121,539 |

In accordance with the provisions of Section 535, 501 and 552 of the Local Government Act 1993, a Sewer Access Supply Charge will be levied on all rateable land within the area shown on the Town or Village Sewer Supply area except: i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; ii) Land from which sewerage could not be discharged into any sewer of the Council.

NON-RESIDENTIAL SEWER USAGE CHARGES – Nyngan

(Sec 501 Local Government Act 1993)

Best practice guidelines for non-residential customers involves an appropriate sewer usage charge is required for the estimated volume discharged to the sewerage system based on the capacity requirements that their loads place on the system relative to residential customers. Grant funding for sewerage augmentation was conditional on council adopting these pricing guidelines.

The use of the sewerage service by all non-residential properties will be charged on a quarterly basis in accordance with the following structure:

$$B = \text{SDF} \times (\text{AC} + \text{C} \times \text{UC})$$

$$B = \text{Sewerage charge non residential}$$

SDF = Sewerage Discharge factor

AC = () Access Charge

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$1.96

The proposed access charge for non-residential customers will not be less than the charge for residential charges \$540.

NON-RESIDENTIAL SEWER USER CHARGES – NON RATEABLE PROPERTIES

(Schools and Churches etc.)

(Sec 501 Local Government Act 1993)

Council can provide Community Service Obligations (CSOs) to non-rateable properties and Council has such a scheme in place. These non-rateable properties are not subject to the access charge but are responsible for water and sewer usage charges. The charges for 2020/2021 will be calculated as follows:

$$B = \text{SDF} \times \left(\text{AC} + \text{C} \times \text{UC} \right) \times \frac{\text{D}^2}{\text{AC}_{20}}$$

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

AC = () Access Charge

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.07

The proposed charge for non-residential customers will not be less than the charge for residential charges \$540.

NON-RESIDENTIAL SEWER ACCESS CHARGES – MULTIPLE USE PROPERTIES

(Flats, Motels, Hotels, Caravan Parks etc.)

(Sec 501 Local Government Act 1993)

Best practice sewerage pricing involves a uniform annual sewerage bill for multiple use properties (flats, motels, hotels, caravan parks, etc.). Grant funding for sewerage augmentation was conditional on council adopting these pricing guidelines. The charges for 2020/2021 will be calculated as follows:

$$B = \text{SDF} \times \left(\text{AC} + \text{C} \times \text{UC} \right) \times \frac{\text{D}^2}{\text{AC}_{20}}$$

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

AC = () Access Charge

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.07

Discharge Factors applied through Councils adopted Sewerage Services Pricing Policy

| Discharger | Discharge Factor | Discharger | Discharge Factor |
|----------------------|------------------|--------------------------|------------------|
| Aged Care Facility | .90 | Medical Centres | .90 |
| Bakery | .90 | Mixed Business | .90 |
| Caravan Parks | .50 | Home Based Small | .50 |
| Church's | .90 | Motel | .90 |
| RSL Club | .90 | Motor Repairers | .90 |
| Bowling Club | .10 | Multiple Units | .90 |
| Golf Club | .10 | Nurseries | .10 |
| Cottage Industry | .50 | Office Based | .90 |
| Butchers | .90 | Other (default category) | .90 |
| Dental Surgery | .90 | Parks & Gardens | .10 |
| Doctor | .90 | Panel Beater | .90 |
| Engineering Services | .90 | Public Amenities | 1.0 |
| Hardware Store | .90 | Restaurant | .90 |
| Hospital | .50 | Schools, Pre-Schools | .30 |
| Florist | .50 | Service Stations | .90 |
| Guest House | .90 | Supermarkets | .90 |
| Halls | .90 | Swimming Pool Complex | .50 |
| Hairdressers | .90 | Takeaway Shop | .90 |
| Hotel/Tavern | .90 | Utility Services | .90 |
| Laundromat | .90 | Veterinary Clinic | .90 |
| Library | .90 | | |

Waste Management Charges

DOMESTIC WASTE MANAGEMENT CHARGE – Nyngan

(Sec 496 Local Government Act 1993)

- (1) A Council must make and levy an annual charge for the provision of domestic waste management services for each parcel of rateable land for which the service is available.
- (2) A Council may make an annual charge for the provision of a domestic waste management service for a parcel of land that is exempt from rating if:
 - a. the service is available for that land, and
 - b. the owner of that land requests or agrees to the provision of the service to that land, and
 - c. the amount of the annual charge is limited to recovering the cost of providing the service to that land.

Council does not have to obtain ministerial approval in terms of Section 508(2) of the *Local Government Act 1993* in regard to Domestic Waste Management (DWM) charges for 2020/2021. Council has reviewed the waste management operations in order to determine the appropriate current and future costs to be included as part of the reasonable costs determination. The *Local Government Act 1993* requires that the level of charges must be based upon “reasonable costs”.

Where additional Domestic Waste Management services are requested the proposed charges are lower than the first collection charge and are shown below.

| Service Type | Number of Services | Annual Charge 2019/2020 | Annual Charge 2020/2021 | Estimated Yield 2020/2021 |
|---|--------------------|-------------------------|-------------------------|---------------------------|
| Domestic Waste Collection Charge | 787 | \$228.00 | \$359 | \$282,533 |
| Domestic Waste Collection Other | 101 | \$228.00 | \$239 | \$24,139 |
| Domestic Waste Management Additional Collection Charge | 22 | \$120.00 | \$126 | \$2,772 |
| Domestic Kerb Side Recycling Collection Charge | 886 | \$135.00 | \$142 | \$125,812 |
| Domestic Kerb Side Additional Recycling Collection Charge | 2 | \$70.00 | \$74.00 | \$148.00 |

The proposed annual Domestic Waste Management Charge for 2020/2021 is shown below:

The estimated yield for Domestic Waste Management Charges is \$435,404

WASTE MANAGEMENT CHARGES – Other

(Sec 501 Local Government Act 1993)

- (1) A Council may make an annual charge for any of the following services provided, or proposed to be provided, on an annual basis by the Council:
 - water supply services
 - sewerage services
 - drainage services
 - waste management services (other than domestic waste management services)
 - any services prescribed by the regulations.
- (2) A Council may make a single charge for two or more such services.
- (3) An annual charge may be levied on each parcel of rateable land for which the service is provided or proposed to be provided.

Council will levy charges for other Waste Services in accordance with Section 501 of the *Local Government Act 1993*. These fees are charged on the basis of each property serviced multiplied by the number of services provided. The Waste Management Depot Charge is charged to each rateable parcel of land for the maintenance of the Waste Management Depot for every rateable parcel of land excluding Farmland.

| Service Type | Number of Services | Charge 2019/2020 | Charge 2020/2021 | Estimated Yield 2020/2021 |
|---|--------------------|------------------|------------------|---------------------------|
| Business Waste Management - Collection Charge | 141 | \$228.00 | \$239 | \$33,699 |
| Business Waste Mgmt—Additional Collection | 271 | \$120.00 | \$126 | \$34,146 |
| Waste Management - Depot Charges Residential | 1081 | \$325.00 | \$341 | \$368,621 |
| Waste Management - Depot Charges Business | 212 | \$325.00 | \$341 | \$72,292 |
| Business Waste Recycling Collection Charge | 10 | \$135.00 | \$142 | \$1,420 |
| Business Waste Additional Recycling Collection Charge | 8 | \$70.00 | \$74 | \$592 |

Council must, due to the requirements of the Environmental Protection Agency, construct an additional cell at the new Nyngan waste depot to accommodate the needs of the community. The proposed waste collection other charges for 2020/2021 are shown below:

The estimated yield for other Waste Management Charges, Recycling Charges and additional collections is \$510,770.

Trade Waste Charges

1. Application fee

The application fee recovers the cost of administration and technical services provided by Council in processing applications for approval to discharge liquid trade waste to the sewerage system. The application fee will be allocated on the basis of the category into which the discharger is classified and reflects the complexity of processing the application. Application fees will be set annually by Council.

2. Annual trade waste fee

The purpose of this fee is to recover the cost incurred by Council for administration and the scheduled inspections each year to ensure a liquid trade waste discharger's ongoing compliance with the conditions of their approval.

As part of an inspection, Council or its agents may undertake monitoring of the liquid trade waste discharges from premises or business. Such monitoring may include but is not limited to, flow measurement and the sampling of the liquid trade waste.

Council will carry out inspections of commercial premises preparing hot food at least three times per year. The cost of these scheduled inspections is included in the annual waste fee for such premises, minimum \$95.00.

Similarly, for Category 1 activities with prescribed pre-treatment but low impact, the minimum recommended annual trade waste fee is \$95.00 whilst a Category 2 with appropriate pre-treatment is \$185.00.

Annual liquid trade waste fees are determined on the basis of the category of the discharger and

Note:

The annual trade waste fee for Category 3 dischargers may be set on a case by case basis depending on the complexity of monitoring required (for charging purposes and other administrative requirements).

are proportionate to the complexity of their inspection and administration requirements. Annual trade waste fees will be set by Council. Where the discharger is required to pay for monitoring this will be charged on the basis of full cost recovery#.

3. Re-inspection fee

Where non-compliance with the conditions of an approval has been detected and the discharger is required to address these issues, Council will undertake re-inspections to confirm that remedial action has been satisfactorily implemented. Council will impose a fee for each re-inspection. The re-inspection fee will be set annually by Council on the basis of full cost recovery. A re-inspection

may include the monitoring of liquid trade waste discharges, the cost of which shall be recovered from the discharger (minimum \$95.00 Council charge for 2020/2021).

4. Trade waste usage charge

The trade waste usage charge is imposed to recover the additional cost of transporting and treating liquid trade waste from Category 2 dischargers.

Note:

* Existing Category 2 dischargers who have not installed and maintained appropriate pre-treatment facilities will be required to pay a trade waste usage charge of \$15.05/kL (2020/2021).

* These charging rates are in 2020/2021 \$ and should be indexed on the basis of the Consumer Price Index for Sydney.

Trade Waste Usage Charge (\$) = Q x \$1.65*/kL (2020/2021)

Where Q = Volume (kL) of liquid trade waste discharged to sewer.

5. Excess mass charges

Excess mass charges will apply for substances discharged in excess of the deemed concentrations in domestic sewage shown in Table 5 below. For excess mass charge calculation, equation (1) below will be applied.

| Substance | Concentration (mg/L) |
|---|----------------------|
| Biochemical Oxygen Demand (BOD ₅) | 300 |
| Suspended Solids | 300 |
| Total Oil and Grease | 50 |
| Ammonia (as Nitrogen) | 35 |
| Total Kjeldahl Nitrogen | 50 |
| Total Phosphorus | 10 |
| Total Dissolved Solids | 1000 |
| Sulphate (SO ₄) | 50 [#] |

Table 1: Deemed concentration of substances in domestic sewage

The concentration in the potable water supply to be used if it is higher than 50mg/L.

NB. Substances not listed above are deemed not to be present in domestic sewage.

$$\frac{(S-D) \times Q \times U}{1,000}$$

(1) Liquid Trade Waste Excess Mass Charge (\$) =

Where: S = Concentration (mg/L) of substance in sample.

D = Concentration (mg/L) of substance deemed to be present in domestic sewage.

Q = Volume (kL) of liquid trade waste discharged to the sewerage system.

U = Charging rate (\$/kg) for discharge of substance to the sewerage system.

Charging rates (U) used in equation (1) are as shown in Council's Annual Management Plan.

With regard to BOD, equation (1) applies for BOD₅ up to 600 mg/L.

6. Excess mass charges for BOD exceeding 600mg/L

If Council approves the acceptance limits for BOD₅ higher than 600mg/L, an exponential type equation will be used for calculation of the charging rate U_e (\$/kg) as shown in equation (2). Equation (2) provides a strong incentive for dischargers to reduce the strength of waste. In addition, equation (5) on page 89 will be used where the discharger has failed to meet their approved BOD limit on two (2) or more instances in a financial year.

U_e is the BOD (\$/kg) = $2C \times \frac{(\text{Actual BOD} - 300\text{mg/L})}{600\text{mg/L}} \times 1.05^{\frac{(\text{Actual BOD} - 600\text{mg/L})}{(600\text{mg/L})}}$ excess mass charging rate for kg).

(2) U_e =

Where C = the charging rate (\$/kg) for BOD₅ 600mg/L.

Actual BOD = the concentration of BOD₅ as measured in a sample.

For example if C = \$0.623/kg, equation (2) would result in the following excess mass charging rates:

\$0.623/kg for BOD₅ 600mg/L

\$1.96/kg for BOD₅ 1200mg/L

\$5.05/kg for BOD₅ $\frac{(S-D) \times Q \times U_e}{1,000}$ 2400mg/L

The excess mass charge for BOD is calculated using equation (1):

Excess Mass Charge for BOD (\$) =

7. Food waste disposal charge ¹

Where Council has permitted the use of a food waste disposal unit for an existing hospital, nursing home or other eligible facility, the following additional food waste disposal charge will be payable annually.

Food Waste Disposal Charge (\$) = B x UF

Where: B = Number of beds in hospital or nursing home.

UF = Annual charging rate (\$26.78/bed) for a food waste disposal unit at a hospital or nursing home.

8. Non-compliance charges

Category 1 and 2 Dischargers

If the discharger has not installed or maintained appropriate pre-treatment equipment, the following trade waste usage charges will be applied for the relevant billing period:

Category 1 Discharger - \$1.59/kL (2020/2021)

Category 2 Discharger - \$15.05/kL (2020/2021)

Category 3 Discharger

Non-compliance pH charge (Example only to be CPI adjusted)

Equation (3) is used for waste with pH being outside the approved range. This equation provides an incentive for dischargers to apply appropriate pH correction so their waste remains within the approved pH limits. Council may require industrial and large dischargers to install and permanently maintain a pH chart recorder or data logger as control of pH is critical to minimising odour and corrosion problems in the sewerage system.

(3) Charging rate for pH where it is outside the approved range for the discharger = $K \times (\text{actual pH} - \text{approved pH})^{\#} \times 2^{(\text{actual pH} - \text{approved pH})^{\#}}$

Absolute value to be used.

K = pH coefficient = 0.403 (2020/2021) and needs to be adjusted in accordance with changes in the CPI.

Example: Council has approved the pH range 8.0 to 9.0 for a large discharger generating high strength trade waste in order to prevent corrosion and odour problems in the sewerage system.

Case 1: pH measured 7.0

Charging rate (\$/kL) = $0.403 \times [7 - 8] \times 2^{[7 - 8]} = \$0.81/kL$

Case 2: pH measured 11.0

$$\text{Charging rate } (\$/\text{kL}) = 0.403 \times [11-9] \times 2^{[11-9]} = \$3.22/\text{kL}$$

Non-compliance excess mass charges

Where a discharge quality fails to comply with the approved concentration limits of substances specified in Council's approval conditions (or the acceptance criterion listed in Council's trade waste policy), Council incurs additional costs in accepting and treating that waste. Council may also face problems with the effluent and bio solids management.

In order to recover Council's costs, equation (4) shall apply for non-compliance excess mass charges, except for BOD where equation (5) shall apply.

$$\frac{(S-A) \times Q \times 2U}{1,000} + \frac{(S-D) \times Q \times U}{1,000}$$

(4) Non-compliance Excess Mass Charges (\$) =

Where: S = Concentration (mg/L) of substance in sample.

A = Approved maximum concentration (mg/L) of pollutant as specified in Council's approval (or liquid trade waste policy).

Q = Volume (kL) of liquid trade waste discharged for the period of non-compliance.

U = Excess mass charging rate (\$/kg) for discharge of pollutant to sewerage system, as shown in Council's Annual Management Plan.

D = Concentration (mg/L) of substance deemed to be present in domestic sewage.

Non-compliance excess mass charges for BOD

If a discharger has failed to meet the approved maximum concentration of BOD on two or more instances in a financial year, the non-compliance excess mass charging rate for BOD U_n will be levied on the basis of equation (5):

U_n is the BOD non-compliance excess mass charging rate.

(5) $U_n =$

$$\frac{(S-D) \times Q \times U_n}{1,000}$$

For example, if $C = \$0.623/\text{kg}$, BOD_5 actual (measured) level is 2400mg/L and the approved maximum concentration of BOD (A) is 1000mg/L, equation (5) would result in a non-compliance excess mass charging rate of \$8.02/kg.

Non-compliance Excess Mass Charge for BOD is calculated using equation (1):

Non-compliance Excess Mass Charge (\$) =

The non-compliance excess mass charges shown above are in lieu of the excess mass charges in section 4.

NB. Council will continue applying the above non-compliance excess mass charge until the quality of discharge complies with Council's approved quality (or the trade waste policy) limits, within the time frame determined by Council for remedying the problem. If the discharger fails to rectify the problem within this time frame, the discharger may be required to cease discharging liquid trade waste into Council's sewerage system and may also be required to pay a 'non-compliance penalty' as indicated in the following section.

9. Non-compliance penalty

The non-compliance penalty covers instances where Council may seek compensation for its costs relating to legal action, damage to infrastructure, incurred fines and other matters resulting from illegal, prohibited or unapproved liquid trade waste discharged to the sewerage system. Also included are fines under:

- *Protection of the Environment Operations Act 1997*, section 120(1) (Pollution of any waters by a discharger who fails to comply with the conditions of approval for discharge of liquid trade waste to sewer)
- *Local Government Act 1993*, section 627 (Failure to comply with an approval), section 628 (Failure to comply with an order). Non-compliance penalties will be pursued by legal action.

10. Discharge of stormwater to the sewerage system

The discharge of stormwater, surface and subsoil waters to the sewerage system is prohibited under this policy. As indicated in section 2.4, the acceptance of first flush stormwater runoff may be permitted. A charge of \$15.05/kL (2020/2021) will be applied to Category 3 dischargers in accordance with the non-compliance trade waste usage charge, if approval is granted to accept the above waters. Excess mass charges will be also applied in accordance with section 3.7.5.

11. Septic and pan waste disposal charge

This charge is imposed to recover the cost of accepting and treating septic tank and pan waste.

Septic tank and pan waste disposal charge (\$) = Q x S

Where: Q = Volume (kL) of waste discharged to sewer.

S = Charging rate in \$/kL for septic tank effluent, septage or chemical toilet waste as indicated in Council's Annual Management Plan.*

12. Responsibility for payment of fees and charges

Property (land) owners are responsible for the payment of fees and charges for water supply, sewerage and liquid trade services provided by Council. This includes property owners of marina, caravan park, etc., if a dump point located at their premises is connected to the sewerage system.

Where another party (lessee) leases premises any reimbursement of the lessor (property owner) for such fees and charges is a matter for the lessor and the lessee.

Council will charge a septic tank and pan waste disposal charge for services it provides to transporters of septic tank and pan waste tankered and discharged to the sewerage system.

| CHARGING CATEGORY | APPLICATION FEE | ANNUAL NON-RESIDENTIAL SEWERAGE BILL WITH APPROPRIATE SEWER USAGE CHARGE/KL | ANNUAL TRADE WASTE FEE | RE-INSPECTION FEE (when required) | TRADE WASTE USAGE CHARGE/KL | SEPTIC WASTE DISPOSAL CHARGE | EXCESS MASS CHARGES/kg | NON-COMPLIANCE TRADE WASTE USAGE CHARGE/KL | NON-COMPLIANCE EXCESS MASS/kg and pH CHARGES/KL (if required) | NON-COMPLIANCE PENALTY |
|-------------------|------------------|---|------------------------|-----------------------------------|-----------------------------|------------------------------|------------------------|--|---|------------------------|
| 1 | Yes ³ | Yes | Yes | Yes | No | No | No | Yes ⁴ | No | Yes |
| 2 | Yes | Yes | Yes | Yes | Yes | No | No | Yes | No | Yes |
| 2S | Yes | Yes ⁴ | Yes | Yes | No | Yes | No | No | No | Yes |
| 3 | Yes | Yes | Yes | Yes | No | No | Yes | No | Yes | Yes |

Table 2: Summary of trade waste fees and charges²

All dischargers of liquid trade waste to Council's sewerage system should be aware that they are subject to prosecution and imposition of fines under the *Local Government Act 1993* and the *Protection of the Environment (Operations) Act 1997 and Regulations*. In addition to fines, Council may recover costs of damages and fines incurred by Council as a result of an illegal liquid trade waste discharge.

- 1 In addition, a Food Waste Disposal Charge will apply where Council has approved the use of an existing food waste disposal unit for a hospital, nursing home or other eligible facility (refer to section 6 page 83).

| DESCRIPTION | External Hourly Hire Rate |
|--|----------------------------------|
| Utility's | \$100.00 |
| Medium Trucks (Crew cabs, Small Tippers & Table Tops) | \$130 |
| Heavy Trucks (Water Tankers & Tippers) | \$205 |
| Graders | \$255 |
| Rollers | \$155 |
| Mowers | \$125 |
| Tractors | \$155 |
| Backhoe | \$170 |
| Skidsteer | \$170 |
| Street Sweeper | \$190 |
| Jetpatcher | \$205 |
| Crane Truck | \$200 |
| Garbage Compactor | \$225 |
| Ditchwitch Trencher | \$165 |
| Loader | \$215 |
| Forklift | \$125 |
| Polaris Buggy Light Vehicle | \$100 |
| Water Snorter/CCTV/Trailer (including truck) | \$250 |
| Vermeer Vacuum Excavator (including truck) | \$250 |
| Concrete Saw | \$135 |
| Traffic Lights | \$205/per day |
| Message Board | \$205/per day |
| Minor Plant | \$80/per day Plus Operator Costs |
| Other Large Plant & Vehicles not listed charges at Internal hire rate Plus 25% Plus \$54.00 per hour for Wages | |

- 2 Not applicable for dischargers exempted in Table 1.
- 3 Non-compliance trade waste usage charge, if the discharger fails to install or properly maintain appropriate pre-treatment equipment:
 - Category 1 - \$1.59/kL (2020/2021)
 - Category 2 - \$15.05/kL (2020/2021)
- 4 Only applicable if the discharger has a dump point located at their premises which is connected to the sewerage system

State of Proposed Borrowings

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|--|---------------------------------------|-----|
| Council Halls & Theatres | | |
| Town Hall or Supper Room only (<i>includes use of kitchen, bar area, chairs, tables, crockery & cutlery</i>) | \$290.00 | Y |
| Town Hall and Supper Room (<i>includes use of kitchen, bar area, chairs, tables, crockery & cutlery</i>) | \$400.00 | Y |
| Collerreina Hall | \$100.00 | Y |
| Coolabah Hall | \$100.00 | Y |
| Additional cleaning after hire | Actual Cost | Y |
| Ovals and Sporting Fields | | |
| Line marking for sporting events (per hour) | \$100.00 | Y |
| (Available for non-sporting fixtures by arrangement only) | | |
| Hire of Council Ovals/Day (exclude cleaning) | \$300.00 | Y |
| Use of Lights at Larkin Oval and netball courts (per hour) | \$10.00 1/2 Lights \$15.00 Full | Y |
| Rugby Union Clubhouse | | |
| By arrangement with the Secretary of the Nyngan Rugby Union Club | Actual cost | Y |

There are no proposed borrowings for the 2020/2021 financial year

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|-----------------------------|------------|
| Bonds—Casual Users of Council Facilities | | |
| Deposit for key (<i>GST free if deposit not forfeited</i>) | \$50.00 | N |
| Showground | \$670.00 | N |
| Racecourse | \$670.00 | N |
| Walker Pavilion | \$400.00 | N |
| Wye Pavilion | \$400.00 | N |
| Larkin Oval | \$400.00 | N |
| Frank Smith Oval | \$400.00 | N |
| O'Reilly Park | \$400.00 | N |
| Junior Rugby League Ground | \$400.00 | N |
| Davidson Park | \$400.00 | N |
| Rotary Park | \$400.00 | N |
| Town Hall Complex | \$670.00 | N |
| Collerreina Hall Bond | \$100.00 | N |
| Coolabah Hall Bond | \$100.00 | N |
| Bond payable for Old Buildings Transported into the Town Area | \$30,000.00 | N |
| Council Meeting Rooms | | |
| Council Meeting Room (per day) | \$160.00 | Y |
| Works Depot Training Room (per day) | \$170.00 | Y |
| | | |

Private Hire Rates from July 1st 2020

Statement of Fees and Charges

A detailed schedule of Fees and Charges for 2020/2021, including those within Council's

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|---------------------|----------|
| Showground/Racecourse and Facilities | | |
| Hire of Showground Complex/Day (excluding electricity) | \$1500.00 | Y |
| Hire of Showground Complex/Day for Circus (excluding electricity) | \$210.00 | Y |
| Walker Pavilion (including kitchen, bar, cool room) | \$300.00 | Y |
| Wye Pavilion | \$300.00 | Y |
| Walker Pavilion Bar (including cool room) | \$200.00 | Y |
| Arena | \$280.00 | Y |
| Rodeo Yards | \$280.00 | Y |
| Cattle yards - casual use per head per day | \$1.60 | Y |
| Racecourse (including bar and toilets) | \$300.00 | Y |
| Horse Stalling charges (Per Horse per Night) | \$7.40 | Y |
| Additional cleaning after hire | Actual Cost | Y |
| Showground Camping Charges (per night) - Major Events Only | | |
| All Persons | \$5.50 | Y |
| Coaches | \$70.00 | Y |
| Army vehicles | \$17.00 | Y |
| Semi-Trailers | \$45.00 | Y |
| Cars with Horse floats/Caravans/Motorhomes | \$37.00 | Y |
| Large Horse floats (trucks) | \$37.00 | Y |

Statement of Revenue Policy, is included in the "Budget Document".

Applicable fees set out in this section are to be waived for bona-fide community events. Community events are defined as those run by not-for-profit organisations based in the Bogan Shire area, excluding events run by government agencies and private functions. The exception to this is where Council assets are hired for funerals when fees are to be waived.

Fees and Charges

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|--|-----------------------------|------------|
| Council Equipment | | |
| Chairs | \$1.20 | Y |
| Tables | \$5.60 | Y |
| Crockery/Cutlery | \$80.00 | Y |
| Delivery Fee (RETURN and in Town ONLY) | \$150.00 | Y |
| Canteen Van (per day) | \$85.00 | Y |
| Loud Speakers (per day) - Vehicle extra if required | \$100.00 | Y |
| Marquees (only for hire to non-profit organisations) | \$110.00 | Y |
| Mobile cool room per day (only for hire to non-profit organisations) | \$220.00 | Y |
| Portable toilets per day (only for hire to non-profit organisations) | \$340.00 | Y |
| Portable projector and screen | \$100.00 | Y |
| Advertising Structures | | |
| Annual Charge—Signs 1200 x 1800 | \$100.00 | Y |
| Annual Charge—Signs 1200 x 1200 | \$75.00 | Y |
| Annual Charge—Signs 900 x 1800 | \$50.00 | Y |
| | | |
| Dishonoured Cheque Fee/Returned Direct Debit Fee | | |
| Administration Fee | \$20.00 | N |
| Temporary Fencing Hire | | |
| Temporary Fencing Bond Payable for Hire | \$250.00 | Y |
| Hire temporary fencing (<i>cost per panel per week hire minimum</i>) | \$10.00 | Y |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|--|-----------------------------|------------|
| Cemetery (Not Lawn Section) | | |
| Interment Fee | \$740.00 | Y |
| Perpetual Maintenance | \$200.00 | Y |
| Re-open & Close Existing Grave | \$655.00 | Y |
| Reserve Plot includes Perpetual Maintenance (non-refundable) | \$410.00 | Y |
| Additional Fee (Weekend and Public Holiday Burials) | \$485.00 | Y |
| Lawn Cemetery | | |
| Interment Fee | \$740.00 | Y |
| Interment Fee (Cremation Section) | \$505.00 | Y |
| Reopening Grave for Second Interment | \$655.00 | Y |
| Reopening Grave for Interment (Cremation Section) | \$505.00 | Y |
| Perpetual Maintenance | \$675.00 | Y |
| Reserve Plot includes Perpetual Maintenance (non-refundable) | \$880.00 | Y |
| Additional Fee (Weekend and Public Holiday Burials) | \$485.00 | Y |
| Cremation Wall | | |
| Interment Fee | \$360.00 | Y |
| Reserve Niche | \$155.00 | Y |
| Villages | | |
| Interment Fee—Hermidale & Girilambone | \$2215.00 | Y |
| Re-open & Close Existing Grave —Hermidale & Girilambone | \$2215.00 | Y |
| Interment Fee—Coolabah | \$2525.00 | Y |
| Re-open & Close Existing Grave —Coolabah | \$2525.00 | Y |
| Additional Fee (Weekend and Public Holiday Burials) | \$485.00 | Y |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|--|----------------------|----------|
| Bronze Plaques | | |
| Memorial Plaque (minimum cost \$670.00) | At cost + 20% | Y |
| Detachable Plaque (minimum cost \$210.00) | At cost + 20% | Y |
| Cremation Wall Plaque (minimum cost \$290.00) | At cost + 20% | Y |
| NOTE: 20% on-cost includes design and fixing of inscribed plaque | | |
| | | |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|-----------------------------|------------|
| Dogs and Cats | | |
| Release of Impounded Dog or Cat | \$70.00 | N |
| Second and subsequent Impounding within 3mths | \$150.00 | N |
| Charge for feeding impounded Dog or Cat per day | \$25.00 | N |
| Re-home animal (plus registration & microchip) | \$50.00 | N |
| Companion Animals - Life Long Registration and Micro-chipping | | |
| (Maximum regulated fee under Companion Animals Regulations 2008 - as amended) | | |
| Entire (not de-sexed) Cat or Dog | \$210.00 | N |
| De-sexed Cat or Dog | \$58.00 | N |
| Animal not desexed under 6 months of age* | \$58.00 | N |
| Cat or Dog Owned by a Registered Breeder | \$58.00 | N |
| De-sexed Cat or Dog Owned by a Pensioner** | \$25.00 | N |
| Working Dog | Nil | |
| Cat born prior to 1 July 1999 where ownership has not changed (when the Companion Animals Act 1998 came into effect) | Nil | |
| Greyhound Registered under Greyhound Racing Act 2009 | Nil | |
| <p>*Enables pet owners intending to have their cat or dog desexed to access the discounted registration fee. The pet must be desexed and the Pet Registry updated before the pet reaches 6 months of age. If desexing does not occur, then the additional fee of \$150 applies. Where the pet is not desexed or the additional fee not paid, the registration is cancelled and penalties may apply.</p> | | |
| <p>** An eligible pensioner includes a person in receipt of the aged pension, war widow pension or disability pension.</p> | | |
| Stock Impounding/Surrender Animal | | |
| Minimum fee on any impounding | \$70.00 | N |
| Surrender fee (per Animal) | \$50.00 | N |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|-----------------------------|------------|
| Sale yards | | |
| Store Cattle Sale (Under 500kgs) | \$1.60 | Y |
| Fat Cattle Sale (Over 500kgs) | \$2.00 | Y |
| Sheep Sale | \$1.20 | Y |
| Sale yards Special Weighing | | |
| First Hour | \$40.00 | Y |
| Second & subsequent hours (in addition to first hour) | \$25.00 | Y |
| Weighing fee | \$20.00 | Y |
| Sale yards Booking Fees | | |
| Booking fee | \$80.00 | Y |
| Weighing fee per hour | \$30.00 | Y |
| Cancellation fee if not notified 24 hours before sale | \$40.00 | Y |
| Casual Use of Cattle Yards (per head) | | |
| Non Ratepayers (yards only) | \$1.60 | Y |
| Non Ratepayers (yards + use of crush) | \$3.00 | Y |
| Ratepayers (yards only) | \$0.75 | Y |
| Ratepayers (yards + use of crush) | \$1.60 | Y |
| Casual use of Sheep Yards | | |
| Non Ratepayers | \$0.95 | Y |
| Ratepayers | \$0.45 | Y |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|--|-----------------------------|------------|
| Swimming Pool | | |
| Season Tickets: | | |
| → Single | \$110.00 | Y |
| → Family | | |
| Family of 4 and thereafter produce a Medicare card (for proof of family numbers) and any additional child not listed on the Medicare card be \$3 per visit | \$215.00 | Y |
| Single Daily Admission | \$3.00 | Y |
| Children 2 years of age and under (if swimming) | \$1.00 | Y |
| Museum Fees | | |
| Adult Entry | \$5.00 | Y |
| Child Entry (School aged) | \$2.00 | Y |
| Family Entry (2 Adults, 2 Children or 1 Adult, 3 Children) | \$10.00 | Y |
| Bush Mobile Fees (session fees per child per hour) | | |
| Child care sessions (per hour) | \$10.00 | N |
| Playgroup sessions (per session) | \$10.00 | N |
| Early Learning Centre | | |
| Enrolment - per child | \$55.00 | N |
| Daily fee 0 - 1 year | \$105.00 | N |
| Daily fee 2 - 3 years | \$102.00 | N |
| Daily fee 4 - 5 years | \$99.00 | N |
| Casual Day | \$120.00 | N |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|-----------------------------|------------|
| Water Connections | | |
| 20mm Connection | \$700.00 | N |
| 25mm Connection | \$850.00 | N |
| 32mm Connection | \$850.00 | N |
| 40mm Connection | \$1150.00 | N |
| 50mm Connection | \$1650.00 | N |
| 100mm Connection | Price on request | N |
| 25mm Village Connection | \$1000.00 | N |
| Charge for Downsizing Water Meter | \$250.00 | N |
| Charge for disconnection (Except for 100mm on Request) | \$150.00 | N |
| Charge for reconnection | Actual Cost | N |
| Special Water Meter Reading | \$30.00 | N |
| Water Meter Testing (to be refunded if found faulty) | \$100.00 | N |
| Installation of flow restrictor | \$50.00 | N |
| Removal of flow restrictor | \$50.00 | N |
| Extension of standard water service for a new connection (Plant, Labour and Materials) | Actual Cost | N |
| Supply water meter box | \$100.00 | N |
| Supply and install water meter box | \$200.00 | N |
| Fill swimming pool from hydrant | \$150.00 | N |
| Sewer Connections | | |
| New sewer connection (Plant, Labour and Materials) | Actual Cost | N |
| Trade Waste Fees | | |
| Annual Trade Waste Fee – Category 1 dischargers | \$95.00 | N |
| Annual Trade Waste Fee – Category 2 dischargers | \$185.00 | N |
| Reinspection Fee (if required) Category 1, 2 dischargers | \$95.00 | N |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|-----------------------------|------------|
| Bogan Shire Administration | | |
| <i>Photocopying & Printing</i> | | |
| A4 Page Black & White | \$0.30 | Y |
| A4 Page Colour | \$1.00 | Y |
| A3 Page Black & White | \$0.50 | Y |
| A3 Page Colour | \$1.00 | Y |
| <i>Faxes</i> | | |
| First Page | \$3.30 | Y |
| Every Page thereafter | \$1.20 | Y |
| <i>Laminating</i> | | |
| A4 Page | \$3.30 | Y |
| A3 Page | \$5.10 | Y |
| Business Card Size | \$1.60 | Y |
| <i>Scanning</i> | | |
| To email | \$2.00 | Y |
| <i>Folding Service</i> | | |
| Folding Charge per Sheet of Paper (Set up Fee of \$50.00 plus charge per sheet) | \$0.10 per sheet | Y |
| Folding & Enveloping Charge per sheet (Set up Fee \$50.00 plus usage charge) (Envelopes not Supplied) | \$0.10 per sheet | Y |
| <i>Other Services</i> | | |
| Heritage Walkway Plaque (Minimum \$250.00) | At cost + 10% | Y |
| Property/Road Map | \$6.00 | Y |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---------------------------------------|---|------------|
| Bogan Shire Library | | |
| <i>Photocopying & Printing</i> | | |
| A4 Page Black & White | \$0.30 | Y |
| A4 Double Sided | \$0.40 | Y |
| Bulk A4/Charity | \$0.20 | Y |
| A4 Page Colour | \$1.00 | Y |
| A3 Page Black & White | \$0.50 | Y |
| A3 Page Colour | \$1.00 | Y |
| <i>Emails</i> | | |
| Per email | \$2.00 | Y |
| <i>Laminating</i> | | |
| A4 Page | \$1.50 | Y |
| A3 Page | \$3.00 | Y |
| Business Card Size | \$2.00 | Y |
| <i>Scanning</i> | | |
| Scanning | \$2.00 | Y |
| <i>Overdue Fees and other Charges</i> | | |
| DVD's | \$1.50 per/day | Y |
| Unreturned item | Tax Invoice cost less Depreciation | |
| Replacement cards | \$2.00 | Y |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|---------------------|-----|
| Government Information Public Access Fee <i>(Access to records by natural persons)</i> | | |
| <i>Access to Records</i> | | |
| Application Fee—Informal Access to Information | Nil | |
| Application Fee—Formal Access to Information | \$30.00 | N |
| Processing charge per hour after first hour | \$30.00 | N |
| Note: Standard service is 5 business days. Photocopy charges will apply where relevant. | | |
| Flooding or Drainage Information (s608, LG Act) | | |
| Supply of Written Advice per property of 1% annual Exceedence Probability (1 in 100 year) Flood Level if available for location | \$120.00 | N |
| Electronic copy (PDF format) of Council adopted Flood Study Report | \$330.00 | N |

CERTIFICATES

Maximum regulated fee under Environmental Planning and Assessment Regulation - as amended

| | | |
|--|------------------|---|
| Copy of Drainage Diagrams | \$30.00 | N |
| Planning Certificate (2) | \$53.00 Per lot | N |
| Planning Certificate (5) | \$80.00 Per lot | N |
| Planning Cert including additional information (2) (5) | \$133.00 Per lot | N |
| Section 603 Certificate (as set by Division of Local Government) | \$85.00 | N |
| Outstanding Notices (735A.121AP) - Per Lot * | \$85.00 | N |
| Expedition Fee | \$100.00 | N |
| * if inspection of lot is required | Actual Cost | N |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|------------------------------------|-----|
| WASTE MANAGEMENT | | |
| DA Fee for Waste Generation during Construction | | |
| <i>(payable upon submission of Development Application and MUST be separated)</i> | | |
| Value \$0 - \$30,000 | \$126.00 | Y |
| Value \$30,001 - \$60,000 | \$150.00 | Y |
| Value \$60,001 - \$100,000 | \$180.00 | Y |
| Value \$100,001 - \$150,000 | \$210.00 | Y |
| Value \$150,001 - \$200,000 | \$260.00 | Y |
| Value \$200,001 - \$300,000 | \$410.00 | Y |
| Value \$300,001 - \$500,000 | \$560.00 | Y |
| Value \$500,001 and over | \$600.00+ \$100.00/ \$50,000 | Y |
| Sorted and Separated Domestic Recyclable Materials | | |
| Glass, Paper, Cardboard, Plastic Bottles, Aluminum cans | Nil | Y |
| Used motor oil and vehicle batteries | Nil | |
| Green Waste (Lawn clippings only) | Nil | |
| Green Waste including tree limbs/ tree material (per utility or single axel trailer load)* | \$35.00* | Y |
| Timber (sawn timber suitable for chipping only) | \$10 | Y |
| Corrugated iron, white goods, hot water services, car bodies, scrap metal (ferrous and non-ferrous) | Nil | |
| Drum Muster Chemical drums (empty and clean) | Nil | |
| Clean drums to landfill (per drum) | \$3.00 | Y |
| Domestic E-waste (TV's, printers, computers, mobiles) | Nil | |
| Bricks, concrete and masonry (clean only—per utility or single axel trailer load) | \$35.00 | Y |
| Bulky Furniture (per utility or single axel trailer load) | \$35.00* | Y |
| Mattresses / Lounges and carpet (each) | \$5.00 | Y |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|-----------------------------|------------|
| One-off additional 240ltr bin collection | \$10.00 | N |
| *Use of allocated vouchers can be made in lieu of payment to the limit of vouchers issued per ratable property (s501 waste depot access fee) | | |
| Major Events | | |
| Major Events Waste Disposal Charge | \$225.00 | Y |
| Unsorted and Unseparated Domestic Waste Disposal | | |
| UNSORTED & UNSEPARATED Domestic Waste Materials in a bin only (240lt) | \$5.00 per bin | Y |
| UNSORTED & UNSEPARATED Domestic Waste Materials (per utility or single axel trailer load)* | \$50.00* | Y |
| UNSORTED & UNSEPARATED Domestic Waste Materials (per double axel trailer load or small truck [up to 3.5 tonnes] per load) | \$70.00 | Y |
| UNSORTED & UNSEPARATED Domestic Waste Materials (per large truck [up to 8 tonnes] per load) | \$100.00 | Y |
| UNSORTED & UNSEPARATED Domestic Waste Materials (per large truck [over 8 tonnes] per load) | \$140.00 | Y |
| One-off additional 240ltr bin collection | \$10.00 | N |
| *Use of allocated vouchers can be made in lieu of payment to the limit of vouchers issued per ratable property (s501 waste depot access fee) | | |
| DEMOLITION WASTE Dwellings and Domestic Sheds (payable PRIOR to commencement of demolition of structure) | | |
| Domestic Shed/ Additions (separated) | \$500.00 | Y |
| Dwelling - Weatherboard or brick veneer (separated) | \$1,500.00 | Y |
| Dwelling - Weatherboard or brick veneer (non-separated) | \$3,000.00 | Y |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|---|-----------------------------|------------|
| Commercial & Industrial Buildings <i>(payable PRIOR to commencement of demolition of commercial/industrial)</i> | | |
| Single Storey Brick or Besser block construction (Separated) | \$2,500.00 | Y |
| Single Storey Brick or Besser block construction (Non-separated) | \$5,000.00 | Y |
| Minimum fee for higher/complex demolition based on Council Inspection & Quotation and <u>MUST be separated</u> | \$10,000.00 | Y |
| COMMERCIAL / INDUSTRIAL WASTE DISPOSAL | | |
| Sorted and Separated Commercial or Industrial Waste Disposal by Contractor | | |
| SORTED & SEPARATED Waste Materials (per utility or single axel trailer load) | \$45.00 | Y |
| SORTED & SEPARATED Waste Materials (per double axel trailer load or small truck [up to 3.5 tonnes] per load) | \$65.00 | Y |
| SORTED & SEPARATED Waste Materials (per large truck [up to 8 tonnes] per load) | \$95.00 | Y |
| SORTED & SEPARATED Waste Materials (per large truck [over 8 tonnes] per load) | \$135.00 | Y |
| One-off additional 240ltr bin collection | \$10.00 | N |
| Unsorted and Unseparated Commercial or Industrial Waste Disposal by Contractor | | |
| UNSORTED & UNSEPARATED Waste Materials (per utility or single axel trailer load) | \$100.00 | Y |
| UNSORTED & UNSEPARATED Waste Materials (per double axel trailer load or small truck [up to 3.5 tonnes] per load) | \$160.00 | Y |
| UNSORTED & UNSEPARATED Waste Materials (per large truck [up to 8 tonnes] per load) | \$220.00 | Y |
| UNSORTED & UNSEPARATED Waste Materials (per large truck [over 8 tonnes] per load) | \$280.00 | Y |
| One-off additional 240ltr bin collection | \$10.00 | N |

| FEES & CHARGES | 2020/2021 Fee \$ | GST |
|--|--|-----|
| Green Waste Disposal only from Contractor | | |
| Lawn clippings only (utility or single axel trailer load) | Nil | Y |
| Green Waste including tree limbs/ plant material (utility, single or dual axel trailer load by contractor) | \$45.00 | Y |
| Green Waste including large tree limbs/ plant material (small truck 3.5 tonnes up to 8 tonnes per truck load) | \$85.00 | Y |
| Clinical Waste Disposal (Minimum 24hrs notice required) | | |
| Clinical waste (per 240lt bin —not more than 200kg per delivery) | \$10.00 | Y |
| Dead Animals Disposal (Minimum 2hrs notice required) | | |
| Burying Dead Animal Carcass (per carcass) | Actual Cost (Plus 10% On-Costs) | Y |
| Asbestos (COUNCIL DOES NOT CURRENTLY HAVE THE FACILITIES TO ACCEPT ASBESTOS) <i>Minimum 48hrs notice required prior to booking.</i> <i>All asbestos to be double wrapped as per WorkCover requirements.</i> | | |
| Asbestos Disposal — Price on request | | Y |
| Tyre Disposal (per each) | | |
| Motorbike (Bogan Shire Resident/Business) | \$2.50 | Y |
| Motorbike (Non Bogan Shire Resident/Business) | \$5.00 | Y |
| Car (Bogan Shire Resident/Business) | \$10.00 | Y |
| Car (Non Bogan Shire Resident/Business/Contractor) | \$20.00 | Y |
| Light Truck, 4WD (Bogan Shire Resident/Business) | \$25.00 | Y |
| Light Truck, 4WD (Non Bogan Shire Resident/Business/Contractor) | \$45.00 | Y |
| Truck (Bogan Shire Resident/Business) | \$45.00 | Y |
| Truck (Non Bogan Shire Resident/Business/Contractor) | \$65.00 | Y |
| Super Single Truck (Wide) (Bogan Shire Resident/Business) | \$55.00 | Y |
| Super Single Truck (Wide) (Non Bogan Shire Resident/Business/Contractor) | \$80.00 | Y |
| Out of Hours Waste Depot Access (If Available) Minimum of 48 hours notice is required | | |
| Full day (8hrs) | \$275.00 | Y |
| Half day (min 4hrs) | \$150.00 | Y |
| Replacement Bin Charges | | |
| Replacement Waste/Recycling Bin Charges | \$75.00 | Y |

**Bogan Shire Council
Revenue Policy (Development)
2020/2021**



| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|-----------|--------------|----------------|--------------------------------|---|
| | | Proposed | GST | Base Amount | | |
| Lodgement of Application for Approval to Connect Drainage Work to Council's Sewer Fee (Sec 68) | | | | | FCR (Full Cost Recovery) | Fee to cover administrative costs associated with issuing the approval. |
| Residential - New Connection & Alterations | | | | | | |
| → Single Dwellings or associated minor structures (swimming pools/garages etc.) | 50.00 | 50.00 | GST Excluded | 50.00 | | |
| → Alterations or additions to existing dwelling or associated structure (Up to and including four (4) fixtures*) | 22.50 | 25.00 | GST Excluded | 25.00 | | |
| *Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$50.00 fee applies. | | | | | | |
| Other Buildings - New Connection & Alterations | | | | | | |
| → Other Buildings including flat units/motels/semi-detached dwellings, commercial and industrial developments | 90.00 | 90.00 | GST Excluded | 90.00 | | |
| → Alterations or additions to existing structure (Up to and including four (4) fixtures*) | 45.00 | 45.00 | GST Excluded | 45.00 | | |
| *Applicable to structures with up to and including four (4) fixtures only. Otherwise \$90.00 fee applies. | | | | | | |
| Note: 1. Where applications are lodged as a combined application (e.g. Water plumbing and Drainage), the fee schedule applicable to each in isolation is due. 2. Fixtures include WC, Basin, Shower, Urinal, Laundry tub etc.) 3. Inspection fees are to be added to the Application for Approval Fee. | | | | | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|-----------|------|-------------|--------------------------------|---|
| | | Proposed | GST | Base Amount | | |
| Inspection of Approved Drainage Work (Connected to Council's Sewer) Fee | | | | | FCR | Fee to cover administrative costs associated with issuing the approval or inspection to the effect that the building is in conformity with the BCA. |
| Residential - New Connections & Alterations | | | | | | |
| → Single Dwellings or associated minor structures (swimming pools/garages etc.) | 100.00 | 100.00 | 9.10 | 90.90 | | |
| → Alterations or additions to existing dwelling or associated structure (Up to and including four (4) fixtures*) | 50.00 | 50.00 | 4.55 | 45.45 | | |
| *Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$100.00 fee applies. | | | | | | |
| Other Buildings - New Connections & Alterations | | | | | | |
| Other Buildings including flat units/motels/semi-detached dwellings, commercial and industrial developments | | | | | | |
| → Base Fee | 100.00 | 100.00 | 9.10 | 90.90 | | |
| <i>plus</i> → Additional fee for each Fixture. | 16.50 | 16.50 | 1.50 | 15.00 | | |
| Alterations or additions to existing structures (Up to four (4) fixtures*) | | | | | | |
| → Base Fee | 50.00 | 50.00 | 4.55 | 45.45 | | |
| <i>plus</i> → Additional fee for each Fixture | 16.50 | 16.50 | 1.50 | 15.00 | | |
| *Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$100.00 fee applies plus additional \$16.50 per fixture. | | | | | | |
| Note: | | | | | | |
| 1. Where applications are lodged as a combined application (e.g. Water plumbing and Drainage), the fee schedule applicable to each in isolation is due. | | | | | | |
| 2. Fixtures include WC, Basin, Shower, Urinal, Laundry tub etc.) | | | | | | |
| 3. Inspection fees are to be added to the Application for Approval Fee. | | | | | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|---|---------------------|-----------|--------------|-------------|--------------------------------|---|
| | | Proposed | GST | Base Amount | | |
| Lodgement for Approval to Connect Water Supply Plumbing Work to Council's Water Supply System Fee (Sec 68) | | | | | FCR | Fee to cover administrative costs associated with issuing the approval or inspection to the effect that the building is in conformity with the BCA. |
| Residential - New Connection & Alterations | | | | | | |
| → Single Dwellings or associated minor structures (swimming pools/garages etc.) | 50.00 | 50.00 | GST Excluded | 50.00 | | |
| → Alterations or additions to existing dwelling or associated structure (Up to and including four (4) fixtures*) | 25.00 | 25.00 | GST Excluded | 25.00 | | |
| *Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$50.00 applies. | | | | | | |
| Other Buildings - New Connection & Alterations | | | | | | |
| → Other Buildings including flat units/motels/semi-detached dwellings, commercial and industrial developments | 90.00 | 90.00 | GST Excluded | 90.00 | | |
| → Alterations or additions to existing structure (Up to and including four (4) fixtures*) | 45.00 | 45.00 | GST Excluded | 45.00 | | |
| *Applicable to structures with up to and including four (4) fixtures only. Otherwise \$90.00 fee applies. | | | | | | |
| Note: | | | | | | |
| 1. Where applications are lodged as a combined application (e.g. Water plumbing and Drainage), the fee schedule applicable to each in isolation is due. | | | | | | |
| 2. Fixtures include WC, Basin, Shower, Urinal, Laundry tub etc.) | | | | | | |
| 3. Inspection fees are to be added to the Application for Approval Fee. | | | | | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|-----------|------|-------------|--------------------------------|---|
| | | Proposed | GST | Base Amount | | |
| Inspection of Approved Water Supply Plumbing Work (Connected to Council's Water Supply) Fee | | | | | FCR | Fee to cover administrative costs associated with issuing the approval or inspection to the effect that the building is in conformity with the BCA. |
| Residential - New Connections & Alterations | | | | | | |
| → Single Dwellings or associated minor structures (swimming pools/garages etc.) | 100.00 | 100.00 | 9.10 | 90.90 | | |
| → Alterations or additions to existing dwelling or associated structure (Up to and including four (4) fixtures*) | 50.00 | 50.00 | 4.44 | 45.45 | | |
| *Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$100.00 fee applies. | | | | | | |
| Other Buildings - New Connections & Alterations | | | | | | |
| Other Buildings including flat units/motels/semi-detached dwellings, commercial and industrial developments | | | | | | |
| → Base Fee | 100.00 | 100.00 | 9.10 | 90.90 | | |
| plus → Additional fee for each Fixture. | 16.50 | 16.50 | 1.50 | 15.00 | | |
| Alterations or additions to existing structures (Up to four (4) fixtures*) | | | | | | |
| → Base Fee | 50.00 | 50.00 | 4.55 | 45.45 | | |
| plus → Additional fee for each Fixture | 16.50 | 16.50 | 1.50 | 15.00 | | |
| *Applicable to dwellings or associated structures with up to and including four (4) fixtures only. Otherwise \$100.00 fee applies plus additional \$16.50 per fixture. | | | | | | |
| Note: | | | | | | |
| 1. Where applications are lodged as a combined application (e.g. Water plumbing and Drainage), the fee schedule applicable to each in isolation is due. | | | | | | |
| 2. Fixtures include WC, Basin, Shower, Urinal, Laundry tub etc.) | | | | | | |
| 3. Inspection fees are to be added to the Application for Approval Fee. | | | | | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|-----------|--------------|-------------|--------------------------------|---|
| | | Proposed | GST | Base Amount | | |
| On Site Sewage Management Facilities (Septic Tanks etc.) Approval (Sec 68) | | | | | FCR | Fee to cover administrative costs associated with issuing the approval or inspection to the effect that the building is in conformity with the BCA. |
| Application for Approval to Install an On Site Sewage Management Facility Fee | | | | | | |
| New Facility or Alterations to Existing Facility → per application | 85.00 | 85.00 | GST Excluded | 85.00 | | |
| Alteration or Addition to Existing Facility (up to and including four (4) fixtures*) → per application | 42.50 | 42.50 | GST Excluded | 42.50 | | |
| *Application for alterations/additions up to including four (4) fixtures only. Otherwise \$85.00 fee applies | | | | | | |
| Note: 1. Inspection Fees to be added to application for Approval Fee. 2. Where connected to town water - water inspection and approval fees will also apply. 3. Fixture includes WC, Basin, Shower, Urinal, Laundry tub etc. 4. Includes On-site effluent disposal, Pump to Sewer or Pump out systems. | | | | | | |
| On Site Sewage Management Facility Installation Inspection Fee | | | | | | |
| New Facility → Base Fee | 132.00 | 132.00 | GST Excluded | 132.00 | | |
| plus → Additional fee for each Fixture (Commercial/Industrial/multi-dwelling related work) | 17.16 | 17.16 | GST Excluded | 17.16 | | |
| Alteration or addition to existing facility (up to and including four (4) fixtures only*) → Base Fee | 66.00 | 66.00 | GST Excluded | 66.00 | | |
| plus → Additional fee for each Fixture (Commercial/Industrial/multi-dwelling related work) | 17.16 | 17.16 | GST Excluded | 17.16 | | |
| *Applicable to alterations/additions up to and including four (4) fixtures only. Otherwise \$132.00 fee applies plus addition \$17.16 fee (Commercial/Industrial Structures only) for each fixture. | | | | | | |
| Note: 1. Inspection Fees to be added to application for Approval Fee. 2. Where connected to town water - water inspection and approval fees will also apply. 3. Fixture includes WC, Basin, Shower, Urinal, Laundry tub etc. 4. Includes On-site effluent disposal, Pump to Sewer or Pump out systems. | | | | | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|-----------|--------------|-------------|--|---|
| | | Proposed | GST | Base Amount | | |
| Application for Approval to Operate On Site Sewage Management Facility Fee | | | | | | Fee to cover administrative costs associated with issuing the approval or inspection to the effect that the building is in conformity with the BCA. |
| → Per Initial application | 22.50 | 22.50 | GST Excluded | 22.50 | | |
| Application for Renewal of Approval to Operate On Site Sewage Management Facility Fee | | | | | | |
| → Per Application (5 year approval) | 6.50 | 6.50 | GST Excluded | 6.50 | | |
| On Site Sewage Management Facility Operation Inspection Fee | | | | | | |
| → Re-inspection (Non Compliance) - each installation site | 108.90 | 108.90 | GST Excluded | 108.90 | | |
| Amusement Devices Approval Fee (Sec 68) | | | | | FCR | |
| Application | | | | | | |
| → per Device (up to 10) | 55.00 | 55.00 | GST Excluded | 55.00 | Fee to cover administrative costs with issuing an approval. | |
| → per Device (Less than 48 hours' notice) | 100.00 | 100.00 | GST Excluded | 100.00 | | |
| → per Device (over 10) | 22.50 | 22.50 | GST Excluded | 22.50 | | |
| Moveable Dwelling/Temporary Occupation Approval Application Fee (Sec 68) | | | | | FCR | |
| → per application | 150.00 | 150.00 | GST Excluded | 150.00 | Fee to cover administrative costs with issuing an approval. | |
| Section 68 Approval (Other) Application Fee (Other Activity Applications not specified) | | | | | FCR | |
| → per application (no inspection required) | 80.00 | 80.00 | GST Excluded | 80.00 | Fee to cover Authorities cost associated with Local Government Compliance. | |
| <i>plus</i> → per application (requiring Site Audit) | 82.50 | 82.50 | GST Excluded | 82.50 | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing | Statement as per Section |
|---|---------------------|-----------|--------------|-------------|--|---|
| | | Proposed | GST | Base Amount | | |
| Building Information Certificate Fee (S.6.23) EP&A ACT 1979 | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | |
| Class 1 & Class 10 buildings (per building) | 250.00 | 250.00 | GST Excluded | 250.00 | | |
| Any Other Class of Building | | | | | | |
| → Not exceeding 200m2 | 250.00 | 250.00 | GST Excluded | 250.00 | | |
| → Exceeding 200m2 but not exceeding 2,000m2 | 250.00 | 250.00 | GST Excluded | 250.00 | | |
| <i>plus</i> → per m2 over 200m2 | 0.50 | 0.50 | GST Excluded | 0.50 | | |
| → Exceeding 2,000m2 | 1165.00 | 1165.00 | GST Excluded | 1165.00 | | |
| <i>plus</i> → per m2 over 2000m2 | 0.075 | 0.075 | GST Excluded | 0.075 | | |
| → Copy of Building Certificate | 13.00 | 13.00 | GST Excluded | 13.00 | | |
| → Additional/ re-inspection fee | 90.00 | 90.00 | GST Excluded | 90.00 | | |
| <i>plus</i> Increased fees may be imposed as per below where the building to which the certificate relates, has unauthorised works performed, works performed within past 24 months, applicant for the certificate was responsible for the work and the work was not authorised under the EPA Act (clause 260(3A)). The maximum amount payable if it were a Development Application → As per this Revenue Policy for a Development Application for the building or part The maximum amount payable if it were a Complying Development Certified → As per this Revenue Policy for a CDC for the Building or part. The maximum payable if it were a Construction Certificate → As per this Revenue Policy for a CC for the building or part. | | | | | | Associated with the issuing of a Building Information Certificate in accordance with Section S.6.23 |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|---|---------------------|-----------|--------------|----------------|--|--|
| | | Proposed | GST | Base Amount | | |
| Lodgement of Part 4A Certificates by Private Certifier | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | Fee for administrating Part 4A certificates submitted by Private Certifiers |
| Construction Certificate → per Certificate | 36.00 | 36.00 | GST Excluded | 36.00 | | |
| Complying Development Certificate → per Certificate | 36.00 | 36.00 | GST Excluded | 36.00 | | |
| Occupation Certificate → per Certificate | 36.00 | 36.00 | GST Excluded | 36.00 | | |
| Subdivision Certificate → per Certificate | 36.00 | 36.00 | GST Excluded | 36.00 | | |
| Complying Development Certificate (CDC) Application Fee (Council Assessment) | | | | | FCR | Fee to cover the cost of assessing and issuing CDC's and reflect private certifiers operating in the Local Government area |
| Change of Use/First Use | | | | | | |
| → per Application | 198.00 | 198.00 | 18.00 | 180.00 | | |
| <i>Plus:</i> for any associated building work | | | | | | |
| a. Cost not exceeding \$5,000 → per \$100 | 0.99 | 0.99 | 0.09 | 0.90 | | |
| b. Exceeding \$5,000 | | | | | | |
| → First \$5,000 | 49.50 | 49.50 | 4.50 | 45.00 | | |
| → Each add \$1,000 up to \$100,000 - per \$1,000 | 2.64 | 2.64 | 0.24 | 2.40 | | |
| → Each add \$1,000 over \$100,000 and up to \$250,000 - per \$1,000 | 1.52 | 1.52 | 0.14 | 1.38 | | |
| → Each add \$1,000 over \$250,000 - per \$1,000 | 0.86 | 0.86 | 0.08 | 0.78 | | |
| Building/Construction/Earth Works | | | | | | |
| → Base Amount - per application | 115.50 | 115.50 | 10.50 | 105.00 | | |
| <i>plus:</i> | | | | | | |
| a. Cost not exceeding \$5,000 → per \$100 | 0.99 | 0.99 | 0.09 | 0.90 | | |
| b. Exceeding \$5,000 | | | | | | |
| → First \$5,000 | 49.50 | 49.50 | 4.50 | 45.00 | | |
| → Each add \$1,000 up to \$100,000 - per \$1,000 | 2.64 | 2.64 | 0.24 | 2.40 | | |
| → Each add \$1,000 over \$100,000 and up to \$250,000 - per \$1,000 | 1.52 | 1.52 | 0.14 | 1.38 | | |
| → Each add \$1,000 over \$250,000 - per \$1,000 | 0.86 | 0.86 | 0.08 | 0.78 | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|------------------------------------|-------|-------------|--------------------------------|---|
| | | Proposed | GST | Base Amount | | |
| Complying Development Certificate Inspection Fee | | | | | MBF | Modified CDC Application Fee |
| Industrial/Commercial | | | | | | |
| → Up to \$50,000 per inspection | 99.00 | 99.00 | 9.00 | 90.00 | | |
| → \$50,001 - \$200,000 per inspection | 132.00 | 132.00 | 12.00 | 120.00 | | |
| → > \$200,000 per inspection | 191.40 | 191.40 | 17.40 | 174.00 | | |
| → Reinspection fee per inspection | 99.00 | 99.00 | 9.00 | 90.00 | | |
| Note: | | | | | | |
| → Up to \$50,000 minimum 3 inspections | | | | | | |
| → \$50,001 - \$200,000 minimum 4 inspections | | | | | | |
| → \$200,001 - \$600,000 minimum 5 inspections | | | | | | |
| → \$600,001 - \$1,500,000 minimum 8 inspections | | | | | | |
| → \$1,500,001 - \$3,000,000 minimum 10 inspections | | | | | | |
| → \$3,000,001 - \$10 million minimum 12 inspections | | | | | | |
| → Over \$10 million minimum 15 inspections | | | | | | |
| <i>Plus</i> | | | | | | |
| → Each additional inspection as per scale above | | | | | | |
| Residential (Class 1) | | | | | | |
| → ≤ 200 m2 (up to 5 building inspections) | 195.00 | 195.00 | 17.73 | 177.27 | | |
| → 200 m2 to 300m2 (up to 5 building inspections) | 250.00 | 250.00 | 22.73 | 227.27 | | |
| → > 300 m2 (up to 5 building inspections) | 325.00 | 325.00 | 29.54 | 295.46 | | |
| → per additional inspection and reinspection | 90.00 | 90.00 | 8.19 | 81.81 | | |
| → per additional reinspection | 45.00 | 45.00 | 4.10 | 40.90 | | |
| Small Structures including Rural Out-buildings (Class 10) | | | | | | |
| → per inspection (up to 2 inspections) | 85.00 | 85.00 | 7.73 | 77.27 | | |
| Modified CDC Application Fee (S87) | | | | | | |
| → per application (Class 1,10) | | 30% of original application fee | | | | |
| → per application (Class 2-9) | | | | | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---|---|--------------|---|--|---|
| | | Proposed | GST | Base Amount | | |
| Development Application Fees | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | <p>Fee to cover the cost of processing Development Applications (not including Complying Development Certificates). Note: All fees above 50,000 include a Plan first levy of 0.064 cents for every dollar of the estimated cost of the Development subject to the additional fee.</p> $P = \frac{0.64 \times E}{1000}$ <p>where: P represents the amount payable, expressed in dollars rounded down to the nearest dollar. E represents the estimated cost of the development or infrastructure, expressed in dollars rounded up to the nearest thousand dollars.</p> |
| <p>Note: Where there is more than one component to a Development Application the fee payable is the sum of the application fee amounts calculated for each of the components.</p> | | | | | | |
| (a) Building & Works | | | | | | |
| All new development including erection, additions, alteration & demolition (based on cost of development) | | | | | | |
| → Up to \$5,000 | \$110.00 | \$110.00 | GST Excluded | \$110.00 | | |
| → \$5,001 – \$50,000 | \$170, plus an additional \$3 for each \$1,000 (or part of \$1,000) of the estimated cost. | \$170, plus an additional \$3 for each \$1,000 (or part of \$1,000) of the estimated cost. | GST Excluded | \$170, plus an additional \$3 for each \$1,000 (or part of \$1,000) of the estimated cost. | | |
| → \$50,001 – \$250,000 | \$352, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000. | \$352, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000. | GST Excluded | \$352, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000. | | |
| → \$250,001 – \$500,000 | \$1,160, plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000. | \$1,160, plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000. | GST Excluded | \$1,160, plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000. | | |
| → \$500,001 – \$1,000,000 | \$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. | \$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. | GST Excluded | \$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing | Statement as per Section |
|--|--|---|--------------|---|----------------------|---|
| | | Proposed | GST | Base Amount | | |
| → \$500,001 – \$1,000,000 | \$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. | \$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. | GST Excluded | \$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. | | <p>Fee to cover the cost of processing Development Applications (not including Complying Development Certificates). Note: All fees above 50,000 include a Plan first levy of 0.064 cents for every dollar of the estimated cost of the Development subject to the additional fee.</p> $P = \frac{0.64 \times E}{1000}$ <p>where: <i>P</i> represents the amount payable, expressed in dollars rounded down to the nearest dollar. <i>E</i> represents the estimated cost of the development or infrastructure, expressed in dollars rounded up to the nearest thousand dollars.</p> |
| → \$1,000,001 – \$10,000,000 | \$2,615, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000. | \$2,615, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000. | GST Excluded | \$2,615, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000. | | |
| → More than \$10,000,000 | \$15,875, plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 | \$15,875, plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000. | GST Excluded | \$15,875, plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000. | | |
| Designated Development Fee (in addition to all other DA Fees) | | | | | | |
| → per application | 920.00 | 920.00 | GST Excluded | 920.00 | | |
| (b) Change of Use | | | | | FCR | <p>Fee to cover administrative costs associated with issuing the approval.</p> |
| → Change of Use (Not involving building work, alterations or site works e.g. Home Occupation, Home Industry) | 285.00 | 285.00 | GST Excluded | 285.00 | | |
| → Home Based Child Care | N/A | N/A | N/A | N/A | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|-----------|--------------|-------------|--|--|
| | | Proposed | GST | Base Amount | | |
| (c) Subdivision | | | | | FCR | Fee to cover the cost of certifying compliance with conditions of consent and releasing plan of Subdivision. |
| → per DA application (includes creation of New Road) | 665.00 | 665.00 | GST Excluded | 665.00 | | |
| Plus: per additional created lot | 65.00 | 65.00 | GST Excluded | 65.00 | | |
| → per DA application (No New Road created) | 330.00 | 330.00 | GST Excluded | 330.00 | | |
| plus: per additional created lot | 53.00 | 53.00 | GST Excluded | 53.00 | | |
| → per DA application (Strata Title) | 330.00 | 330.00 | GST Excluded | 330.00 | | |
| plus: per additional created lot | 65.00 | 65.00 | GST Excluded | 65.00 | | |
| Subdivision Development requiring Concurrence from a State Agency additional Administration Fee | | | | | | |
| → per application | 140.00 | 140.00 | GST Excluded | 140.00 | | |
| Subdivision Certificate Application Fee | | | | | FCR | |
| → Subdivision Certificate Application | 300.00 | 300.00 | GST Excluded | 300.00 | | |
| → Amendment of Linen Plan (due to inaccuracy by applicant) | 150.00 | 150.00 | GST Excluded | 150.00 | | |
| Re-inspection Fee (Subdivision) | | | | | FCR | |
| → per inspection | 150.00 | 150.00 | 13.63 | 136.36 | | |
| → per Subdivision Certificate | 150.00 | 150.00 | GST Excluded | 150.00 | | |
| (d) Advertisements & Advertising Structures (for advertisements not the subject of a Development Application for the use of the land) | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | Fee to cover administrative costs associated with issuing the approval. |
| For the first advertisement on the application | | | | | | |
| → per application | 285.00 | 285.00 | GST Excluded | 285.00 | | |
| Plus → per additional advertisement in excess of the first | 93.00 | 93.00 | GST Excluded | 93.00 | | |
| Plus → per additional Pole/Pylon sign, Advertising Panel, Roof Sign in excess of the first advertisement on the application | N/A | N/A | N/A | N/A | | |
| (e) Hoarding Erection on Council Property & Rental Fees | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | Fee to cover administrative costs associated with issuing the approval. |
| Development Application Fee | 65.00 | 65.00 | GST Excluded | 65.00 | | |
| Plus → for Integrated Development an additional administrative fee of: | 140.00 | 140.00 | GST Excluded | 140.00 | | |
| Plus → for development requiring Concurrence from a State Agency, an additional administrative fee of: | 140.00 | 140.00 | GST Excluded | 140.00 | | |

| | 2019/ 2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|---|-------------------------|---------------|--------------|----------------|--|---|
| | | Proposed | GST | Base Amount | | |
| Rental Fees of Council Property / Use of public Area | | | | | FCR | Fee imposed by State Agency as an approval Authority/Agency. |
| Rental - (Class 1, 2 & 10 only) - per week | 6.50 | 6.50 | GST Excluded | 6.50 | | |
| Rental Per Metre/Week (Class 3 - 9 Buildings) | | | | | | |
| → Concrete Surface | 5.00 | 5.00 | GST Excluded | 5.00 | | |
| → Bitumen | 4.00 | 4.00 | GST Excluded | 4.00 | | |
| → Other | 2.75 | 2.75 | GST Excluded | 2.75 | | |
| Integrated Approval Body & Concurrence Authority Fees | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | |
| For Integrated Development where a license/permit/ approval is required from a Statutory Authority as an Approval Body | | | | | | |
| → per each Approval Body (to be paid to that agency) | 320.00 | 320.00 | GST Excluded | 320.00 | | |
| For Development which requires the prior concurrence of a State Agency for an activity the subject of the application | | | | | | |
| → per each Concurrence Authority (to be paid to that agency) | 320.00 | 320.00 | GST Excluded | 320.00 | | |
| Advertising of Development Application Fee | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | |
| Where advertising is required under the Act/Regulation/DCP above fees are increased. (A refund of so much of the additional portion of the fee as is not expended in undertaking the required advertising shall apply) | | | | | | |
| Notification fee as required under Bogan DCP 2012 | | | | | | |
| → per application | 220.00 | 220.00 | GST Excluded | 220.00 | | |
| Advertised Local Development | | | | | | |
| → per application | 1,105.00 | 1,105.00 | GST Excluded | 1,105.00 | | |
| Designated Development | | | | | | |
| → per application | 2,220.00 | 2,220.00 | GST Excluded | 2,220.00 | | |
| Prohibited Development | | | | | | |
| → per application | 1,105.00 | 1,105.00 | GST Excluded | 1,105.00 | | |
| Development Application Refunds | | | | | | |
| When an application is withdrawn: | | | | | | |
| → Before assessment report prepared | | 80% Refund | GST Excluded | | | |
| → After assessment report prepared | | 50% Refund | GST Excluded | | | |
| → After assessment report prepared and no determination made | | 20% Refund | GST Excluded | | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|---|---------------------|-------------|--------------|-------------|--|---------------------------------|
| | | Proposed | GST | Base Amount | | |
| Review of Determination of DA Consent (Sec 8.3) | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | |
| Review of DA NOT involving building work / carrying out of work or demolition of building → % of Original DA Application Fee | 50% | 50% | GST Excluded | 50% | | |
| | 190.00 | 190.00 | GST Excluded | 190.00 | | |
| Review of DA for Class 1 Value of up to \$100,000 | | | | | | |
| All other Development → Up to \$5,000 | 55.00 | 55.00 | GST Excluded | 55.00 | | |
| → \$5,001-\$250,000 | 85.00 | 85.00 | GST Excluded | 85.00 | | |
| → Base Fee | 1.50 | 1.50 | GST Excluded | 1.50 | | |
| <i>Plus</i> → per \$1,000 (above \$5,000) | | | | | | |
| → \$250,001 - \$500,000 | 500.00 | 500.00 | GST Excluded | 500.00 | | |
| → Base Fee | 0.85 | 0.85 | GST Excluded | 0.85 | | |
| <i>Plus</i> → per \$1,000 (above \$250,001) | | | | | | |
| → \$500,001 - \$1,000,000 | 712.00 | 712.00 | GST Excluded | 712.00 | | |
| → Base Fee | 0.50 | 0.50 | GST Excluded | 0.50 | | |
| <i>Plus</i> → per \$1,000 (above \$500,001) | | | | | | |
| → \$1,000,001 - \$10,000,000 | 987.00 | 987.00 | GST Excluded | 987.00 | | |
| → Base Fee | 0.40 | 0.40 | GST Excluded | 0.40 | | |
| <i>Plus</i> → per \$1,000 (above \$1,000,001) | | | | | | |
| → \$10,000,000 + | 4737.00 | 4737.00 | GST Excluded | 4737.00 | | |
| → Base Fee | 0.27 | 0.27 | GST Excluded | 0.27 | | |
| <i>Plus</i> → per \$1,000 (above \$10,000,001) | Actual Cost | Actual Cost | GST Excluded | Actual Cost | | |
| Where re-advertising/notification must be performed (S82A) the applicable advertising fee but not exceeding \$620 | | | | | | |

Fee to cover the
cost of advertising
required to be
undertaken in
respect of DA's

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|-----------|--------------|-------------|--|--|
| | | GST | GST | Base Amount | | |
| Review of Determination of DA Rejection (Sec 8.3) | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | Fee to cover the cost of assessing and determining the application |
| Review of decision to reject a Development Application | | | | | | |
| → per application valued less than \$100,000 | 55.00 | 55.00 | GST Excluded | 55.00 | | |
| → per application where value is \$100,000 or less than or equal to \$1,000,000. | 150.00 | 150.00 | GST Excluded | 150.00 | | |
| → per application where the value is greater than \$1,000,000 | 250.00 | 250.00 | GST Excluded | 250.00 | | |
| BASIX Modification | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | Fee to cover the cost of assessing and determining the application |
| → per application | 32.00 | 32.00 | GST Excluded | 32.00 | | |
| Note: Cost includes both DA and/or CC Applications | | | | | | |
| Modified DA Consent Application Fee (Sec 4.55(i)) | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | Fee to cover the cost of assessing and determining the application |
| Correct Minor Error in the submitted application | 71.00 | 71.00 | GST Excluded | 71.00 | | |
| Correction of typographical error within consent | Nil | Nil | Nil | Nil | | |
| Modified DA Consent Application Fee (Sec4.55(1A)) (Sec4.55(8)) | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | Fee to cover the cost of assessing and determining the application |
| The lessor of | 645.00 | 645.00 | GST Excluded | 645.00 | | |
| or % of Original application fee | 50% | 50% | GST Excluded | 50% | | |
| Minimal Environmental Impact | | | | | | |
| The lessor of | 645.00 | 645.00 | GST Excluded | 645.00 | | |
| or % of Original application fee | 50% | 50% | GST Excluded | 50% | | |
| plus Where readvertising/notification must be performed, the applicable advertising fee, but not exceeding \$500 | | | | | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|---|---------------------|-----------|----------------|-------------|--|---|
| | | Proposed | Base Amount | Base Amount | | |
| Modified DA Consent Application Fee - Section 4.55(2) | | | | | Maximum regulated Fee under EP&A Reg. (as amended) | |
| a. If fee for the original application was less than \$100—% of fee b. | 50% | 50% | GST Excluded | 50% | | |
| b. If the fee for the original application was \$100 or more: | | | | | | |
| (i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, % of the fee for the original development application | 50% | 50% | GST Excluded | 50% | | |
| (ii) in the case of an application with respect to a development that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less | 190.00 | 190.00 | GST Excluded | 190.00 | | |
| (iii) in the case of an application with respect to any other development application, and having an estimated cost of construction of: | | | | | | |
| → Up to \$5,000 | 55.00 | 55.00 | GST Excluded | 55.00 | | Fee to cover the cost of reviewing request, including research and reassessment |
| From \$5,001 - \$250,000 | | | | | | |
| → Base Fee | 85.00 | 85.00 | GST Excluded | 85.00 | | |
| → Plus: for each \$1,000 (or part of \$1,000) of the estimated cost | 1.50 | 1.50 | GST Excluded | 1.50 | | |
| From \$250,001 to \$500,000 | | | | | | |
| → Base Fee | 500.00 | 500.00 | GST Excluded | 500.00 | | |
| → Plus: for each \$1,000 (or part of \$1,000) above \$250,000 | 0.85 | 0.85 | GST Excluded | 0.85 | | |
| From \$500,001 to \$1,000,000 | | | | | | |
| → Base Fee | 712.00 | 712.00 | GST Excluded | 712.00 | | |
| → Plus: for each \$1,000 (or part of \$1,000) above \$500,000 | 0.50 | 0.50 | GST Excluded | 0.50 | | |
| From \$1,000,001 to \$10,000,000 | | | | | | |
| → Base Fee | 987.00 | 987.00 | GST Excluded | 987.00 | | |
| → Plus: for each \$1,000 (or part of \$1,000) above \$1,000,000 | 0.40 | 0.40 | GST Excluded | 0.40 | | |
| From More than \$10,000,000 | | | | | | |
| → Base Fee | 4737.00 | 4737.00 | GST Excluded | 4737.00 | | |
| → Plus: for each \$1,000 (or part of \$1,000) above \$10,000,000 | 0.27 | 0.27 | GST Excluded | 0.27 | | |
| Plus If referral to a Design Review Panel is required (Cl.115(1A) of EP&A Regulation) | 760.00 | 760.00 | GST Excluded | 760.00 | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|---|---------------------|-----------------|----------------|-----------------|--------------------------------|--|
| | | Proposed | GST | Base Amount | | |
| Extension of DA Consent Application Fee (Excludes Construction Certificate) | | | | | FCR | Fee to cover the cost of issuing an extension of a DA Consent (not including Construction Certificate) |
| (applicable only where original consent was for less than 5 years) → per application | 100.00 | 100.00 | GST Excluded | 100.00 | | |
| Construction Certificate Application Fee (Building) | | | | | Market Based Fee | Fee for certifying that a building, when completed in accordance with approved plans and specifications will comply with the BCA |
| Component Amount - per application | | | | | | |
| <i>Plus:</i> | | | | | | |
| a. Cost not exceeding \$5,000 → per \$100 | 42.90 1.00 | 42.90 1.00 | 3.90 0.09 | 39.00 0.91 | | |
| b. Exceeding \$5,000 → Base Fee → Plus for each \$1,000 from \$5,001 to \$100,000 | 92.40 2.97 | 92.40 2.97 | 8.40 0.27 | 84.00 2.70 | | |
| → \$101,000 to \$250,000 → Base Fee → Plus for each \$1,000 above \$100,000 | 374.55 1.65 | 374.55 1.65 | 34.05 0.15 | 340.50 1.50 | | |
| → \$251,000 to \$500,000 → Base Fee → Plus for each \$1,000 above \$250,000 | 622.25 0.83 | 622.25 0.83 | 56.57 0.07 | 565.68 0.75 | | |
| → \$500,000 to \$1,000,000 → Base Fee → Plus for each \$1,000 above \$500,000 | 828.30 1.19 | 828.30 1.19 | 75.30 0.11 | 753.00 1.08 | | |
| → \$501,000 to \$1,000,000 → Base Fee → Plus for each \$1,000 above \$1,000,000 | 1422.30 1.32 | 1422.30 1.32 | 129.30 0.12 | 1293.00 1.20 | | |
| <i>Plus:</i> Assessment of Alternative Solution | 165.00 | 165.00 | 15.00 | 150.00 | | |
| <i>Plus:</i> Consultants costs per peer review | Actual Cost | Actual Cost | +10% | Actual Cost | | |
| Construction Certificate Application Fee for Subdivision | | | | | Market Based Fee | Fee for certifying that a building, when completed in accordance with approved plans and specifications will comply with the BCA |
| Component Amount - per lot | | | | | | |
| Civil Engineering Inspection (New Greenfield Subdivision) → per lot | 37.50 675.00 | 37.50 675.00 | 3.41 61.36 | 34.09 613.64 | | |
| Civil Engineering Inspection (Minor Subdivisions - established) → per lot | 125.00 | 125.00 | 11.36 | 113.64 | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|---|---------------------|-----------|-------|-------------|--------------------------------|---|
| | | Proposed | GST | Base Amount | | |
| Modification of Construction Certificate Application Fee | | | | | Market Based Fee | Assessment and Plan monitoring fee for process relating to examination of Construction Certificate Application |
| Building Class 1 & 10: | | | | | | |
| Minor Modification - The lessor of → or % of Original CC Application Fee | 27.50 | 27.50 | 2.50 | 25.00 | | |
| Major Modification – The greater of → or % of Original CC Application Fee | 90.00 | 90.00 | 8.18 | 81.81 | | |
| Correct Minor Error (Combined DA & CC) | 27.50 | 27.50 | 2.50 | 25.00 | | |
| BASIX Modification (Cost includes both DA and/or CC Applications) | 10.00 | 10.00 | 0.91 | 9.09 | | |
| Building Class 2 to 9: | | | | | | |
| Minor Modification - The lessor of → or % of Original CC Application Fee | 60.00 | 60.00 | 5.45 | 54.54 | | |
| Major Modification – The greater of → or % of Original CC Application Fee | 200.00 | 200.00 | 18.18 | 181.82 | | |
| All Classes - correction of typographic error on submitted plans | 5.50 | 5.50 | 0.50 | 5.00 | | |
| Footpath Installations | | | | | | |
| Roads Act Approval | - | 280.00 | 25.46 | 254.54 | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|-----------|-------|-------------|--------------------------------|---|
| | | Proposed | GST | Base Amount | | |
| Building Work Inspection Fee (Council is the PCA) | | | | | Market Based Fee | Cost of performing inspection to the effect that the building is in conformity with the BCA |
| <i>Note: Inspections carried out (out of hours 8.00am - 5.00pm) to be quoted on an individual basis.</i> | | | | | | |
| Industrial/Commercial (Class 3 - 9) | | | | | | |
| Amount of each building inspection fee determined as follows: | | | | | | |
| → Up to \$50,000 per inspection | 99.00 | 99.00 | 9.00 | 90.00 | | |
| → \$50,001 - \$200,000 per inspection | 132.00 | 132.00 | 12.00 | 120.00 | | |
| → > \$200,000 per inspection | 191.40 | 191.40 | 17.40 | 174.00 | | |
| → Re-inspection fee per inspection | 99.00 | 99.00 | 9.00 | 90.00 | | |
| <i>Note:</i> | | | | | | |
| → Up to \$50,000 minimum 3 inspections | | | | | | |
| → \$50,001 - \$200,000 minimum 4 inspections | | | | | | |
| → \$200,001 - \$600,000 minimum 5 inspections | | | | | | |
| → \$600,001 - \$1,500,000 minimum 8 inspections | | | | | | |
| → \$1,500,001 - \$3,000,000 minimum 10 inspections | | | | | | |
| → \$3,000,001 - \$10 million minimum 12 inspections | | | | | | |
| → Over \$10 million minimum 15 inspections | | | | | | |
| <i>Plus</i> | | | | | | |
| → Each additional inspection as per scale above | | | | | | |
| Residential | | | | | | |
| → <= 200 m2 (up to 5 building inspections) | 247.50 | 247.50 | 22.50 | 225.00 | | |
| → 200 m2 to 300m2 (up to 5 building inspections) | 330.00 | 330.00 | 30.00 | 300.00 | | |
| → > 300 m2 (up to 5 building inspections) | 412.50 | 412.50 | 37.50 | 375.00 | | |
| → per additional inspection | 82.50 | 82.50 | 82.50 | 75.00 | | |
| → per re-inspection | 49.50 | 49.50 | 4.50 | 45.00 | | |
| Multi-Unit Housing | | | | | | |
| → per dwelling unit (up to 5 building inspections) | 300.00 | 300.00 | 27.27 | 272.73 | | |
| → per additional inspection | 110.00 | 110.00 | 10.00 | 100.00 | | |
| Small Structures including Rural Out-buildings (Class 10) | | | | | | |
| → per inspection (up to 2 inspections) | 99.00 | 99.00 | 9.00 | 90.00 | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|--|---------------------|-----------|--------------|-------------|--------------------------------|--|
| | | Proposed | GST | Base Amount | | |
| Building Work Inspection Fee (On behalf of Private PCA) | | | | | Market Based Fee | Cost of performing inspection to the effect that the building is in conformity with the Construction Certificate & BCA |
| <i>plus</i> → Fee per inspection per hour or part thereof in excess of one hour. | 250.00 | 250.00 | 22.73 | 227.27 | | |
| → issue of - compliance report | 250.00 | 250.00 | 22.73 | 227.27 | | |
| Note: Fee applied or as negotiated | 180.00 | 180.00 | 16.36 | 163.64 | | |
| Occupation Certificates <i>Final or Interim Occupation Certificate Paid on appointment of Council as the PCA</i> <i>Not: If Interim OC is issued, a further fee is applicable for the Final OC.</i> | | | | | FCR | Fee for certifying that a building, has been completed in accordance with approved plans and specifications in compliance with the BCA |
| → Class 10 Building up to \$50,000 | 75.00 | 75.00 | 6.81 | 68.19 | | |
| → Class 10 Building Over \$50,000 | 150.00 | 150.00 | 13.64 | 136.36 | | |
| → Class 1-4 Building \$100,000 up to \$500,000 | 170.00 | 170.00 | 1545 | 154.55 | | |
| → Class 1- 4 Building \$500.00 to \$1 Million | 220.00 | 220.00 | 20.00 | 200.00 | | |
| → Class 5—9 Building up to \$150,000 | 250.00 | 250.00 | 22.72 | 227.27 | | |
| → Class 5—9 Building \$150,000 up to \$500,000 | 275.00 | 275.00 | 25.00 | 250.00 | | |
| → Class 5—9 Building exceeding \$500,000 | 350.00 | 350.00 | 31.81 | 318.18 | | |
| Issue of Compliance Certificate - Council is PCA (s6.16) | | | | | Market | Cost of assessing and issuing compliance certificate. |
| → Classification of specified/ proposed building | 115.00 | 115.00 | GST Excluded | 115.00 | | |
| → Development complies with a specific condition of DA | 115.00 | 115.00 | GST Excluded | 115.00 | | |
| → Other | 115.00 | 115.00 | GST Excluded | 115.00 | | |
| Essential Fire Services Compliance and Inspection Fee | | | | | FCR | Fee to cover the cost of assessing and determining the application, inspection and providing written report for auditing essential fire safety measure compliance. |
| → annual statement | 70.00 | 0.00 | 0.00 | 0.00 | | |
| → per inspection per hour | 228.00 | 228.00 | | | | |
| Swimming Pools and Spa Pools (S22 Swimming Pools Act 1992) | | | | | Maximum Fee | Cost of inspection, assessing and issuing compliance certificate. |
| → Inspection Fee per initial inspection | 150.00 | 150.00 | GST Excluded | 150.00 | | |
| → Re-inspection Fee for non- compliant | 100.00 | 100.00 | GST Excluded | 100.00 | | |
| → Exemption Certificate | 70.00 | 70.00 | GST Excluded | 70.00 | | |
| → Certificate of Compliance (includes one (1) inspection for Compliance) | 150.00 | 150.00 | GST Excluded | 150.00 | | |

| | 2019/2020 Actual | 2020/2021 | | | Council's Pricing Policy | Statement as per Section 404 |
|---|---|---|--------------|----------------|-----------------------------|---|
| | | Proposed | GST | Base Amount | | |
| Food Services | | | | | Maximum Fee | Fee to cover cost of Local Government Compliance Audit. |
| Food Premises Inspection Fees | | | | | | |
| → Inspection/re-inspection fee (medium & high risk) | 200.00 | 200.00 | 18.18 | 181.82 | | |
| → Regulated premises inspection fee. Per inspection. | 120.00 | 120.00 | 10.91 | 109.09 | | |
| Preparation of Local Contributions Plan | | | | | | |
| → Local Contributions plan preparation → DCP Preparation | Actual Costs | Actual Costs | Y | | | |
| Planning Agreement and Works in Kind Agreement | | | | | | |
| Negotiation and preparation of a Planning or Works in Kind Agreement <i>(note: unexpended money shall be refunded)</i> | \$2,000 plus legal review cost recovery | \$2,000 plus legal review cost recovery | Y | | | |
| Preparation of planning proposals for Local Environmental Plans <i>(A refund of so much of the additional portion of the fees unexpended shall apply)</i> | | | | | | |
| Category A—LEP Amendments (not requiring specialist studies, e.g. relating to zoning anomalies) | | | | | | |
| → Payable on lodgment | 2,580.00 | 2,580.00 | GST Excluded | 2,580.00 | | |
| → Fee payable after gateway determination by Department of Planning | 3,500.00 | 3,500.00 | GST Excluded | 3,500.00 | | |
| Category B—LEP Amendments (neither Cat A or Cat C with supporting studies required) | | | | | | |
| → Payable on lodgment | 3,580.00 | 3,580.00 | GST Excluded | 3,580.00 | | |
| → Fee payable after gateway determination by Department of Planning | 5,500.00 | 5,500.00 | GST Excluded | 5,500.00 | | |
| Category C—LEP Amendments (Complex applications with DCP or Local Contribution Plan preparation required) | | | | | | |
| → Payable on lodgment | 25,000 | 25,000 | GST Excluded | 25,000 | | |
| → Fee payable after gateway determination by Department of Planning | 12,500 | 12,500 | GST Excluded | 12,500 | | |
| → Payable after Council resolves to proceed to gazettal of DCP/ Local Contribution Plan etc. | 10,000 | 10,000 | GST Excluded | 10,000 | | |